#### DNB Carnegie® Access



**RESULTS UPDATE** 

Research analysts:

DNB Carnegie Investment Bank AB

Hugo Lisjö

Technology Hardware & Equipment

Fair value: SEK7.0-9.0

Share price: SEK8.7

## **Maven Wireless**

### Full focus on order intake in coming quarters – Q2 review

The quarter can be summarised as higher sales and lower order intake than anticipated. Despite raised estimates, we maintain our fair value due to lower peer group multiples.

**Strong sales in the quarter.** The sales number of SEK73m was 14% higher than we had estimated, while the order intake was about 9% lower than we had expected. The order intake miss in absolute numbers was only SEK4m lower, which is why this miss by itself is not a big issue at this point. Historically, Q2 is normally a weaker quarter regarding order intake but a strong quarter regarding sales.

**Order intake is the most important figure in the coming quarters.** As a result of the stronger sales and weaker order intake the order book now stands at SEK77m, which covers about 73% of our FY 2025 sales estimates. For this reason, the most important figure in the coming quarters is continued improved order intake.

**Highly improved cash position.** The effect of the measures to improve the cash position made in Q1 is now being seen. Post Q2 Maven now has about SEK6.7m in cash and almost no debt, meaning that the company now has paid back the short-term credit and, if needed, has SEK17m to call. There are several reasons for this improvement. One is that the company has received payments for some receivables, has longer payment terms on payables, and has SEK6m lower inventory. Since Q3 normally is a slower quarter regarding sales, earnings and thereby cash flow should not be the strongest in that quarter. Therefore, we find it positive that Maven strengthened its cash position this quarter and it is also the reason why we find continued strengthened order intake as one of the most important factors in coming quarters.

**We maintain our fair value range.** Despite raising our 2025 sales estimates, which form the basis of our valuation, we keep our fair value range unchanged due to slightly lower peer multiples (EV/Sales 2025e of 1.9x vs 2.0x). In our view, order intake remains the most important factor for the share over the coming quarters.

Changes in this	report		
	From	То	Chg
EPS adj. 2025e	-0.03	-0.02	+53%
EPS adj. 2026e	0.16	0.17	+10%
EPS adj. 2027e	0.36	0.38	+7%
Upcoming even	ts		
Q3 Report		18 C	ct 2025
Q4 Report		06 F	eb 2026

Key facts	
No. shares (m)	52.0
Market cap. (USDm)	47
Market cap. (SEKm)	455
Net IB Debt. (SEKm)	9
Adjustments (SEKm)	0
EV (2025e) (SEKm)	464
Free float	54.0%
Avg. daily vol. ('000)	14
BBG	MAVEN SS
Fiscal year end	December
Share price as of (CET)	16 Jul 2025 16:35

Key figures (SEK)	2024	2025e	2026e	2027e
Sales (m)	189	227	271	330
EBITDA (m)	12	12	23	39
EBIT (m)	4	3	12	26
EPS	0.01	-0.02	0.17	0.38
EPS adj.	0.01	-0.02	0.17	0.38
DPS	0.00	0.00	0.00	n.a.
Sales growth Y/Y	-21%	20%	19%	22%
EPS adj. growth Y/Y	-99%	-chg	+chg	122%
EBIT margin	2.1%	1.3%	4.5%	8.0%
P/E adj.	>100	n.m.	50.5	22.7
EV/EBIT	>100	>100	38.3	17.6
EV/EBITA	>100	>100	38.3	17.6
EV/EBITDA	46.3	37.9	20.1	11.9
P/BV	4.0	3.9	3.6	3.1
Dividend yield	0.0%	0.0%	0.0%	n.a.
FCF yield	-8.2%	-1.5%	-0.4%	-0.1%
Equity/Total Assets	70.7%	61.0%	60.6%	60.4%
ROCE	3.2%	0.5%	8.9%	17.3%
ROE adj.	0.2%	-1.0%	7.5%	14.9%
Net IB debt/EBITDA	0.4	0.8	0.5	0.3



Source: DNB Carnegie (estimates), FactSet, Infront & company data

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#### **Equity story**

Near term: within 12M

Market conditions appear to be improving, as reflected in the higher order intake and a book-to-bill ratio exceeding 1.1x in Q1(25). Since the order book duration typically spans around two quarters, we expect the strengthening market conditions are expected to be visible in sales over the coming quarters.

Long-term outlook: 5Y+

The demand for high-speed connectivity and data usage is rising daily. To meet users' needs for higher speeds, networks must operate at higher frequencies, which, due to their physical properties, have reduced penetration capabilities through windows, walls, and other obstacles. As a result, the need for specialised Distributed Antenna Systems (DAS) to extend macro-network coverage is increasing. From our understanding, Maven's products are high-tech and at the forefront of innovation in this field. With growing brand recognition and high-quality products, we believe Maven is well-positioned to capitalise on the expanding DAS market.

Key risks:

- Failure to expand in the US market
- Weak balance sheet
- . Inability to gain market share in the cellular DAS market

#### **Company description**

Maven Wireless is a product company that develops and sells its patented solutions for comprehensive DAS systems, designed for indoor and tunnel coverage across all operators. By outsourcing production to specialised third-party manufacturers, leveraging partners for installation, and utilising partner resellers to some extent, Maven operates a lean and scalable business model with low capital intensity. The company's DAS systems provide cellular and radio coverage in areas where macro networks cannot effectively reach. Maven's customers primarily consist of mobile operators that want to own their own infrastructure, as well as property owners and neutral operators who own the infrastructure and sell connectivity access to mobile operators.

to be the fastest-growing region.

Industry outlook

#### Key industry drivers

- Rising data usage and connectivity demands
- Automation drives the need for secure and reliable connectivity
- Improved building insulation reduces signal penetration

#### Cyclicality

#### Key peers

Cyclicality: N/A

Maven Wireless operates within a niche subsegment of the telecom industry, there are no directly comparable companies in the Nordics. One could look at telecom companies such as Ericsson, Nokia and Telia, but the most relevant peers are found internationally, with key comparisons including Amphenol, Comba Telecom, Corning and SOLiD.

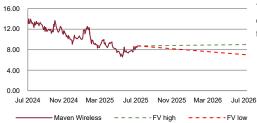
Stable outlook with continued market growth of

approximately 5-7% CAGR until 2028, with Asia expected

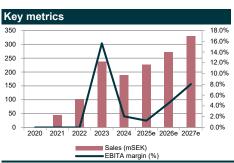
#### Valuation and methodology

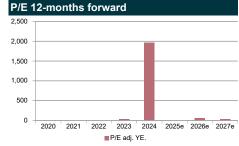
We value Maven using a peer comparison and DCF approach. As there are no direct Nordic peers, we benchmark against Swedish-listed companies with similar expected financial performance. We select peers based on combined sales growth and EBITDA margin (20–40%) and apply the average 2025e EV/sales multiple. The peer group is further refined to companies with a market cap of SEK0.5bn–5.0bn, excluding financials, real estate and valuation outliers, ensuring relevant comparisons in size, market and performance. We also use a DCF model to value the company, applying a WACC of 13%, average annual growth of 11% over the 20-year explicit forecast period (2% in terminal), an average EBIT margin of 10% (15% terminal) and average capex to sales of 6% (4% terminal).

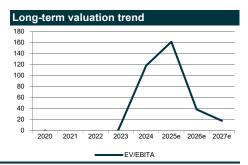
#### Fair value range 12M



The lower end of our valuation range is derived from the peer group valuation described above, while the upper end is based on a traditional discounted cash flow (DCF) analysis, which accounts for a longer time horizon than the peer group approach.







Largest shareholders, capital

14 3%

9.3%

7.7%

Gunnar Malmström

Göran Grosskopf

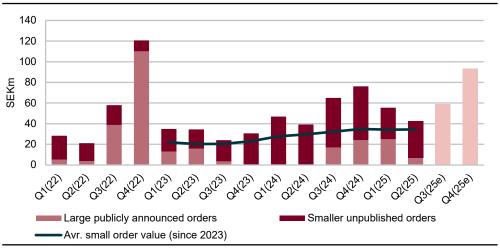
Fredrik Ekström



In our view, order intake in the coming quarters is the most important figure

#### Key figures

#### Quarterly order intake



Source: DNB Carnegie (estimates) & company data

#### We would like to see the order backlog improve in Q3 for increased visibility



Source: DNB Carnegie (estimates) & company data

# The reason is that the current order backlog (as of Q2 2025) covers approximately 73% of our FY 2025 sales estimates

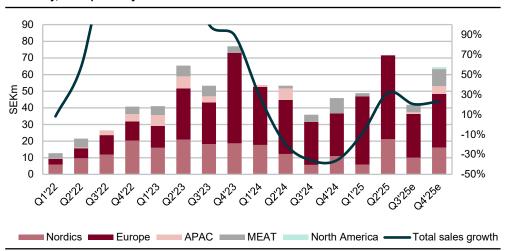
The duration of the order book has shortened since the end of 2022, and most of the backlog is scheduled for delivery in 2025

We view the recent organisational changes in the US business positively, particularly the appointment of new leadership. Additionally, the receipt of a small repeater order from

While the order is small, it represents an important first step and serves as proof of concept, which may pave the way for further orders

a US customer is encouraging

#### Currently, we expect only small contribution from the US market in 2025e

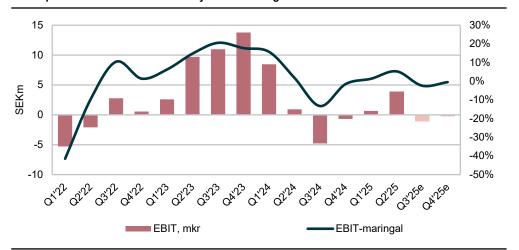




Despite negative effects from FX and inventory sales, the EBIT margin reached 8.1% in the quarter

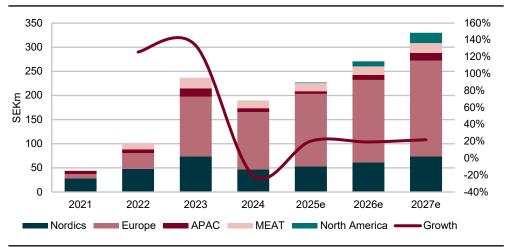
Adjusting for FX losses and the impact from inventory sales, the EBIT margin would have been just below 14%, highlighting the scalability of the business model

#### We expect 2025e to be a transitional year for earnings



Source: DNB Carnegie (estimates) & company data

#### We estimate US expansion as a key growth driver



Source: DNB Carnegie (estimates) & company data

Given that Maven has had limited sales in the US market historically, the estimated sales volumes from this region are a positive driver for future growth

The primary driver of margin expansion in the coming years is expected to be increased sales volumes

#### We expect historical scalability effects to become evident in 2026e



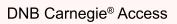


#### Estimates and estimate changes

Since sales in the quarter were 14% above our estimate, we raise our sales forecast for FY 2025e but maintain the absolute levels for 2026e and 2027e. This results in lower growth rates for those years, based on the assumption that deliveries related to the large Hitachi train repeater orders will not begin until late 2026 at the earliest. Therefore, we currently believe the order intake required to meet our sales estimates is sufficient.

Maven continues to show good cost control regarding other external costs, while personnel costs are increasing slightly. Given the recent organisational changes in the US division, including the appointment of a new VP, we expect the trend of relatively flat external costs and gradually rising personnel costs to continue, assuming order intake and sales growth develop in line with our forecasts.

Maven Wireless		New est			Old est.		Ab	s. Change	е	%	change	
(SEKm, ex p share)	2025e	2026e	2027e	2025e	2026e	2027e	2025e	2026e	2027e	2025e	2026e	2027e
Operating revenues	227	271	330	218	271	331	9	(0)	(2)	4%	0%	0%
Sales growth	20%	19%	22%	15%	24%	22%	4.7pp	-5.0pp	-0.5pp			
COGS	(133)	(155)	(188)	(126)	(155)	(189)	(7)	0	1	-5%	0%	0%
Gross profit	94	116	142	92	116	143	2	(0)	(1)	2%	0%	0%
Gorss margin	0%	0%	0%	0%	0%	0%	0.0pp	0.0pp	0.0pp			
Capitalised development	23	19	20	22	19	20	1	(0)	(0)	4%	0%	0%
Personnel costs	(59)	(65)	(71)	(58)	(64)	(70)	(1)	(1)	(1)	-2%	-2%	-2%
Other external costs	(44)	(47)	(52)	(45)	(49)	(55)	1	2	3	2%	5%	7%
Other costs & other income	(2)	-	-	0	-	-	(2)	-	-	na	na	na
EBITDA	12	23	39	12	22	38	0	1	1	2%	4%	4%
EBITDA margin	5.4%	8.6%	11.8%	5.5%	8.2%	11.3%	-0.1pp	0.3pp	0.5pp			
D&A	(9)	(11)	(13)	(9)	(11)	(13)	(0)	(0)	(0)	0%	0%	0%
EBIT	3	12	26	3	11	25	0	1	1	8%	7%	5%
EBIT margin	1.3%	4.5%	8.0%	1.2%	4.2%	7.6%	0.0pp	0.3рр	0.5pp			
Net interest	(2)	(1)	(1)	(2)	(1)	(1)	0	0	0	22%	31%	15%
Other financial items	(2)	(0)	(0)	(2)	(0)	(0)	-	-	-	0%	0%	0%
Pre tax profit	(1)	11	25	(2)	10	24	1	1	2	53%	12%	7%
Tax	-	(2)	(5)	-	(2)	(5)	-	(0)	(0)	na	-18%	-6%
Net profit	(1)	9	20	(2)	8	19	1	1	1	53%	10%	7%
EPS	(0.0)	0.0	0.0	(0.0)	0.0	0.0	0	0	0	53%	10%	7%
DPS	-	-	-	-	-	-	-	-	-	na	na	na





Maven Wireless	_		Last four	quarters			Q2 2025e	Dev (%)	Dev (Abs)	Fu	ll year est	
(SEKm, ex p share)	1Q24	2Q24	3Q24	4Q24	1Q25	Actual	DCAR	DCAR	DCAR	2025e	2026e	2027e
Operating revenues	53.7	53.3	35.9	45.9	48.9	73.0	63.9	14%	9	218.0	270.9	331.4
Sales growth	31%	-19%	-33%	-41%	-9%	37%	20%		17.1pp	15%	24%	22%
cogs	(28.7)	(31.5)	(21.3)	(26.6)	(27.5)	(44.6)	(36.9)	-17%	(8)	(125.8)	(154.7)	(188.6)
Gross profit	25.1	21.8	14.6	19.3	21.3	28.4	27.0	5%	1	92.2	116.2	142.8
Gorss margin	46.7%	40.9%	40.7%	42.1%	43.6%	0.4	42.2%		-3.3pp	42.3%	42.9%	43.1%
Capitalised development	5.5	6.4	5.3	7.2	5.9	5.7	5.1	12%	1	21.8	19.0	19.9
Personnel costs	(12.9)	(13.9)	(13.3)	(13.2)	(14.6)	(15.1)	(14.9)	-1%	(0)	(57.5)	(63.6)	(69.8)
Other external costs	(9.1)	(11.0)	(9.2)	(13.0)	(10.7)	(10.7)	(11.5)	7%	1	(45.3)	(49.3)	(55.3)
Other costs & other income	1.8	(0.5)	(0.2)	1.1	0.8	(2.3)	-	na	(2)	-	-	-
EBITDA	10.4	2.8	(2.8)	1.3	2.7	5.9	5.6	5%	0	12	22	38
EBITDA margin	19.3%	5.3%	-7.9%	2.9%	5.4%	8.1%	8.8%		-0.7рр	5.5%	8.2%	11.3%
D&A	(1.9)	(1.9)	(1.9)	(2.0)	(2.0)	(2.1)	(2.2)	5%	0	(9.3)	(10.9)	(12.5)
EBIT	8.5	0.9	(4.8)	(0.7)	0.7	3.9	3.5	12%	0	3	11	25
EBIT margin	15.7%	1.7%	-13.3%	-1.5%	1.3%	5.3%	5.4%		-0.1pp	1.2%	4.2%	7.6%
Net interest	(0.1)	(0.1)	(0.2)	(0.0)	(0.3)	(0.5)	(0.6)	25%	0	(2.1)	(1.5)	(1.5)
Other financial items	-	-	-	-	(2.3)	(1)	-	na	(1)	-	-	-
Pre tax profit	8.3	0.8	(5.0)	(0.7)	(2.0)	2.1	2.9	-29%	(1)	(1.7)	9.9	23.6
Тах	(2.1)	(8.0)	0.2	(0.4)	-	(1.5)	(0.6)	-60%	(1)	-	(1.7)	(4.9)
Net profit (majority)	6.2	0.0	(4.8)	(1.2)	(2.0)	0.6	2.3	-74%	(2)	(1.7)	8.2	18.8
EPS	0.1	0.0	(0.1)	(0.0)	(0.0)	0.0	0.0	-74%	(0)	(0.0)	0.2	0.4
DPS	-	0.1	-	-	-	-	-	na	-	-	-	-

Source: DNB Carnegie (estimates) & company, no consensus available



#### Valuation

We maintain our fair value range of SEK7–9 per share, which is based on a combination of valuation methods. We use a multiple-based approach, comparing Maven to a selection of Swedish companies expected to demonstrate similar financial performance, alongside a long-term DCF valuation. We find this approach captures both short-term market dynamics and a longer-term perspective on the shares.

There are no listed companies, either in Sweden or internationally, that are as exclusively focused on DAS as Maven Wireless. Some of the largest players in the market are listed on the US and South Korean stock exchanges, but unlike Maven, DAS is not their sole business segment.

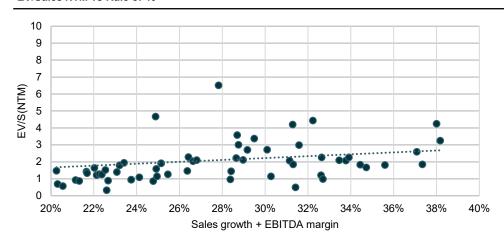
Furthermore, we believe it is irrelevant to compare Maven with more mature and significantly larger companies listed on foreign exchanges, as these firms are expected to grow at a much slower pace, are less specialised, and are traded on markets with different valuation dynamics compared to Sweden.

To value Maven, we use a relative/multiple-based valuation approach. Our peer group consists of companies with similar value creation dynamics, meaning average revenue growth + EBITDA margin estimates over the next three years or, when not available, the past three years actual number. We have selected companies with value creation of 20–40%, a market capitalisation between SEK0.5bn and SEK5.0bn, and that are listed on OMX Stockholm All Share or First North Stockholm, excluding the financial and real estate sector.

We apply the peer group's average EV/sales multiple to Maven's expected 2025 revenue. Since 61 companies meet our criteria, and the valuation approach does not account for industry differences, only value creation, we consider the average multiple to be the most appropriate benchmark.

The average valuation multiple for the group is 1.9x EV/sales (NTM). The graph below illustrates the selected companies, their value creation, and their respective valuations, with the Y-axis representing the EV/Sales multiple and the X-axis showing value creation.

#### EV/Sales NTM vs Rule of 40



Source: Factset



When we apply the average valuation multiple of 1.9x to the 2025 sales estimate, we arrive at a fair value of SEK8.1 per share.

Valuation method and valuation sensitivity	v table
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Net sales 2025e, SEKm	227				EV/	Sales, 2	2025	
EV/S EV	1.9 431	Æ	_	1.1	1.5	1.9	2.3	2.7
		SE	182	3.8	5.1	6.5	7.8	9.1
Net debt 2025e, SEKm	9		204	4.3	5.8	7.3	8.8	10.3
Equity value	422	(25e)	227	4.8	6.5	8.1	9.8	11.4
Number of shares, m	52.0	Sales(	250	5.3	7.1	8.9	10.8	12.6
		Ö	272	5.8	7.8	9.8	11.8	13.7
Value per share, SEK	8.1							

Source: DNB Carnegie

The upper part of our fair value range is based on a DCF valuation. Following our explicit forecast period, which ends in 2027e, we assume growth will gradually decline linearly to 2%, in line with long-term GDP growth. We apply a WACC of 13.0%, reflecting an equity beta of 1.25x and a liquidity risk premium of 4%-points, and use the net debt for 2025e. For the terminal period, we use a 2% growth rate and assume an EBIT margin of 15%. Our DCF analysis suggests a fair value of SEK9.6 per share, which corresponds to the upper part of our fair value range. We therefore set our fair value range at SEK7–9 per share.

					Average	year		Terminal
DCF assumptions - Summary	2025e	2026e	2027e	4-5	6-10	11-15	16-20	period
Total sales growth	20.2%	19.2%	21.9%	20.1%	16.0%	10.2%	4.3%	2.0%
EBITDA margin	5.4%	8.6%	11.8%	12.3%	13.4%	14.9%	16.4%	17.0%
Depreciation % of sales	-4.1%	-4.1%	-3.8%	-3.7%	-3.3%	-2.7%	-2.2%	-2.0%
EBITA margin	1.3%	4.5%	8.0%	8.6%	10.1%	12.1%	14.2%	15.0%
Amortisations % of sales	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
EBIT margin	1.3%	4.5%	8.0%	8.6%	10.1%	12.1%	14.2%	15.0%
Capex % of sales	-10.7%	-7.7%	-6.8%	-6.5%	-5.9%	-5.1%	-4.3%	-4.0%
Paid tax rate	0.0%	-18.5%	-20.6%	-21.0%	-21.0%	-21.0%	-21.0%	-21.0%
NWC to sales	4.5%	3.8%	6.2%	6.2%	6.2%	6.2%	6.2%	6.2%
Sales	227	271	330	437	774	1,379	1,890	2,048
EBITDA	12	23	39	54	104	206	310	348
Capex	-24	-21	-22	-28	-46	-70	-81	-82
Taxes	0	-2	-5	-8	-17	-35	-56	65
Other	10	0	-10	-5	-6	-8	-5	1,754
Free cash flow	-2	0	2	13	35	92	168	2,085
Discounted FCF	-2	0	1	8	14	20	20	192
Share of total discounted FCF	0%	0%	0%	3%	14%	21%	21%	41%
Valuation	SEKm	Per share		v	VACC assump	tions		
EV (discounted FCF)	471	9.1			Risk-free rate			4.0%
- Net debt (2024)	-5	-0.1		N	Market risk pren	nium		4.0%
+ Associates	0	0.0			djusted Beta			1.25
- Minority interest	0	0.0			Country risk pre	mium		0.0%
- Outstanding warrants	0	0.0		L	iquidity risk pre	mium		4.0%
Other debt adjustments	0	0.0		E	SG risk (-1% to	o +1%)		0.0%
Equity value at YE (25)	466	9.0		C	ost of equity	•		13.0%
Time adjustment	32	0.6		F	Risk-free rate			4.0%
Dividend	0	0.0		C	Credit spread			1.6%
Current equity value	498	9.6			cost of debt (Rf	+ credit sprea	d)	5.6%
				Т	axes		•	24.0%
				Д	After-tax cost of	debt		4.2%
				E	quity weight			100.0%
				V	VÁCC			13.0%

Source: DNB Carnegie

The DCF valuation is highly sensitive to the applied WACC and terminal growth and margin assumptions, as reflected below.

					WACC			
		11.5%	12.0%	12.5%	13.0%	13.5%	14.0%	14.5%
. 0	3.5%	14.8	13.3	12.1	10.9	10.0	9.1	8.3
£	3.0%	14.0	12.7	11.5	10.4	9.5	8.7	8.0
Ŏ.	2.5%	13.3	12.0	10.9	10.0	9.1	8.4	7.7
5	2.0%	12.6	11.5	10.5	9.6	8.8	8.1	7.4
ina	1.5%	12.0	11.0	10.0	9.2	8.4	7.8	7.2
Terminal growth %	1.0%	11.5	10.5	9.6	8.8	8.1	7.5	6.9
_	0.5%	11.0	10.1	9.3	8.5	7.9	7.3	6.7
							Source: DN	IB Carnegie

					WACC			
		11.5%	12.0%	12.5%	13.0%	13.5%	14.0%	14.5%
	20%	15.2	13.9	12.6	11.5	10.6	9.7	9.0
ě,	19%	14.4	13.1	11.9	10.9	10.0	9.2	8.5
Ë	18%	13.5	12.3	11.2	10.2	9.4	8.6	7.9
Ш	17%	12.6	11.5	10.5	9.6	8.8	8.1	7.4
ä	16%	11.7	10.7	9.7	8.9	8.2	7.5	6.9
Terminal EBITDA %	15%	10.9	9.9	9.0	8.3	7.6	7.0	6.4
	14%	10.0	9.1	8.3	7.6	7.0	6.4	5.9

Source: DNB Carnegie



Interim figures														
SEKm	Q1(24)	Q2(24)	Q3(24)	Q4(24)	Q1(25)	Q2(25)	Q3(25e)	Q4(25e)	2022	2023	2024e	2025e	2026e	2027e
Net sales	54	53	36	46	49	73	44	61	101	238	189	227	271	330
Organic growth, Y/Y	31%	-19%	-33%	-41%	-9%	37%	22%	33%	126%	134%	-21%	20%	19%	22%
COGS	-29	-32	-21	-27	-28	-45	-25	-35	-70	-144	-108	-133	-155	-188
Gross profit	25	22	15	19	21	28	18	26	32	93	81	94	116	142
Gross margin %	46.7%	40.9%	40.7%	42.1%	43.6%	38.9%	42.0%	42.6%	31.4%	39.2%	42.8%	41.5%	42.9%	43.1%
Capitialised development	6	6	5	7	6	6	6	5	14	19	24	23	19	20
Personnel	-13	-14	-13	-13	-15	-15	-13	-16	-30	-39	-53	-59	-65	-71
Other external costs	-9	-11	-9	-13	-11	-11	-10	-13	-19	-33	-42	-44	-47	-52
Other operating income or cost	2	0	0	1	1	-2	0	0	3	5	2	-2	0	0
EBITDA	10	3	-3	1	3	6	1	2	0	44	12	12	23	39
EBITDA margin %	19.3%	5.3%	-7.9%	2.9%	5.4%	8.1%	3.0%	3.8%	-0.1%	18.5%	6.2%	5.4%	8.6%	11.8%
D&A	-2	-2	-2	-2	-2	-2	-2	-3		-7	-8	-9	-11	-13
EBIT	8	1	-5	-1	1	4	-1	0	5		4	3	12	26
EBIT margin %	15.7%	1.7%	-13.3%	-1.5%	1.3%	5.3%	-2.4%	-0.5%	-5.0%	15.6%	2.1%	1.3%	4.5%	8.0%
Net financials	-0.1	-0.1	-0.2	0.0	-0.3	-0.5	-0.6	-0.3	-0.7	-0.7	-0.5	-1.7	-1.1	-1.3
PTP	8	1	-5	-1	-2	2	-2	-1	-6	36	3	1	11	25
Tax	-2	-1	0	0	0	-1	0	1	0	3	-3	0	-2	-5
Net profit	6	0	-5	-1	-2	1	-2	1	-6	39	0	1	9	20
Sales per region, SEKm														
Nordics	18	12	6	11	6	21	10	16	48	74	47	53	61	74
Europe	35	33	26	26	41	50	26	32	33	123	119	150	171	198
APAC	1	7	0	0	0	0	1	5	8	18	8	6	10	16
MEAT	0	2	4	9	2	0	4	10	13	22	15	17	18	20
North America	0	0	0	0	0	0	0	1	0	0	0	2	11	22
									<u> </u>					
Sales growth region, Y/Y	4.40/	440/	000/	440/	070/	700/	700/	470/	740/	E 40/	070/	4.40/	450/	000/
Nordics	11%	-41%	-68%	-41%	-67%	73%	76%	47%	71%	54%	-37%	14%	15%	20%
Europe	166%	6%	3%	-53%	18%	55%	2%	25%	255%	280%	-4%	26%	14%	16%
APAC	n.a.	-4%	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	25%	120%	-54%	-30%	80%	60%
MEAT	n.a.	n.a.	-33%	136%	n.a.	n.a.	2%	12%	n.a.	68%	-32%	10%	7%	15%

n.a.

n.a.

n.a. Source: DNB Carnegie (estimates), Maven Wireless

n.a.

n.a.

103%

n.a.

North America

n.a.

n.a.

n.a.

n.a.

n.a.

n.a.



• •	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Sales	0	0	0	45	101	238	189	227	271	330
COGS	0	0	0	-30	-70	-144	-108	-133	-155	-188
Gross profit	0	0	0	15	32	93	81	94	116	142
Other income & costs	0	0	0	-23	-32	-49	-69	-82	-93	-103
Share in ass. operations and JV	0	0	0	0	0	0	0	0	0	0
EBITDA	0	0	0	-8	0	44	12	12	23	39
Depreciation PPE	0 0	0	0 0	0	-1 0	-2 0	-1 0	-2 0	-2 0	-2 0
Depreciation lease assets Amortisation development costs	0	0	0	-3	-4	-5	-6	-8	-9	-10
Amortisation other intangibles	0	0	0	0	0	0	0	0	-9	-10
Impairments / writedowns	0	0	0	0	0	0	0	0	0	0
EBITA	ŏ	ŏ	ŏ	-12	-5	37	4	3	12	26
Amortization acquisition related	0	0	0	0	0	0	0	0	0	0
Impairment acquisition related	0	0	0	0	0	0	0	0	0	0
EBIT	0	0	0	-12	-5	37	4	3	12	26
Share in ass. operations and JV	0	0	0	0	0	0	0	0	0	0
Net financial items	0	0	0	-1	-1	-1	0	-4	-1	-1
of which interest income/expenses	0	0	0	-1	-1	-1	0	-2	-1	-1
of which interest on lease liabilities	0	0	0	0	0	0	0	0	0	0
of which other items	0	0	0	0	0	0	0	-2	0	0
Pre-tax profit	0	0	0	-12	-6	36	3	-1	11	25
Taxes	0	0	0	0	0	3	-3	0	-2	-5
Post-tax minorities interest	0	0	0	0	0	0	0	0	0	0
Discontinued operations	0	0	0	0	0	0	0	0	0	0
Net profit	0	0	0	-12	-6	39	0	-1	9	20
Adjusted EBITDA	0	0	0	-8	0	44	12	12	23	39
Adjusted EBITA	0	0	0	-12	-5	37	4	3	12	26
Adjusted EBIT	0	0	0	-12	-5	37	4	3	12	26
Adjusted net profit	0	0	0	-12	-6	39	0	-1	9	20
Sales growth Y/Y	na	na	na	+chg	125.8%	134.3%	-20.6%	20.2%	19.2%	21.9%
EBITDA growth Y/Y	na	na	na	-chg	+chg	+chg	-73.4%	4.6%	89.2%	68.7%
EBITA growth Y/Y	na	na	na	-chg	+chg	+chg	-89.5%	-26.2%	322.8%	117.5%
EBIT growth Y/Y	na	na	na	-chg	+chg	+chg	-89.5%	-26.2%	322.8%	117.5%
-				_	-	•				
EBITDA margin	nm	nm	nm	-18.5%	-0.1%	18.5%	6.2%	5.4%	8.6%	11.8%
EBITA margin	nm	nm	nm	nm 25.7%	nm = 0%	15.6%	2.1%	1.3%	4.5%	8.0%
EBIT margin	nm	nm	nm	-25.7%	-5.0%	15.6%	2.1%	1.3%	4.5%	8.0% 20.6%
Tax rate	na	na	na	na						
					na	-7.1%	92.0%	na	18.5%	
Cash flow (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
EBITDA	0	0	<b>2020</b>	<b>2021</b> -8	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025e</b>	<b>2026e</b> 23	<b>2027e</b> 39
EBITDA Paid taxes	0	0	2020 0 0	<b>2021</b> -8 0	2022 0 0	<b>2023</b> 44 0	2024 12 0	<b>2025e</b> 12 0	<b>2026e</b> 23 -2	<b>2027e</b> 39 -5
EBITDA Paid taxes Change in NWC	0 0 0	0 0 0	2020 0 0 0	-8 0 -12	2022 0 0 5	2023 44 0 5	2024 12 0 -23	2025e 12 0 10	2026e 23 -2 0	<b>2027e</b> 39 -5 -10
EBITDA Paid taxes Change in NWC Interests paid	0 0 0 0	0 0 0 0	2020 0 0 0 0	-8 0 -12 -1	2022 0 0 5 -1	2023 44 0 5 -1	2024 12 0 -23 0	2025e 12 0 10 -4	2026e 23 -2 0 -1	<b>2027e</b> 39 -5 -10 -1
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments	0 0 0 0	0 0 0 0	2020 0 0 0 0 0	-8 0 -12 -1 0	2022 0 0 5 -1 0	2023 44 0 5 -1 0	2024 12 0 -23 0 -1	2025e 12 0 10 -4 0	2026e 23 -2 0 -1 0	<b>2027e</b> 39 -5 -10 -1 0
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments	0 0 0 0 0	0 0 0 0 0	2020 0 0 0 0 0	-8 0 -12 -1 0	2022 0 0 5 -1 0 -1	2023 44 0 5 -1 0	2024 12 0 -23 0 -1 2	2025e 12 0 10 -4 0 0	2026e 23 -2 0 -1 0 0	39 -5 -10 -1 0
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments Discontinued operations	0 0 0 0 0	0 0 0 0 0	2020 0 0 0 0 0 0	-8 0 -12 -1 0 0	2022 0 0 5 -1 0 -1	2023 44 0 5 -1 0 0	2024 12 0 -23 0 -1 2 0	2025e 12 0 10 -4 0 0 0	2026e 23 -2 0 -1 0 0 0	39 -5 -10 -1 0 0
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments Discontinued operations Total operating activities	0 0 0 0 0 0	0 0 0 0 0 0	2020 0 0 0 0 0 0 0	-8 0 -12 -1 0 0 0 -21	2022 0 0 5 -1 0 -1 0 3	2023 44 0 5 -1 0 0 0 48	2024 12 0 -23 0 -1 2 0 -11	2025e  12 0 10 -4 0 0 1 18	2026e 23 -2 0 -1 0 0 20	39 -5 -10 -1 0 0
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments Discontinued operations Total operating activities Capex tangible assets	0 0 0 0 0 0 0	0 0 0 0 0 0 0	2020 0 0 0 0 0 0 0 0 0	-8 0 -12 -1 0 0 0 -21	2022 0 0 5 -1 0 -1 0 3	2023 44 0 5 -1 0 0 0 48 -2	2024  12 0 -23 0 -1 2 0 -11 -1	2025e  12 0 10 -4 0 0 18 -2	2026e 23 -2 0 -1 0 0 20 -20	39 -5 -10 -1 0 0 23
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments Discontinued operations Total operating activities Capex tangible assets Capitalised development costs	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	2020 0 0 0 0 0 0 0 0 0 0	-8 0 -12 -1 0 0 0 -21	2022 0 0 5 -1 0 -1 0 3 -1 -14	2023 44 0 5 -1 0 0 48 -2 -19	2024  12 0 -23 0 -1 2 0 -11 -1 -24	2025e  12 0 10 -4 0 0 1 18 -2 -23	2026e  23 -2 0 -1 0 0 20 -2 -19	2027e 39 -5 -10 -1 0 0 23 -3
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments Discontinued operations Total operating activities Capex tangible assets Capitalised development costs Capex - other intangible assets	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	2020 0 0 0 0 0 0 0 0 0 0 0	-8 0 -12 -1 0 0 -21 0 -13 -1	2022 0 0 5 -1 0 -1 0 3 -1 -14 -1	2023  44 0 5 5 -1 0 0 48 -2 -19 0	2024  12 0 -23 0 -1 2 0 -11 2 -1 -1 -24 -1	2025e  12 0 10 -4 0 0 18 -2 -23 -1	2026e  23 -2 0 -1 0 0 20 -2 -19 -1	2027e 39 -5 -10 -1 0 0 23 -3 -20 -1
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments Discontinued operations Total operating activities Capex tangible assets Capitalised development costs Capex - other intangible assets Acquisitions/divestments	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	2020 0 0 0 0 0 0 0 0 0 0 0	2021  -8 0 -12 -1 0 0 -21 -1 0 -13 -1 0	2022 0 0 5 -1 0 -1 0 3 -1 -14 -1 0	2023  44 0 5 -1 0 0 48 -2 -19 0 0	2024  12 0 -23 0 -1 2 0 -11 2 -1 -1 -24 -1 0	2025e  12 0 10 -4 0 0 18 -2 -23 -1 0	2026e  23 -2 0 -1 0 0 20 -2 -19 -1 0	2027e 39 -5 -10 0 0 23 -3 -20 -1
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments Discontinued operations Total operating activities Capex tangible assets Capitalised development costs Capex - other intangible assets Acquisitions/divestments Other non-cash adjustments	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	2020 0 0 0 0 0 0 0 0 0 0 0	2021  -8 0 -12 -1 0 0 -21 0 -13 -1 0 0 0	2022 0 0 5 -1 0 -1 0 3 -1 -14 -1 0 0	2023  44 0 5 -1 0 0 48 -2 -19 0 0 0	2024  12 0 -23 0 -1 2 0 -11 -1 -1 -24 -1 0 0	2025e  12 0 10 -4 0 0 18 -2 -23 -1 0 0	2026e  23 -2 0 -1 0 0 20 -2 -19 -1 0 0 0	2027e 39 -5 -10 0 0 23 -3 -20 -1 0 0
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments Discontinued operations Total operating activities Capex tangible assets Capitalised development costs Capex - other intangible assets Acquisitions/divestments	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	2020 0 0 0 0 0 0 0 0 0 0 0	2021  -8 0 -12 -1 0 0 -21 -1 0 -13 -1 0	2022 0 0 5 -1 0 -1 0 3 -1 -14 -1 0	2023  44 0 5 -1 0 0 48 -2 -19 0 0	2024  12 0 -23 0 -1 2 0 -11 2 -1 -1 -24 -1 0	2025e  12 0 10 -4 0 0 18 -2 -23 -1 0	2026e  23 -2 0 -1 0 0 20 -2 -19 -1 0	2027e 39 -5 -10 0 0 23 -3 -20 -1 0 0
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments Discontinued operations Total operating activities Capex tangible assets Capitalised development costs Capex - other intangible assets Acquisitions/divestments Other non-cash adjustments	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	2020 0 0 0 0 0 0 0 0 0 0 0	2021  -8 0 -12 -1 0 0 -21 0 -13 -1 0 0 0	2022 0 0 5 -1 0 -1 0 3 -1 -14 -1 0 0	2023  44 0 5 -1 0 0 48 -2 -19 0 0 0	2024  12 0 -23 0 -1 2 0 -11 -1 -1 -24 -1 0 0	2025e  12 0 10 -4 0 0 18 -2 -23 -1 0 0	2026e  23 -2 0 -1 0 0 20 -2 -19 -1 0 0 0	2027e 39 -5 -10 0 0 23 -3 -20 0 0 -23
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments Discontinued operations Total operating activities Capex tangible assets Capitalised development costs Capex - other intangible assets Acquisitions/divestments Other non-cash adjustments Total investing activities Dividend paid and received	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	2020 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2021  -8 0 -12 -1 0 0 -21 0 -13 -1 0 0 -15	2022 0 0 5 -1 0 -1 0 3 -1 -14 -1 0 0 -16	2023  44 0 5 -1 0 0 48 -2 -19 0 0 0 -21	2024  12 0 -23 0 -1 2 0 -11 2 0 -11 -1 -24 -1 0 0 -26	2025e  12 0 10 -4 0 0 0 18 -2 -23 -1 0 0 -25	2026e  23 -2 0 -1 0 0 20 -2 -19 -1 0 0 -22	2027e 39 -5 -10 0 0 23 -3 -20 -1 0 0 -23
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments Discontinued operations Total operating activities Capex tangible assets Capitalised development costs Capex - other intangible assets Acquisitions/divestments Other non-cash adjustments Total investing activities	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	2020 0 0 0 0 0 0 0 0 0 0 0 0 0	2021  -8 0 -12 -1 0 0 -21 0 -13 -1 0 0 -15	2022 0 0 5 -1 0 -1 0 3 -1 -14 -1 0 0 -16 0	2023  44 0 5 -1 0 0 48 -2 -19 0 0 0 -21	2024  12 0 -23 0 -1 2 0 -11 -1 -1 -24 -1 0 0 -26	2025e  12 0 10 -4 0 0 0 18 -2 -23 -1 0 0 -25 0	2026e  23 -2 0 -1 0 0 20 -2 -19 -1 0 0 -22 -0 0 -22	2027e 39 -5 -10 -1 0 0 23 -3 -20 -1 0 0 -23
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments Discontinued operations Total operating activities Capex tangible assets Capitalised development costs Capex - other intangible assets Acquisitions/divestments Other non-cash adjustments Total investing activities Dividend paid and received Share issues & buybacks Change in bank debt Other cash flow items	0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0	2020 0 0 0 0 0 0 0 0 0 0 0 0 0	2021  -8 0 -12 -1 0 0 -21 0 -13 -1 0 0 -15 0 58 -3 -7	2022 0 0 5 -1 0 -1 0 3 -1 -14 -1 0 0 -16 0 17 -2 -1	2023  44 0 5 5 -1 0 0 48 -2 -19 0 0 -21 0 0 -21 1	2024  12 0 -23 0 -1 2 0 -11 -1 -24 -1 0 0 -26 -5 0 1	2025e  12 0 10 -4 0 0 18 -2 -23 -1 0 0 -25 0 0 10 0 0	2026e  23 -2 0 -1 0 0 20 -2 -19 -1 0 0 -22 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2027e 39 -5 -10 0 0 23 -20 -1 0 0 -23 0 5 5 0
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments Discontinued operations Total operating activities Capex tangible assets Capitalised development costs Capex - other intangible assets Acquisitions/divestments Other non-cash adjustments Total investing activities Dividend paid and received Share issues & buybacks Change in bank debt Other cash flow items	0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0	2020 0 0 0 0 0 0 0 0 0 0 0 0 0	2021  -8 0 -12 -1 0 0 -21 0 -13 -1 0 0 -15 0 58 -3	2022 0 0 5 -1 0 -1 0 3 -1 -14 -1 0 0 -16 0 17 -2	2023  44 0 5 5 -1 0 0 48 -2 -19 0 0 -21 0 0 -22	2024  12 0 -23 0 -1 2 0 -11 -1 -1 -24 -1 0 0 -26 -5 0 1	2025e  12 0 10 -4 0 0 18 -2 -23 -1 0 0 -25 0 10	2026e  23 -2 0 -1 0 0 20 -2 -19 -1 0 0 -22 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2027e 39 -5 -10 0 0 23 -3 -20 -1 0 0 5 5
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments Discontinued operations Total operating activities Capex tangible assets Capitalised development costs Capex - other intangible assets Acquisitions/divestments Other non-cash adjustments Total investing activities Dividend paid and received Share issues & buybacks Change in bank debt Other cash flow items Total financing activities	0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0	2020 0 0 0 0 0 0 0 0 0 0 0 0 0	2021  -8 0 -12 -1 0 0 -21 0 -13 -1 0 0 -15 0 58 -3 -7	2022 0 0 5 -1 0 -1 0 3 -1 -14 -1 0 0 -16 0 17 -2 -1	2023  44 0 5 5 -1 0 0 48 -2 -19 0 0 -21 0 0 -21 1	2024  12 0 -23 0 -1 2 0 -11 -1 -24 -1 0 0 -26 -5 0 1	2025e  12 0 10 -4 0 0 18 -2 -23 -1 0 0 -25 0 0 10 0 0	2026e  23 -2 0 -1 0 0 20 -2 -19 -1 0 0 -22 0 0 0 0 0 0 0 0 0 0 0	2027e 39 -5 -10 0 0 23 -3 -20 -1 0 0 5 5
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments Discontinued operations Total operating activities Capex tangible assets Capitalised development costs Capex - other intangible assets Acquisitions/divestments Other non-cash adjustments Total investing activities Dividend paid and received Share issues & buybacks Change in bank debt Other cash flow items Total financing activities	0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0	2020 0 0 0 0 0 0 0 0 0 0 0 0 0	2021  -8 0 -12 -1 0 0 0 -21 0 -13 -1 0 0 -15 0 58 -3 -7 49 -21	2022  0 0 5 -1 0 -1 0 3 -1 -14 -1 0 0 -16 0 17 -2 -1 14 3	2023  44 0 5 5 -1 0 0 0 48 -2 -19 0 0 0 -21 0 0 48	2024  12 0 -23 0 -1 2 0 -11 -1 -1 -24 -1 0 0 -26 -5 0 1 0 -4 -11	2025e  12 0 10 -4 0 0 0 18 -2 -23 -1 0 0 -25 0 10 10 11	2026e  23 -2 0 -1 0 0 20 -2 -19 -1 0 0 -22 0 0 0 -22	2027e 39 -5 -10 0 0 23 -3 -20 -1 0 0 5 23
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments Discontinued operations Total operating activities Capex tangible assets Capitalised development costs Capex - other intangible assets Acquisitions/divestments Other non-cash adjustments Total investing activities Dividend paid and received Share issues & buybacks Change in bank debt Other cash flow items Total financing activities Operating cash flow Free cash flow	0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0	2020 0 0 0 0 0 0 0 0 0 0 0 0 0	2021  -8 0 -12 -1 0 0 -21 0 -13 -1 0 0 -15 0 58 -3 -7 49 -21 -36	2022 0 0 5 -1 0 -1 0 3 -1 -14 -1 0 0 -16 0 17 -2 -1 14	2023  44 0 5 -1 0 0 48 -2 -19 0 0 -21 0 0 48 27	2024  12 0 -23 0 -1 2 0 -11 -1 -1 -24 -1 0 0 -26 -5 0 1 1 0 -4 -11 -37	2025e  12 0 10 -4 0 0 18 -2 -23 -1 0 0 -25 0 10 0 110	2026e  23 -2 0 -1 0 0 20 -2 -19 -1 0 0 -22 0 0 0 0 0 0 0 0 0 0 0	2027e 39 -5 -10 0 0 23 -3 -20 0 0 -23 0 5 23 0
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments Discontinued operations Total operating activities Capex tangible assets Capitalised development costs Capex - other intangible assets Acquisitions/divestments Other non-cash adjustments Total investing activities Dividend paid and received Share issues & buybacks Change in bank debt Other cash flow items Total financing activities Operating cash flow Free cash flow Net cash flow	0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0	2020 0 0 0 0 0 0 0 0 0 0 0 0 0	2021  -8 0 -12 -1 0 0 -21 0 -13 -1 0 0 -15 0 58 -3 -7 49 -21 -36 14	2022  0 0 5 -1 0 -1 0 3 -1 -14 -1 0 0 -16 0 17 -2 -1 14 3 -14 1	2023  44 0 5 5 -1 0 0 0 48 -2 -19 0 0 0 -21 0 0 48	2024  12 0 -23 0 -1 2 0 -11 -1 -1 -24 -1 0 0 -26 -5 0 1 0 -4 -11	2025e  12 0 10 -4 0 0 0 18 -2 -23 -1 0 0 -25 0 10 10 18 -7	2026e  23 -2 0 -1 0 0 20 -2 -19 -1 0 0 -22 0 0 0 0 0 20 -22 -19 -1 -1 -1 -1 -1 -1 -1 -1 -1 -1 -1 -1 -1	2027e 39 -5 -10 0 0 23 -3 -20 -1
EBITDA Paid taxes Change in NWC Interests paid Actual lease payments Non cash adjustments Discontinued operations Total operating activities Capex tangible assets Capitalised development costs Capex - other intangible assets Acquisitions/divestments Other non-cash adjustments Total investing activities Dividend paid and received Share issues & buybacks Change in bank debt Other cash flow items Total financing activities	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0	2020 0 0 0 0 0 0 0 0 0 0 0 0 0	2021  -8 0 -12 -1 0 0 -21 0 -13 -1 0 0 -15 0 58 -3 -7 49 -21 -36	2022  0 0 5 -1 0 -1 0 3 -1 -14 -1 0 0 -16 0 17 -2 -1 14 3 -14	2023  44 0 5 -1 0 0 48 -2 -19 0 0 -21 0 0 -2 1 0 48 27 28	2024  12 0 -23 0 -1 2 0 -11 -1 -24 -1 0 0 -26 -5 0 1 0 -4 -11 -37 -40	2025e  12 0 10 -4 0 0 18 -2 -23 -1 0 0 -25 0 10 0 18 18 -7 7	2026e  23 -2 0 -1 0 0 20 -2 -19 -1 0 0 -22 0 0 0 -22 0 0 0 0 -22	2027e 39 -5 -10 0 0 23 -3 -20 -1 0 0 -23 0 5 23 0 5



Balance sheet (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Acquired intangible assets	0	0	0	0	0	0	0	0	0	0
Other fixed intangible assets	0	0	0	3	4	5	5	5	5	5
Capitalised development	0	0	0	49	59	73	91	106	116	125
Tangible assets	0	0	0	1	2	4	4	5	6	6
Lease assets	0	0	0 0	0 0	0 0	0 0	0 0	0 0	0	(
Other IB assets (1) Other non-IB assets	0	0	0	0	0	3	0	0	0	(
Fixed assets	<b>0</b>	0	0	<b>54</b>	<b>65</b>	8 <b>4</b>	<b>100</b>	116	127	137
Inventories (2)	0	0	0	8	10	20	20	18	22	26
Receivables (2)	0	0	0	11	32	32	29	39	41	53
Prepaid exp. & other NWC items (2)	0	0	0	2	2	3	13	11	13	1:
IB current assets (1)	0	0	0	0	0	0	0	0	0	(
Other current assets	0	0	0	0	0	0	0	0	0	(
Cash & cash equivalents (1)	0	0	0	14	14	42	0	6	4	8
Current assets	0	0	0	34	59	97	62	74	79	102
Total assets	0	0	0	88	124	181	162	190	206	239
Shareholders' equity	0	0	0	69	79	119	114	116	125	14
Minorities	0	0	0	0	0	0	0	0	0	(
Other equity	0	0	0	0	0	0	0	0	0	(
Total equity	0	0	0	69	79	119	114	116	125	14
Deferred tax	0	0	0	0	0	0	0	0	0	(
LT IB debt (1)	0	0	0	5	3	3	2	2	2	2
Other IB provisions (1)	0	0	0	0	0	0	0	0	0	(
Lease libilities	0	0	0	0	0	0	0	0	0	(
Other non-IB liabilities	0	0	0	0	0	1	1	1	1	•
LT liabilities	0	0	0	5	4	4	3	3	3	
ST IB debt (1)	0	0	0	1	1	2	3	13	13	18
Payables (2)	0	0	0	7	28	46	32	45	50	56
Accrued exp. & other NWC items (2)	0	0	0	6	12	10	9	12	15	18
Other ST non-IB liabilities	0	0	0	0	0	0	0	0	0	(
Liabilities - assets held for sale Current liabilities	0 <b>0</b>	0 <b>0</b>	0 <b>0</b>	0 <b>14</b>	0 <b>41</b>	0 <b>58</b>	0 <b>45</b>	0 <b>71</b>	0 <b>78</b>	92
Total equity and liabilities	0	0	0	88	124	181	45 162	190	206	239
Net IB debt (=1)	0	0	0	-8	-10	-37	5	9	11	12
Net working capital (NWC) (=2)	0	0	0	7	4	-1	20	10	10	20
Capital employed (CE)	0	0 0	0 0	74	83	122	120	132	141	169
Capital invested (CI)	U	U	U	11	10	8	29	20	21	32
Equity / Total assets	nm	nm	nm	78%	64%	66%	71%	61%	61%	60%
Net IB debt / EBITDA	nm	nm	nm	1.0	194.3	-0.8	0.4	0.8	0.5	0.3
Per share data (SEK)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027€
Adj. no. of shares in issue YE (m)	0.00	0.00	45.95	50.82	52.04	52.04	52.04	52.04	52.04	52.04
Diluted no. of Shares YE (m)	0.00	0.00	45.95	50.82	52.04	52.04	52.04	52.04	52.04	52.04
EPS	na	na	0.00	-0.25	-0.11	0.75	0.01	-0.02	0.17	0.38
EPS adj.	na	na	0.00	-0.25	-0.11	0.75	0.01	-0.02	0.17	0.38
CEPS	na	na	0.00	-0.19	-0.01	0.88	0.13	0.16	0.38	0.63
DPS	0.00	0.00	0.00	0.00	0.00	0.10	0.00	0.00	0.00	na
	na	na	0.00	1.35	1.52	2.29	2.20	2.22	2.40	2.78
BVPS	ııa									
BVPS Performance measures	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027€
Performance measures		<b>2019</b> nm	<b>2020</b> nm	<b>2021</b> -35.8%	<b>2022</b> -7.8%	<b>2023</b> 39.4%	0.2%	<b>2025e</b> -1.0%	<b>2026e</b> 7.5%	<b>2027</b> 6
Performance measures ROE Adj. ROCE pre-tax	2018 nm na	nm na	nm na	-35.8% na	-7.8% -6.4%	39.4% 36.1%	0.2% 3.2%	-1.0% 0.5%	7.5% 8.9%	14.9% 17.3%
Performance measures ROE Adj. ROCE pre-tax Adj. ROIC after-tax	2018 nm na na	nm na na	nm na na	-35.8% na na	-7.8% -6.4% -48.9%	39.4% 36.1% 461.6%	0.2% 3.2% 1.7%	-1.0% 0.5% 11.8%	7.5% 8.9% 48.1%	14.9% 17.3% 79.2%
Performance measures  ROE  Adj. ROCE pre-tax  Adj. ROIC after-tax  Valuation	2018 nm na na 2018	nm na na 2019	nm na na	-35.8% na na <b>2021</b>	-7.8% -6.4% -48.9%	39.4% 36.1% 461.6% <b>2023</b>	0.2% 3.2% 1.7% <b>2024</b>	-1.0% 0.5% 11.8% <b>2025e</b>	7.5% 8.9% 48.1% <b>2026e</b>	14.99 17.39 79.29
Performance measures  ROE  Adj. ROCE pre-tax  Adj. ROIC after-tax  Valuation  FCF yield	2018 nm na na 2018 0.0%	nm na na	nm na na	-35.8% na na <b>2021</b> -7.9%	-7.8% -6.4% -48.9% <b>2022</b> -3.0%	39.4% 36.1% 461.6% <b>2023</b> 6.0%	0.2% 3.2% 1.7% <b>2024</b> -8.2%	-1.0% 0.5% 11.8% <b>2025e</b> -1.5%	7.5% 8.9% 48.1% <b>2026e</b> -0.4%	14.99 17.39 79.29
Performance measures  ROE  Adj. ROCE pre-tax  Adj. ROIC after-tax  Valuation  FCF yield  Dividend yield YE	2018  nm na na 2018  0.0% na	nm na na <b>2019</b> 0.0% na	nm na na <b>2020</b> 0.0% na	-35.8% na na <b>2021</b> -7.9% 0.0%	-7.8% -6.4% -48.9% <b>2022</b> -3.0% 0.0%	39.4% 36.1% 461.6% <b>2023</b> 6.0% 0.8%	0.2% 3.2% 1.7% <b>2024</b> -8.2% 0.0%	-1.0% 0.5% 11.8% <b>2025e</b> -1.5% 0.0%	7.5% 8.9% 48.1% <b>2026e</b> -0.4% 0.0%	14.99 17.39 79.29 <b>2027</b> -0.19
Performance measures  ROE  Adj. ROCE pre-tax  Adj. ROIC after-tax  Valuation  FCF yield  Dividend yield YE  Dividend payout ratio	2018  nm na na 2018  0.0% na na	nm na na <b>2019</b> 0.0% na na	nm na na <b>2020</b> 0.0% na nm	-35.8% na na <b>2021</b> -7.9% 0.0% 0.0%	-7.8% -6.4% -48.9% <b>2022</b> -3.0% 0.0% 0.0%	39.4% 36.1% 461.6% <b>2023</b> 6.0% 0.8% 13.3%	0.2% 3.2% 1.7% <b>2024</b> -8.2% 0.0% 0.0%	-1.0% 0.5% 11.8% <b>2025e</b> -1.5% 0.0% 0.0%	7.5% 8.9% 48.1% <b>2026e</b> -0.4% 0.0% 0.0%	14.99 17.39 79.29 <b>2027</b> -0.19 na
Performance measures  ROE  Adj. ROCE pre-tax  Adj. ROIC after-tax  Valuation  FCF yield  Dividend yield YE  Dividend payout ratio	2018  nm na na 2018  0.0% na	nm na na <b>2019</b> 0.0% na	nm na na <b>2020</b> 0.0% na	-35.8% na na <b>2021</b> -7.9% 0.0%	-7.8% -6.4% -48.9% <b>2022</b> -3.0% 0.0%	39.4% 36.1% 461.6% <b>2023</b> 6.0% 0.8%	0.2% 3.2% 1.7% <b>2024</b> -8.2% 0.0%	-1.0% 0.5% 11.8% <b>2025e</b> -1.5% 0.0%	7.5% 8.9% 48.1% <b>2026e</b> -0.4% 0.0%	14.99 17.39 79.29 <b>2027</b> -0.19 n.
Performance measures  ROE Adj. ROCE pre-tax Adj. ROIC after-tax  Valuation  FCF yield Dividend yield YE Dividend payout ratio Dividend + buy backs yield YE	2018  nm na na 2018  0.0% na na	nm na na <b>2019</b> 0.0% na na	nm na na <b>2020</b> 0.0% na nm	-35.8% na na <b>2021</b> -7.9% 0.0% 0.0%	-7.8% -6.4% -48.9% <b>2022</b> -3.0% 0.0% 0.0%	39.4% 36.1% 461.6% <b>2023</b> 6.0% 0.8% 13.3%	0.2% 3.2% 1.7% <b>2024</b> -8.2% 0.0% 0.0%	-1.0% 0.5% 11.8% <b>2025e</b> -1.5% 0.0% 0.0%	7.5% 8.9% 48.1% <b>2026e</b> -0.4% 0.0% 0.0%	14.9% 17.3% 79.2% <b>2027</b> -0.1% n: 0.0%
Performance measures  ROE  Adj. ROCE pre-tax  Adj. ROIC after-tax  Valuation  FCF yield Dividend yield YE Dividend payout ratio Dividend + buy backs yield YE  EV/Sales YE	2018  nm na na 2018  0.0% na na na na	nm na na <b>2019</b> 0.0% na na na	nm na na 2020 0.0% na nm na	-35.8% na na 2021 -7.9% 0.0% 0.0% 0.0% 21.21	-7.8% -6.4% -48.9% <b>2022</b> -3.0% 0.0% 0.0% 0.0%	39.4% 36.1% 461.6% <b>2023</b> 6.0% 0.8% 13.3% 0.8% 2.75	0.2% 3.2% 1.7% <b>2024</b> -8.2% 0.0% 0.0% 0.0%	-1.0% 0.5% 11.8% <b>2025e</b> -1.5% 0.0% 0.0% 0.0%	7.5% 8.9% 48.1% <b>2026e</b> -0.4% 0.0% 0.0% 1.72	14.9% 17.3% 79.2% <b>2027</b> -0.19 ni ni 0.0%
Performance measures  ROE  Adj. ROCE pre-tax  Adj. ROIC after-tax  Valuation  FCF yield  Dividend yield YE  Dividend payout ratio  Dividend + buy backs yield YE  EV/Sales YE  EV/EBITDA YE	2018  nm na na 2018  0.0% na na na na na	nm na na 2019 0.0% na na na na	nm na na 2020 0.0% na nm na na	-35.8% na na 2021 -7.9% 0.0% 0.0% 0.0% 21.21 neg.	-7.8% -6.4% -48.9% <b>2022</b> -3.0% 0.0% 0.0% 0.0% 7.34 neg.	39.4% 36.1% 461.6% <b>2023</b> 6.0% 0.8% 13.3% 0.8% 2.75 14.9	0.2% 3.2% 1.7% 2024 -8.2% 0.0% 0.0% 0.0% 2.86 46.3	-1.0% 0.5% 11.8% <b>2025e</b> -1.5% 0.0% 0.0% 0.0% 2.04 37.9	7.5% 8.9% 48.1% <b>2026e</b> -0.4% 0.0% 0.0% 0.0% 1.72 20.1	14.99 17.39 79.29 <b>2027</b> -0.19 n. 0.09 1.4
Performance measures  ROE  Adj. ROCE pre-tax  Adj. ROIC after-tax  Valuation  FCF yield Dividend yield YE Dividend payout ratio Dividend + buy backs yield YE  EV/Sales YE  EV/EBITDA YE  EV/EBITA YE	2018  nm na na 2018  0.0% na na na na na na	nm na na 2019 0.0% na na na na	nm na na 2020 0.0% na nm na na na	-35.8% na na 2021 -7.9% 0.0% 0.0% 0.0% 21.21 neg. neg.	-7.8% -6.4% -48.9% <b>2022</b> -3.0% 0.0% 0.0% 0.0% 7.34 neg.	39.4% 36.1% 461.6% 2023 6.0% 0.8% 13.3% 0.8% 2.75 14.9 17.6	0.2% 3.2% 1.7% 2024 -8.2% 0.0% 0.0% 0.0% 2.86 46.3 >50	-1.0% 0.5% 11.8% <b>2025e</b> -1.5% 0.0% 0.0% 0.0% 2.04 37.9 >50	7.5% 8.9% 48.1% <b>2026e</b> -0.4% 0.0% 0.0% 0.0% 1.72 20.1 38.3	14.99 17.39 79.29 <b>2027</b> 6 -0.19 n: 0.09 1.4 11.9
Performance measures  ROE  Adj. ROCE pre-tax  Adj. ROIC after-tax  Valuation  FCF yield Dividend yield YE Dividend payout ratio Dividend + buy backs yield YE  EV/Sales YE  EV/EBITDA YE  EV/EBITA adj. YE	2018  nm na na 2018  0.0% na na na na na na	nm na na 2019 0.0% na na na na na	nm na na na na na na	-35.8% na na 2021 -7.9% 0.0% 0.0% 0.0% 21.21 neg. neg. neg.	-7.8% -6.4% -48.9% <b>2022</b> -3.0% 0.0% 0.0% 0.0% 7.34 neg. neg.	39.4% 36.1% 461.6% 2023 6.0% 0.8% 13.3% 0.8% 2.75 14.9 17.6 17.6	0.2% 3.2% 1.7%  2024  -8.2% 0.0% 0.0% 0.0% 2.86 46.3 >50 >50	-1.0% 0.5% 11.8% <b>2025e</b> -1.5% 0.0% 0.0% 0.0% 2.04 37.9 >50 >50	7.5% 8.9% 48.1%  2026e -0.4% 0.0% 0.0% 1.72 20.1 38.3 38.3	14.99 17.39 79.29 <b>2027</b> -0.19 n. 0.09 1.4 11.9 17.
Performance measures  ROE  Adj. ROCE pre-tax  Adj. ROIC after-tax  Valuation  FCF yield Dividend yield YE Dividend payout ratio Dividend + buy backs yield YE  EV/Sales YE  EV/EBITDA YE  EV/EBITA adj. YE	2018  nm na na 2018  0.0% na na na na na na	nm na na 2019 0.0% na na na na	nm na na 2020 0.0% na nm na na na	-35.8% na na 2021 -7.9% 0.0% 0.0% 0.0% 21.21 neg. neg.	-7.8% -6.4% -48.9% <b>2022</b> -3.0% 0.0% 0.0% 0.0% 7.34 neg.	39.4% 36.1% 461.6% 2023 6.0% 0.8% 13.3% 0.8% 2.75 14.9 17.6	0.2% 3.2% 1.7% 2024 -8.2% 0.0% 0.0% 0.0% 2.86 46.3 >50	-1.0% 0.5% 11.8% <b>2025e</b> -1.5% 0.0% 0.0% 0.0% 2.04 37.9 >50	7.5% 8.9% 48.1% <b>2026e</b> -0.4% 0.0% 0.0% 0.0% 1.72 20.1 38.3	14.99 17.39 79.29 <b>2027</b> -0.19 n. 0.09 1.4 11.9 17.
Performance measures  ROE  Adj. ROCE pre-tax  Adj. ROCE deter-tax  Valuation  FCF yield Dividend yield YE Dividend payout ratio Dividend + buy backs yield YE  EV/Sales YE  EV/EBITDA YE  EV/EBITA Adj. YE  EV/EBITA adj. YE  EV/EBITYE	2018  nm na na 2018  0.0% na na na na na na	nm na na 2019 0.0% na na na na na	nm na na na na na na	-35.8% na na 2021 -7.9% 0.0% 0.0% 0.0% 21.21 neg. neg. neg.	-7.8% -6.4% -48.9% <b>2022</b> -3.0% 0.0% 0.0% 0.0% 7.34 neg. neg.	39.4% 36.1% 461.6% 2023 6.0% 0.8% 13.3% 0.8% 2.75 14.9 17.6 17.6	0.2% 3.2% 1.7%  2024  -8.2% 0.0% 0.0% 0.0% 2.86 46.3 >50 >50	-1.0% 0.5% 11.8% <b>2025e</b> -1.5% 0.0% 0.0% 0.0% 2.04 37.9 >50 >50	7.5% 8.9% 48.1%  2026e -0.4% 0.0% 0.0% 1.72 20.1 38.3 38.3	14.9% 17.39 79.29 <b>2027</b> - -0.19 ni 0.09 1.4 11.5 17.7
Performance measures  ROE  Adj. ROCE pre-tax  Adj. ROIC after-tax  Valuation  FCF yield Dividend yield YE Dividend payout ratio Dividend + buy backs yield YE  EV/Sales YE  EV/EBITDA YE  EV/EBITA Adj. YE  EV/EBIT YE  P/E YE	2018  nm na na 2018  0.0% na na na na na na na	nm na na na na na na na na	nm na na na na na na	-35.8% na na  2021 -7.9% 0.0% 0.0% 0.0% 21.21 neg. neg. neg. neg.	-7.8% -6.4% -48.9%  2022 -3.0% 0.0% 0.0% 0.0% 7.34 neg. neg. neg.	39.4% 36.1% 461.6% 2023 6.0% 0.8% 13.3% 0.8% 2.75 14.9 17.6 17.6	0.2% 3.2% 1.7%  2024  -8.2% 0.0% 0.0% 0.0% 2.86 46.3 >50 >50	-1.0% 0.5% 11.8% <b>2025e</b> -1.5% 0.0% 0.0% 0.0% 2.04 37.9 >50 >50	7.5% 8.9% 48.1%  2026e -0.4% 0.0% 0.0% 0.0% 1.72 20.1 38.3 38.3 38.3	14.9% 17.3% 79.2% 2027e -0.1% na 0.0% 1.4 11.5 17.6 17.6 22.3
Performance measures ROE	2018  nm na na 2018  0.0% na na na na na na na na na	nm na	nm na na na na na na na	-35.8% na na 2021 -7.9% 0.0% 0.0% 0.0% 21.21 neg. neg. neg. nem.	-7.8% -6.4% -48.9%  2022 -3.0% 0.0% 0.0% 0.0% 7.34 neg. neg. neg. nem.	39.4% 36.1% 461.6% 2023 6.0% 0.8% 13.3% 0.8% 2.75 14.9 17.6 17.6 17.6	0.2% 3.2% 1.7%  2024 -8.2% 0.0% 0.0% 0.0% 2.86 46.3 >50 >50 >50	-1.0% 0.5% 11.8% <b>2025e</b> -1.5% 0.0% 0.0% 0.0% 2.04 37.9 >50 >50 >50	7.5% 8.9% 48.1%  2026e -0.4% 0.0% 0.0% 1.72 20.1 38.3 38.3 38.3 >50	



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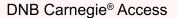
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