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RESULTS UPDATE

Research analysts:

DNB Carnegie Investment Bank AB

Örian Rödén

Technology Hardware & Equipment

Fair value: SEK55.0-80.0

Share price: SEK41.4

Sensys Gatso Group

Solid margin beat and order intake - Q3 review

Sensys Gatso Group (SGG) reported a solid set of numbers in our view. Sales were below our estimate but EBITDA was well ahead. Order intake of SEK331m was a sign of strength, we believe. We raise our 2025e EBITDA by 5% (2026–27e are unchanged) and our fair value range to SEK55–80 (50–75).

Solid margin beat and order intake in Q3. SGG reported sales of SEK165m, 13% below our estimate. EBITDA of SEK29m was 22% better than we forecast, however, implying good execution and cost control. Net financial items were higher than we expected, but nevertheless net profit was 60% stronger than we forecast. Order intake of SEK331m was impressive in our view, higher than Q2 (SEK54m) and Q3 2024 (SEK95m). SGG reiterated its 2025 guidance for sales of SEK700m–800m and an EBITDA margin of 12–14%. Earlier than we expected, it announced a strategy update; we view this as positive.

Estimate revisions. We lower our 2025e sales by 3% but raise EBITDA by 5% due to the Q3 margin beat (our 2026–27 estimates are unchanged).

Fair value range raised to SEK55–80, based on a blend of multiples and a DCF model. The multiples-based element factors in Factset consensus 12-month forward EV/EBITDA of key listed peers Jenoptik and Verra Mobility. Assigning a 50/50 weight for both, the historical range since 2018 is 8–12x, which we have applied to our SGG 12-month forward EBITDA of SEK122m and adjusted for 2025e net debt. The top end of our DCF fair value range is based on SGG's long-term ambition of SEK1bn in sales and a 15% EBITDA margin from 2028, while the bottom end is based on sales of SEK1bn and an EBITDA margin of 12% (the 5-year historical average) from 2028. In both scenarios we apply a WACC of 10% and growth rate of 2% from 2028.

Changes in this	report		
	From	То	Chg
EPS adj. 2025e	-0.62	-0.65	-4%
EPS adj. 2026e	3.6	3.6	0%
EPS adj. 2027e	5.9	5.9	0%
Upcoming event	s		
Q4 Report		26 Fe	b 2026

Key facts	
No. shares (m)	11.5
Market cap. (USDm)	50
Market cap. (SEKm)	477
Net IB Debt. (SEKm)	314
Adjustments (SEKm)	C
EV (2025e) (SEKm)	792
Free float	81.7%
Avg. daily vol. ('000)	11
BBG	SGG SS
Fiscal year end	December
Share price as of (CET)	20 Nov 2025 11:59

Key figures (SEK)	2024	2025e	2026e	2027e
Sales (m)	631	723	864	1,037
EBITDA (m)	69	101	125	160
EBIT (m)	23	49	73	108
EPS	0.52	-0.65	3.57	5.90
EPS adj.	0.52	-0.65	3.57	5.90
DPS	0.00	0.00	0.00	0.00
Sales growth Y/Y	1%	15%	19%	20%
EPS adj. growth Y/Y	-51%	-chg	+chg	65%
EBIT margin	3.7%	6.8%	8.5%	10.5%
P/E adj.	79.5	n.m.	11.6	7.0
EV/EBIT	41.4	16.2	11.0	7.3
EV/EBITA	41.4	16.2	11.0	7.3
EV/EBITDA	14.0	7.8	6.4	4.9
P/BV	0.8	8.0	8.0	0.7
Dividend yield	0.0%	0.0%	0.0%	0.0%
FCF yield	-12.9%	-12.3%	-3.3%	4.5%
Equity/Total Assets	54.0%	50.1%	50.7%	51.7%
ROCE	2.7%	1.5%	7.5%	10.4%
ROE adj.	1.0%	-1.2%	6.7%	10.2%
Net IB debt/EBITDA	3.0	3.1	2.6	1.9



Source: DNB Carnegie (estimates), FactSet, Infront & company data

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Equity story

Near term: within 12M

Sensys Gatso Group (SGG) has been awarded several significant orders recently, such as the 12-year contract with the Swedish Trafikverket worth SEK850m. We expect these orders to boost sales, in particular in the System Sales business line. Meanwhile, the Managed Services business has continued to report double-digit growth from mainly the US part of the business, with a steady flow of new contracts supporting future sales. The combined effect will accelerate growth and improve margins, according to our forecasts. SGG has also invested in its technical platform over the past few years, and we expect the company to see lower cost growth as the platform is deployed in its commercial offering.

Long-term outlook: 5Y+

Many areas are increasing investments in road safety. Reduced traffic mortality and fewer injuries are a gain for society. Lower speeds, another effect of safer roads, also improve air quality and reduces greenhouse emissions. With public finances increasingly challenged by an ageing population, there is growing demand for solutions that do not require large upfront investments. SGG is at the crossroads of these trends, offering high-end products that e.g. can identify drivers or drivers' use of mobile phones while being affordable for the client. Managed Services supplies a full-service solution without any need for the customer to invest in expensive equipment.

Key risks:

- · System sales are volatile and hard to forecast in the short term.
- Road traffic safety is highly regulated and therefore exposed to political risks.
- . SGG is pursuing a growth strategy and could therefore enter markets with higher geopolitical risks than western markets.

Company description

SGG is a leading provider of automated traffic enforcement solutions with a strong global presence. The company's mission is saving lives by changing the driving behaviour of motorists. Its products aim to reduce vehicle speed and red-light negation by optimising traffic flows and by contributing to a sustainable urban environment, working in close partnership with governments and other authorities. The company was formed in 2015 from the merger of Gatso, founded in the Netherlands, and Sensys, founded in Sweden. Its main markets are Sweden, the US and the Netherlands.

Key industry drivers

- · Speed enforcement saves lives and healthcare costs
- · Lower speed contributes to a sustainable society
- · Limited public spending

Industry outlook

We expect market growth to remain strong in particular in the Managed Services business area and in the US. Many emerging markets are prioritising road safety, which offers new growth opportunities.

Largest shareholders, capital

Gatso Special Products B.V.	17.7%
Per Wall	5.0%
Avanza Pension	4.5%

Cyclicality

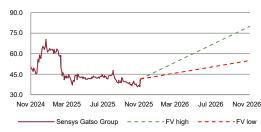
Key peers

Cyclicality: No Not cyclical Jenoptik, Verra Mobility (listed), Vitronic, Idemia (unlisted)

Valuation and methodology

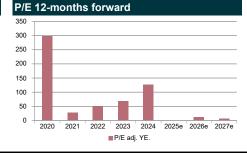
The multiples-based element is based on Factset consensus 12-month forward EV/EBITDA of key listed peers Jenoptik and Verra Mobility. Assigning a 50/50 weight for both, the historical range since 2018 is 8–12x, which we have applied to our Sensys Gatso Group (SGG) 12-month forward EBITDA and adjusted for 2025e net debt. The top end of our DCF fair value range is based on SGG's long-term ambition of SEK1bn in sales and a 15% EBITDA margin from 2028, while the bottom end is based on sales of SEK1bn and an EBITDA margin of 12% (the 5-year historical average) from 2028. In both scenarios we apply a WACC of 10% and growth rate of 2% from 2028e.

Fair value range 12M



The top end of our fair value range is based on SGG meeting its 2028 financial ambitions, implying an EBITDA margin of more than 15%, revenues above SEK1bn, and an EV/EBITDA of 12x based on our 12-month forward EBITDA assumption. The bottom end of our fair value range is based on SGG meeting its revenue ambition and an EBITDA margin of 12% (the historical 5-year average) and an EV/EBITDA of 8x on our current 12-month forward EBITDA.



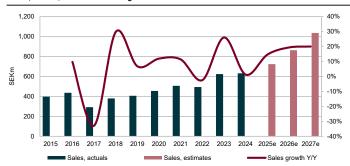


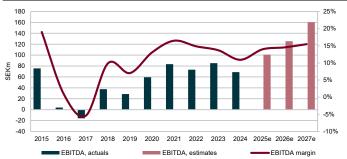




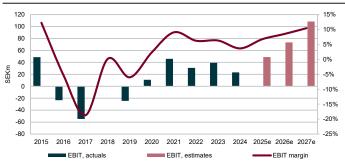
Sensys Gatso Group in key charts EBITDA actuals, estimates and EBITDA margin

Sales, actuals, estimates and Y/Y growth



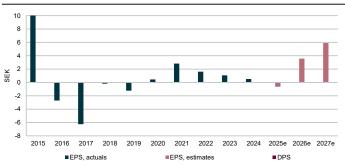


EBIT actuals, estimates and EBIT margin



Source: DNB Carnegie (estimates) & company data

EPS, actuals, estimates and DPS



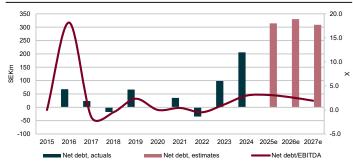
Source: DNB Carnegie (estimates) & company data

Operating cash flow and free cash flow



Source: DNB Carnegie (estimates) & company data

Net debt, actuals and estimates and net debt / EBITDA





The Q3 report in brief

Sales were SEK165m, 13% below our estimate. EBITDA of SEK29m was 22% above our forecast, however, implying good execution and cost control. Net financial items were more than we expected, but nevertheless net profit was 60% stronger than our expectation.

(SEKm, ex p share)	Q1 24	Q2 24	Q2 24	Q4 24	Q1 25	Q2 25	Actual	Q3 25e	%
Sales	125	167	141	198	152	204	165	188	-13%
EBITDA	4	25	12	28	9	31	29	24	22%
D&A	(11)	(11)	(11)	(13)	(13)	(13)	(13)	(13)	-2%
EBIT	(7)	14	1	15	(4)	18	16	11	52%
Net finacial items	(0)	(1)	(8)	(5)	(13)	(26)	(8)	(6)	25%
Pre tax profit	(7)	13	(7)	10	(18)	(8)	9	5	86%
Net profit	(5)	10	(8)	10	(15)	(9)	6	4	60%
Net profit - Adj.	(5)	10	(8)	10	(15)	(9)	6	4	60%
EPS	(0.5)	0.9	(0.6)	0.8	(1.3)	(0.7)	0.5	0.3	60%
EPS (adj)	(0.4)	0.9	(0.7)	0.8	(1.3)	(0.7)	0.5	0.3	60%

Source: DNB Carnegie (estimates) & company

Order intake of SEK331m was impressive in our view, higher than Q2 (SEK54m) and Q3 2024 (SEK95m).

Sensys Gatso Group order intake, quarterly and LTM

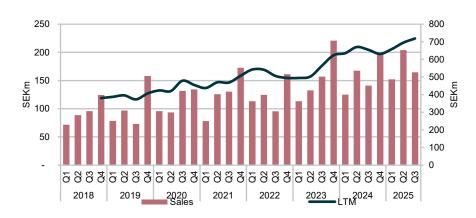


Source: Company data

Sales, measured as LTM as well as on quarterly basis, continued to grow Y/Y despite negative FX effects of \sim 7% in Q3 according to our estimates.



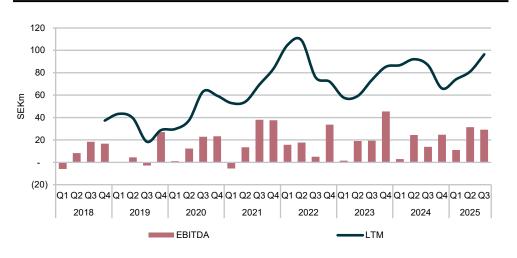
Sales - quarterly and LTM, SEKm



Source: Company data

EBITDA LTM remained on a positive trajectory in Q3.

EBITDA – quarterly and LTM, SEKm

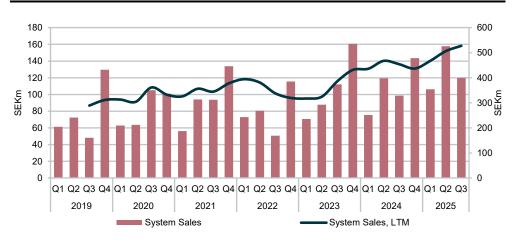


Source: Company data



By segment, System Sales contributed the most to group sales growth.

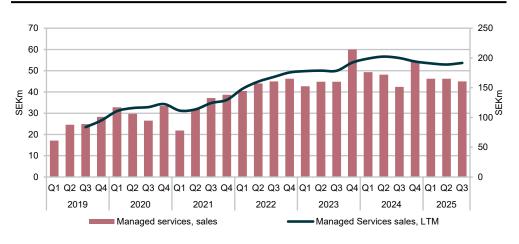
System Sales, quarterly and LTM



Source: Company data

Managed Services reported stable sales LTM. However, the division faced a greater FX impact, reflecting that it generated the majority of revenues in e.g. the US and Australia, while Sweden accounted for most of System Sales.

Managed Services sales, quarterly and LTM



Source: Company data

SGG reiterated its 2025 guidance for sales of SEK700m–800m and an EBITDA margin of 12–14%. It also specified that sales would be towards the low end of the range while the EBITDA margin would be at the top end of the range, both in line with our estimates.



Estimate revisions

We lower our 2025e sales by 3% but raise EBITDA by 5% due to the Q3 margin beat (our 2026–27 estimates are unchanged).

Estimate changes	New est		Old est.			Abs. Change			% change			
(SEKm, ex p share)	2025e	2026e	2027e	2025e	2026e	2027e	2025e	2026e	2027e	2025e	2026e	2027e
Sales	723	864	1,037	747	864	1,037	(24)	-	-	-3%	0%	0%
EBITDA	101	125	160	96	125	160	5	-	-	5%	0%	0%
D&A	(52)	(52)	(52)	(52)	(52)	(52)	-	-	-	0%	0%	0%
EBIT	49	73	108	44	73	108	5	-	-	12%	0%	0%
Net financial items	(54)	(20)	(20)	(50)	(20)	(20)	(4)	-	-	n.m.	0%	0%
Pre tax profit	(5)	53	88	(6)	53	88	1	-	-	n.m.	0%	0%
Tax	(2)	(12)	(20)	(1)	(12)	(20)	(1)	-	-	n.m.	0%	0%
Net profit	(7)	41	68	(7)	41	68	(0)	-	-	n.m.	0%	0%
EPS	(0.7)	3.6	5.9	(0.6)	3.6	5.9	(0.0)	-	-	n.m.	0%	0%
EPS (adj)	(0.7)	3.6	5.9	(0.6)	3.6	5.9	(0.0)	-	-	n.m.	0%	0%

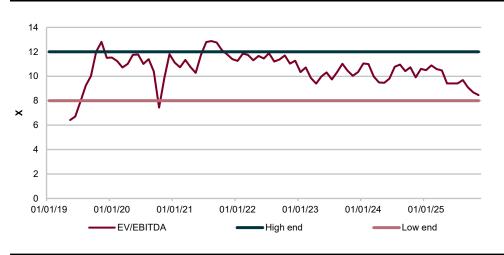


Valuation and risks

Relative multiple valuation

We use a blend of multiples and a DCF model to derive our fair value. The multiples-based element factors in Factset consensus 12-month forward EV/EBITDA of key listed peers Jenoptik and Verra Mobility. Assigning a 50/50 weight for each, the historical range since 2018 is 8–12x. To test our methodology, using different weights (e.g. 60/40, 70/30 or vice versa) did not alter the range materially.

Jenoptik and Verra 12-month forward EV/EBITDA - 50/50 weight (x)



Source: FactSet, DNB Carnegie (calculations)

We apply this multiple range to our 12-month forward EBITDA of SEK122m and adjust for 2025e net debt.

Fair	value	calculation	n. low-end	of range
	Vuiuc	cuicuiutici	i, iou-ciia	or runge

Tan tando cancananon, tota cina ci tanigo	
EBITDA, 12M Forward, SEKm	123
EV/EBITDA multiple	8
Enterprise value, SEKm	981
Net debt 2025e, SEKm	314
Equity value, SEKm	667
Shares, m	11.5
Value per share, SEK	58

Source: DNB Carnegie (estimates) & FactSet

Fair value calculation, high-end of range

EBITDA, 12M Forward, SEKm	123
EV/EBITDA multiple	12
Enterprise value, SEKm	1,472
Net debt 2025e, SEKm	314
Equity value, SEKm	1,157
Shares, m	11.5
Value per share, SEK	100

Source: DNB Carnegie (estimates) & FactSet



The bottom end of our DCF fair value range is based on SEK1bn in sales and an EBITDA margin of 12% (which is the 5-year historical average) from 2028.

Low end					Average	year		Terminal
DCF assumptions - Summary	2025e	2026e	2027e	4-5	6-10	11-15	16-20	period
Total sales growth	14.6%	19.4%	20.0%	2.0%	2.0%	2.0%	2.0%	2.0%
EBITDA margin	14.0%	14.5%	15.5%	12.0%	12.0%	12.0%	12.0%	12.0%
Depreciation % of sales	-7.2%	-6.0%	-5.0%	-5.0%	-5.0%	-5.0%	-5.0%	-5.0%
EBITA margin	6.8%	8.5%	10.5%	7.0%	7.0%	7.0%	7.0%	7.0%
Amortisations % of sales	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
EBIT margin	6.8%	8.5%	10.5%	7.0%	7.0%	7.0%	7.0%	7.0%
Capex % of sales	-9.7%	-6.4%	-5.3%	-5.3%	-5.3%	-5.3%	-5.3%	-5.3%
Paid tax rate	47.1%	-23.0%	-23.0%	-23.0%	-23.0%	-23.0%	-23.0%	-23.0%
NWC to sales	36.4%	32.2%	27.5%	5.0%	5.0%	5.0%	5.0%	5.0%
Sales	723	864	1,037	1,010	1,083	1,196	1,320	1,400
EBITDA	101	125	160	121	130	143	158	168
Capex	-70	-55	-55	-54	-57	-63	-70	-70
Taxes	0	-9	-14	-16	-17	-19	-21	22
Other	-27	-15	-7	117	-1	-1	-1	610
Free cash flow	4	47	84	168	54	60	66	730
Discounted FCF	4	41	67	119	27	18	12	114
Share of total discounted FCF	1%	5%	9%	32%	18%	12%	8%	15%
Valuation	SEKm	Per share		w	ACC assump	ations		
EV (discounted FCF)	750	65.0			isk-free rate			4.00%
- Net debt (2024)	-206	-17.8			arket risk pren	nium		4.00%
+ Associates	0	0.0			djusted Beta			150.00%
- Minority interest	Ō	0.0			ountry risk pre	mium		0.00%
- Outstanding warrants	0	0.0			quidity risk pre			0.00%
Other debt adjustments	0	0.0			SG risk (-1% to			0.00%
Equity value at YE (25)	544	47.2		C	ost of equity	•		10.00%
Time adjustment	48	4.2		R	isk-free rate			4.00%
Dividend	0	0.0		С	redit spread			1.56%
Current equity value	592	51.3		C	ost of debt (Rf	+ credit sprea	d)	5.56%
				Ta	axes			24.00%
				At	fter-tax cost of	debt		4.23%
					quity weight			100.00%
Source: DNR Carnegie (actimates) & company				W	ACC			10.00%

Source: DNB Carnegie (estimates) & company

The top end of our DCF fair value range is based on SGG's long-term ambition of SEK1bn in sales and a 15% EBITDA margin from 2028e.

High-end					Average	year		Terminal
DCF assumptions - Summary	2025e	2026e	2027e	4-5	6-10	11-15	16-20	period
Total sales growth	14.6%	19.4%	20.0%	2.0%	2.0%	2.0%	2.0%	2.0%
EBITDA margin	14.0%	14.5%	15.5%	15.0%	15.0%	15.0%	15.0%	15.0%
Depreciation % of sales	-7.2%	-6.0%	-5.0%	-5.0%	-5.0%	-5.0%	-5.0%	-5.0%
EBITA margin	6.8%	8.5%	10.5%	10.0%	10.0%	10.0%	10.0%	10.0%
Amortisations % of sales	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
EBIT margin	6.8%	8.5%	10.5%	10.0%	10.0%	10.0%	10.0%	10.0%
Capex % of sales	-9.7%	-6.4%	-5.3%	-5.3%	-5.3%	-5.3%	-5.3%	-5.3%
Paid tax rate	47.1%	-23.0%	-23.0%	-23.0%	-23.0%	-23.0%	-23.0%	-23.0%
NWC to sales	36.4%	32.2%	27.5%	5.0%	5.0%	5.0%	5.0%	5.0%
Sales	723	864	1,037	1,010	1,083	1,196	1,320	1,400
EBITDA	101	125	160	152	162	179	198	210
Capex	-70	-55	-55	-54	-57	-63	-70	-70
Taxes	0	-9	-14	-23	-25	-27	-30	32
Other	-27	-15	-7	117	-1	-1	-1	963
Free cash flow	4	47	84	192	79	87	96	1,135
Discounted FCF	4	41	67	135	39	27	18	177
Share of total discounted FCF	0%	4%	7%	28%	20%	14%	9%	18%
Valuation	SEKm	Per share		w	ACC assump	tions		
EV (discounted FCF)	977	84.8			sk-free rate			4.00%
- Net debt (2024)	-206	-17.8			arket risk pren	nium		4.00%
+ Associates	0	0.0			djusted Beta			150.00%
- Minority interest	Ō	0.0			ountry risk pre	mium		0.00%
- Outstanding warrants	0	0.0			quidity risk pre			0.00%
Other debt adjustments	0	0.0			SG risk (-1% to			0.00%
Equity value at YE (25)	771	66.9		C	ost of equity	•		10.00%
Time adjustment	68	5.9		Ri	sk-free rate			4.00%
Dividend	0	0.0		Cı	redit spread			1.56%
Current equity value	840	72.8		C	ost of debt (Rf	+ credit sprea	d)	5.56%
* *				Ta	ixes	•		24.00%
				Af	ter-tax cost of	debt		4.23%
					quity weight			100.00%
Course DND Coursels (astherets) 0				W	ACC			10.00%

Source: DNB Carnegie (estimates) & company

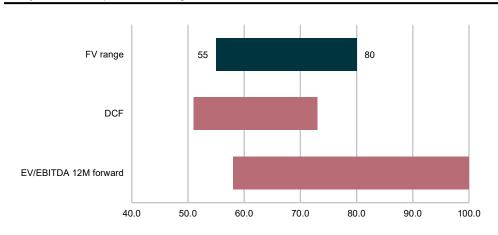
In both scenarios we apply a WACC of 10% and growth rate of 2% from 2028.



Summary of valuation methodology and fair value range

We raise our fair value rage to SEK55–80 (SEK50–75) due to our higher 2025e EBITDA.

Sensys Gatso Group fair value range, SEK



Source: DNB Carnegie (estimates), FactSet

Risks

- System sales are volatile and hard to forecast in the short term.
- Road traffic safety is highly regulated and therefore exposed to political risks.
- SGG is pursuing a growth strategy and could therefore enter markets with higher geopolitical risks than Western markets.



Interim & full-year figures

								_	Full year est.		
(SEKm, ex p share)	Q1 24	Q2 24	Q2 24	Q4 24	Q1 25	Q2 25	Q3 25	Q4 25e	2025e	2026e	2027e
Sales	125	167	141	198	152	204	165	202	723	864	1,037
EBITDA	4	25	12	28	9	31	29	32	101	125	160
D&A	(11)	(11)	(11)	(13)	(13)	(13)	(13)	(13)	(52)	(52)	(52)
EBIT	(7)	14	1	15	(4)	18	16	19	49	73	108
Net finacial items	(0)	(1)	(8)	(5)	(13)	(26)	(7)	(7)	(54)	(20)	(20)
Pre tax profit	(7)	13	(7)	10	(18)	(8)	9	12	(5)	53	88
Net profit	(5)	10	(8)	10	(15)	(9)	6	11	(7)	41	68
Net profit - Adj.	(5)	10	(8)	10	(15)	(9)	6	11	(7)	41	68
EPS	(0.5)	0.9	(0.6)	0.8	(1.3)	(0.7)	0.5	0.9	(0.7)	3.6	5.9
EPS (adj)	(0.4)	0.9	(0.7)	0.8	(1.3)	(0.7)	0.5	0.9	(0.7)	3.6	5.9



Profit & loss (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Sales COGS	380 -219	406 -261	455 -293	507 -301	495 -270	624 -371	631 -390	723 -435	864 -522	1,037 -625
Gross profit	162	145	162	206	225	253	241	289	341	412
Other income & costs	-124	-116	-102	-122	-152	-167	-172	-188	-216	-251
Share in ass. operations and JV	0	0	0	0	0	0	0	0	0	0
EBITDA	38	29	59	84	73	85	69	101	125	160
Depreciation PPE	-11	-27	-22	-20	-32	-40	-42	-46	-46	-46
Depreciation lease assets	0	0	0	0	0	0	0	0	0	0
Amortisation development costs	0	0	Ö	0	0	Ö	0	0	0	0
Amortisation other intangibles	-26	-26	-26	-18	-11	-6	-4	-6	-6	-6
Impairments / writedowns	0	0	0	0	0	0	0	0	0	0
EBITA	1	-24	11	46	31	39	23	49	73	108
Amortization acquisition related	0	0	0	0	0	0	0	0	0	0
Impairment acquisition related	0	0	0	0	0	0	0	0	0	0
EBIT	1	-24	11	46	31	39	23	49	73	108
Share in ass. operations and JV	0	0	0	0	0	-2	0	0	0	0
Net financial items	-2	-3	-8	1	2	-15	-14	-54	-20	-20
of which interest income/expenses	-2	-4	-5	-5	-4	-7	-14	-20	-20	-20
Pre-tax profit	-1	-28	2	47	33	23	9	-5	53	88
Taxes	-1	12	1	-12	-13	-10	-3	-2	-12	-20
Post-tax minorities interest	1	2	1	-2	-1	-1	0	0	0	0
Discontinued operations	0	0	0	0	0	0	0	0	0	0
Net profit	-2	-13	5	33	19	12	6	-7	41	68
Adjusted EBITDA	38	29	59	84	73	85	69	101	125	160
Adjusted EBITA	1	-24	11	46	31	39	23	49	73	108
Adjusted EBIT	1	-24	11	46	31	39	23	49	73	108
Adjusted net profit	-2	-13	5	33	19	12	6	-7	41	68
Sales growth Y/Y	29.8%	6.8%	12.0%	11.4%	-2.4%	26.1%	1.2%	14.6%	19.4%	20.0%
EBITDA growth Y/Y	+chg	-23.9%	108.1%	40.5%	-12.2%	16.3%	-19.3%	46.6%	24.3%	27.8%
EBITA growth Y/Y	+chg	-chg	+chg	324.2%	-32.9%	27.5%	-40.9%	110.7%	50.1%	47.6%
EBIT growth Y/Y	+chg	-chg	+chg	324.2%	-32.9%	27.5%	-40.9%	110.7%	50.1%	47.6%
EBITDA margin	9.9%	7.0%	13.1%	16.5%	14.8%	13.7%	10.9%	14.0%	14.5%	15.5%
EBITA margin	0.2%	nm	2.4%	9.1%	6.2%	6.3%	3.7%	6.8%	8.5%	10.5%
EBIT margin	0.2%	-6.0%	2.4%	9.1%	6.2%	6.3%	3.7%	6.8%	8.5%	10.5%
Tax rate	-125.5%	45.1%	-59.7%	26.0%	39.4%	43.9%	31.8%	-47.1%	23.0%	23.0%
Cash flow (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
EBITDA	38	29	59	84	73	85	69	101	125	160
Paid taxes	0	0	2	0	-12	-5	-14	0	-9	-14
Change in NWC	15	-36	-42	-61	64	-103	-6	-27	-15	-7
Interests paid	0	-2	-4	-15	2	4	-10	-20	-20	-20
Actual lease payments	0	-12	-12	-11	-11	-14	-12	-12	-12	-12
Non cash adjustments	-3	5	0	1	-2	1	6	-6	-6	-6
Discontinued operations	0	0	0	0	0	0	0	0	0	0
Total operating activities	49	-15	4	-2	114	-32	32	36	64	101
Capex tangible assets	-16	-41	-19	-24	-19	-66	-62	-70	-55	-55
Capex - other intangible assets	-5	-4	-14	-18	-26	-37	-32	-25	-25	-25
Acquisitions/divestments	0	0	0	0	0	0	0	0	0	0
Total investing activities	-21	-45	-33	-42	-45	-103	-93	-95	-80	-80
Share issues & buybacks	0	0	71	0	0	0	0	0	0	0
Change in bank debt	-10	36	14	19	-44	84	172	-29	0	0
Total financing activities	-10	36	85	7	-44	84	172	-29	0	0
=										
Operating cash flow	49	-15	4	-2	114	-32	32	36	64	101
Free cash flow	28	-60	-29	-44	69	-134	-61	-59	-16	21
Net cash flow	17	-25	55	-36	25	-50	111	-88	-16	21
Change in net IB debt	28	-48	54	-44	82	-122	-44	-47	-4	33
Capex / Sales	4.3%	10.2%	4.2%	4.8%	3.8%	10.6%	9.7%	9.7%	6.4%	5.3%
NWC / Sales	16.6%	15.6%	19.6%	27.7%	29.6%	27.3%	36.3%	34.6%	31.4%	27.1%



Financial statements, cont.										
Balance sheet (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Acquired intangible assets	251	257	242	251	277	273	286	286	286	286
Other fixed intangible assets	73	53	47	57	69	88	111	113	115	117
Capitalised development	0	0	0	0	0	0	0	0	0	0
Tangible assets	42	101	86	92	105	128	165	224	268	312
Lease assets	0 404	0 457	0 416	0 436	0 491	0 533	0 608	0 667	0 709	0 749
Fixed assets Inventories (2)	404 72	457 87	127	436 97	49 1 85	100	167	667 181	199	207
Receivables (2)	57	75	68	141	67	182	107	145	173	207
Other current assets	0	4	3	2	0	0	0	0	0	0
Cash & cash equivalents (1)	77	52	108	72	100	49	165	78	62	83
Current assets	228	249	351	361	337	430	537	519	546	612
Total assets	632	706	767	797	828	964	1,145	1,186	1,254	1,361
Shareholders' equity	454	450	517	561	626	633	618	594	636	704
Minorities	0	-1	-2	0	0	3	0	0	0	0
Other equity	0	0	0	0	0	0	0	0	0	0
Total equity	454	449	515	562	626	636	618	594	636	704
Deferred tax	17	10	5	3	9	8	8	8	8	8
LT IB debt (1)	49	39	37	44	44	71	338	338	338	338
Other IB provisions (1)	0	0	0	0	0	0	0	0	0	0
Lease libilities	0	23	19	14	12	12	13	13	13	13
Other non-IB liabilities	7	5	5	4	9	12	13	13	13	13
LT liabilities	72	77 57	66	65	75	103	372	372	372	372
ST IB debt (1)	10 28	57 47	53 62	50 37	9 20	64 55	20 46	41 72	41 86	41 104
Payables (2) Accrued exp. & other NWC items (2)	26 67	47 74	70	76	98	106	89	105	119	140
Current liabilities	106	178	186	1 62	1 27	225	155	219	247	285
Total equity and liabilities	632	703	766	790	828	964	1,145	1,186	1,254	1,361
	-18	67	0	35	-35	99	206	314	330	309
Net IB debt (=1) Net working capital (NWC) (=2)	-16 56	71	107	173	-35 120	221	237	263	278	285
Capital employed (CE)	492	532	588	637	661	756	962	962	1,007	1,081
Capital invested (CI)	422	483	483	573	570	710	799	887	948	1,000
, , ,	72%		67%							
Equity / Total assets Net IB debt / EBITDA	-0.5	64% 2.3	0.0	70% 0.4	76% -0.5	66% 1.2	54% 3.0	50% 3.1	51% 2.6	52% 1.9
Per share data (SEK)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
		10.99				11.53				
Adj. no. of shares in issue YE (m) Diluted no. of Shares YE (m)	10.75 10.75	10.99	11.52 11.52	11.52 11.52	11.52 11.52	11.53	11.53 11.53	11.53 11.53	11.53 11.53	11.53 11.53
EPS	-0.18	-1.23	0.45	2.83	1.61	1.06	0.52	-0.65	3.57	5.90
EPS adj.	-0.18	-1.23	0.45	2.83	1.61	1.06	0.52	-0.65	3.57	5.90
CEPS	3.28	2.57	3.74	5.13	4.33	4.02	3.42	2.82	7.04	9.37
DPS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
BVPS	42.2	40.9	44.8	48.7	54.3	54.9	53.6	51.5	55.1	61.0
Performance measures	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
ROE	-0.4%	-3.0%	1.0%	6.0%	3.1%	1.9%	1.0%	-1.2%	6.7%	10.2%
Adj. ROCE pre-tax	0.3%	-4.5%	1.3%	8.5%	5.8%	4.3%	2.7%	1.5%	7.5%	10.4%
,									6.2%	8.6%
Adj. ROIC after-tax	0.3%	-3.0%	3.6%	6.4%	3.3%	3.4%	2.1%	8.5%	0.2 /0	
Adj. ROIC after-tax Valuation	0.3% 2018	-3.0% 2019		6.4% 2021	3.3% 2022		2.1%	2025e	2026e	2027e
			3.6%			3.4%				
Valuation	2018 5.8% 0.0%	2019 -12.7% 0.0%	3.6% 2020 -6.1% 0.0%	2021	2022	3.4% 2023	2024 -12.9% 0.0%	2025e	2026e	2027e 4.5% 0.0%
Valuation FCF yield	2018 5.8%	2019 -12.7%	3.6% 2020 -6.1%	2021 -9.2%	2022 14.5%	3.4% 2023 -28.2%	2024 -12.9%	2025e -12.3%	2026e -3.3%	2027e 4.5%
Valuation FCF yield Dividend yield YE	2018 5.8% 0.0%	2019 -12.7% 0.0%	3.6% 2020 -6.1% 0.0%	2021 -9.2% 0.0%	2022 14.5% 0.0%	3.4% 2023 -28.2% 0.0%	2024 -12.9% 0.0%	2025e -12.3% 0.0%	2026e -3.3% 0.0%	2027e 4.5% 0.0%
Valuation FCF yield Dividend yield YE Dividend payout ratio	2018 5.8% 0.0% 0.0%	2019 -12.7% 0.0% 0.0%	3.6% 2020 -6.1% 0.0% 0.0%	2021 -9.2% 0.0% 0.0%	2022 14.5% 0.0% 0.0%	3.4% 2023 -28.2% 0.0% 0.0%	2024 -12.9% 0.0% 0.0%	2025e -12.3% 0.0% 0.0%	2026e -3.3% 0.0% 0.0%	2027e 4.5% 0.0% 0.0%
Valuation FCF yield Dividend yield YE Dividend payout ratio Dividend + buy backs yield YE	2018 5.8% 0.0% 0.0% 0.0%	2019 -12.7% 0.0% 0.0% 0.0%	3.6% 2020 -6.1% 0.0% 0.0% 0.0%	2021 -9.2% 0.0% 0.0% 0.0%	2022 14.5% 0.0% 0.0% 0.0%	3.4% 2023 -28.2% 0.0% 0.0% 0.0%	2024 -12.9% 0.0% 0.0% 0.0%	2025e -12.3% 0.0% 0.0% 0.0%	2026e -3.3% 0.0% 0.0% 0.0%	2027e 4.5% 0.0% 0.0% 0.0%
Valuation FCF yield Dividend yield YE Dividend payout ratio Dividend + buy backs yield YE EV/Sales YE EV/EBITDA YE	2018 5.8% 0.0% 0.0% 0.0% 4.08 41.3	2019 -12.7% 0.0% 0.0% 0.0% 3.10 44.2	3.6% 2020 -6.1% 0.0% 0.0% 0.0% 3.39 26.0	2021 -9.2% 0.0% 0.0% 0.0% 1.81 11.0	2022 14.5% 0.0% 0.0% 0.0% 1.79 12.1	3.4% 2023 -28.2% 0.0% 0.0% 0.0% 1.50 11.0	2024 -12.9% 0.0% 0.0% 0.0% 1.52 14.0	2025e -12.3% 0.0% 0.0% 0.0% 1.09 7.8	2026e -3.3% 0.0% 0.0% 0.0% 0.94 6.4	2027e 4.5% 0.0% 0.0% 0.0% 0.76 4.9
Valuation FCF yield Dividend yield YE Dividend payout ratio Dividend + buy backs yield YE EV/Sales YE EV/EBITDA YE EV/EBITA YE	2018 5.8% 0.0% 0.0% 0.0% 4.08 41.3 >50	2019 -12.7% 0.0% 0.0% 0.0% 3.10 44.2 neg.	3.6% 2020 -6.1% 0.0% 0.0% 0.0% 3.39 26.0 >50	2021 -9.2% 0.0% 0.0% 0.0% 1.81 11.0 20.0	2022 14.5% 0.0% 0.0% 0.0% 1.79 12.1 28.7	3.4% 2023 -28.2% 0.0% 0.0% 0.0% 1.50 11.0 23.8	2024 -12.9% 0.0% 0.0% 0.0% 1.52 14.0 41.4	2025e -12.3% 0.0% 0.0% 0.0% 1.09 7.8 16.2	2026e -3.3% 0.0% 0.0% 0.0% 0.94 6.4 11.0	2027e 4.5% 0.0% 0.0% 0.0% 0.76 4.9 7.3
Valuation FCF yield Dividend yield YE Dividend payout ratio Dividend + buy backs yield YE EV/Sales YE EV/EBITDA YE EV/EBITA YE EV/EBITA adj. YE	2018 5.8% 0.0% 0.0% 0.0% 4.08 41.3 >50 >50	-12.7% 0.0% 0.0% 0.0% 3.10 44.2 neg.	3.6% 2020 -6.1% 0.0% 0.0% 0.0% 3.39 26.0 >50 >50	-9.2% 0.0% 0.0% 0.0% 1.81 11.0 20.0 20.0	2022 14.5% 0.0% 0.0% 0.0% 1.79 12.1 28.7 28.7	3.4% 2023 -28.2% 0.0% 0.0% 0.0% 1.50 11.0 23.8 23.8	2024 -12.9% 0.0% 0.0% 0.0% 1.52 14.0 41.4 41.4	2025e -12.3% 0.0% 0.0% 0.0% 1.09 7.8 16.2 16.2	2026e -3.3% 0.0% 0.0% 0.0% 0.94 6.4 11.0 11.0	2027e 4.5% 0.0% 0.0% 0.0% 0.76 4.9 7.3 7.3
Valuation FCF yield Dividend yield YE Dividend payout ratio Dividend + buy backs yield YE EV/Sales YE EV/EBITDA YE EV/EBITA YE EV/EBITA adj. YE EV/EBIT YE	2018 5.8% 0.0% 0.0% 0.0% 4.08 41.3 >50 >50	2019 -12.7% 0.0% 0.0% 0.0% 3.10 44.2 neg. neg.	3.6% 2020 -6.1% 0.0% 0.0% 0.0% 3.39 26.0 >50 >50 >50	2021 -9.2% 0.0% 0.0% 0.0% 1.81 11.0 20.0 20.0	2022 14.5% 0.0% 0.0% 0.0% 1.79 12.1 28.7 28.7 28.7	3.4% 2023 -28.2% 0.0% 0.0% 0.0% 1.50 11.0 23.8 23.8 23.8	2024 -12.9% 0.0% 0.0% 0.0% 1.52 14.0 41.4 41.4	2025e -12.3% 0.0% 0.0% 0.0% 1.09 7.8 16.2 16.2 16.2	2026e -3.3% 0.0% 0.0% 0.0% 0.94 6.4 11.0 11.0	2027e 4.5% 0.0% 0.0% 0.0% 0.76 4.9 7.3 7.3
Valuation FCF yield Dividend yield YE Dividend payout ratio Dividend + buy backs yield YE EV/Sales YE EV/EBITDA YE EV/EBITA AE EV/EBIT AE EV/EBIT YE P/E YE	2018 5.8% 0.0% 0.0% 0.0% 4.08 41.3 >50 >50 >nm	2019 -12.7% 0.0% 0.0% 0.0% 3.10 44.2 neg. neg. neg.	3.6% 2020 -6.1% 0.0% 0.0% 0.0% 3.39 26.0 >50 >50 >50	2021 -9.2% 0.0% 0.0% 0.0% 1.81 11.0 20.0 20.0 20.0 27.0	2022 14.5% 0.0% 0.0% 0.0% 1.79 12.1 28.7 28.7 28.7 49.5	3.4% 2023 -28.2% 0.0% 0.0% 0.0% 1.50 11.0 23.8 23.8 23.8 >50	2024 -12.9% 0.0% 0.0% 0.0% 1.52 14.0 41.4 41.4 41.4 >50	2025e -12.3% 0.0% 0.0% 0.0% 1.09 7.8 16.2 16.2 16.2 nm	2026e -3.3% 0.0% 0.0% 0.0% 0.94 6.4 11.0 11.0 11.0	2027e 4.5% 0.0% 0.0% 0.76 4.9 7.3 7.3 7.3
Valuation FCF yield Dividend yield YE Dividend payout ratio Dividend + buy backs yield YE EV/Sales YE EV/EBITDA YE EV/EBITA Adj. YE EV/EBIT YE P/E YE P/E Adj. YE	2018 5.8% 0.0% 0.0% 0.0% 4.08 41.3 >50 >50 >nm nm	2019 -12.7% 0.0% 0.0% 0.0% 3.10 44.2 neg. neg. neg.	3.6% 2020 -6.1% 0.0% 0.0% 0.0% 3.39 26.0 >50 >50 >50 >50 >50	2021 -9.2% 0.0% 0.0% 0.0% 1.81 11.0 20.0 20.0 20.0 27.0 27.0	2022 14.5% 0.0% 0.0% 0.0% 1.79 12.1 28.7 28.7 28.7 49.5	3.4% 2023 -28.2% 0.0% 0.0% 0.0% 1.50 11.0 23.8 23.8 23.8 >50 >50	2024 -12.9% 0.0% 0.0% 0.0% 1.52 14.0 41.4 41.4 41.4 >50 >50	2025e -12.3% 0.0% 0.0% 0.0% 1.09 7.8 16.2 16.2 16.2 nm	2026e -3.3% 0.0% 0.0% 0.0% 0.94 6.4 11.0 11.0 11.6 11.6	2027e 4.5% 0.0% 0.0% 0.0% 0.76 4.9 7.3 7.3 7.0 7.0
Valuation FCF yield Dividend yield YE Dividend payout ratio Dividend + buy backs yield YE EV/Sales YE EV/EBITDA YE EV/EBITA AGJ. YE EV/EBIT YE P/E YE	2018 5.8% 0.0% 0.0% 0.0% 4.08 41.3 >50 >50 >nm	2019 -12.7% 0.0% 0.0% 0.0% 3.10 44.2 neg. neg. neg.	3.6% 2020 -6.1% 0.0% 0.0% 0.0% 3.39 26.0 >50 >50 >50	2021 -9.2% 0.0% 0.0% 0.0% 1.81 11.0 20.0 20.0 20.0 27.0	2022 14.5% 0.0% 0.0% 0.0% 1.79 12.1 28.7 28.7 28.7 49.5	3.4% 2023 -28.2% 0.0% 0.0% 0.0% 1.50 11.0 23.8 23.8 23.8 >50	2024 -12.9% 0.0% 0.0% 0.0% 1.52 14.0 41.4 41.4 41.4 >50	2025e -12.3% 0.0% 0.0% 0.0% 1.09 7.8 16.2 16.2 16.2 nm	2026e -3.3% 0.0% 0.0% 0.0% 0.94 6.4 11.0 11.0 11.0	2027e 4.5% 0.0% 0.0% 0.76 4.9 7.3 7.3 7.3



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