## DNB Carnegie® Access



**RESULTS UPDATE** 

Research analysts:

DNB Carnegie Investment Bank AB

Ludvig Svensson

Healthcare

Fair value: SEK35.0-54.0

Share price: SEK13.8

# **Guard Therapeutics**

## Transformative 12 months ahead

The POINTER Phase IIb trial is ahead of schedule, with two-thirds of patients enrolled and a recent safety check passed. Phase II data, expected in late 2025 or early 2026, will be a key milestone. Positive results could significantly de-risk the asset and support potential licensing or acquisition.

Guard Therapeutics' first quarter report came in line with our expectations, with no surprises on either the operational or financial front. The company continues to exceed timelines for the POINTER study, which is progressing at a strong pace. As of the end of Q1, two-thirds of the total patient cohort had been recruited. The study also successfully passed a pre-planned safety review, indicating no major safety concerns so far. The final safety checkpoint is expected to be announced during the second quarter.

Looking ahead, the company is entering an exciting and pivotal 12-month period. Phase II results from the POINTER trial are expected in late 2025 or early 2026. We recognise that Phase IIb is a critical inflection point and carries substantial risk. However, should the data be positive, we believe it would significantly de-risk the programme and position Guard Therapeutics well for a potential out-licensing deal or asset sale to a larger player. It is worth noting that the nephrology space has seen several sizeable transactions in recent years. From a Nordic perspective, the standout example is Asahi Kasei's USD1.1bn acquisition of Calliditas Therapeutics. Notably, there have also been deals struck at earlier stages of development, including Phase II and Phase III assets.

After adjusting for FX and cost estimates, our fair value range is SEK35–54 per share (37–56). We expect investor interest in the stock to grow as the top-line results from the POINTER study draw closer.

Changes in this report									
	From	То	Ch						
EPS adj. 2025e	-8.10	-7.98	+19						
EPS adj. 2026e	12.9	7.8	-39%						
EPS adj. 2027e	0.34	0.20	-39%						
Upcoming event	s								

Key facts	
No. shares (m)	20.2
Market cap. (USDm)	28
Market cap. (SEKm)	277
Net IB Debt. (SEKm)	-16
Adjustments (SEKm)	0
EV (2025e) (SEKm)	262
Free float	67.7%
Avg. daily vol. ('000)	26
BBG	GUARD SS
Fiscal year end	December
Share price as of (CET)	13 May 2025 12:28

Key figures (SEK)	2024	2025e	2026e	2027e
Sales (m)	0	0	259	15
EBITDA (m)	-100	-130	199	5
EBIT (m)	-100	-130	199	5
EPS	-8.59	-7.98	7.84	0.20
EPS adj.	-8.59	-7.98	7.84	0.20
DPS	0.00	0.00	0.00	0.00
Sales growth Y/Y	n.a.	+chg	+chg	-94%
EPS adj. growth Y/Y	-chg	+chg	+chg	-97%
EBIT margin	n.m.	n.m.	77.0%	35.2%
P/E adj.	n.m.	n.m.	1.8	67.1
EV/EBIT	neg.	neg.	0.5	15.0
EV/EBITA	neg.	neg.	0.5	15.0
EV/EBITDA	neg.	neg.	0.5	15.0
P/BV	4.5	17.8	1.6	1.6
Dividend yield	0.0%	0.0%	0.0%	0.0%
FCF yield	-34.2%	-52.6%	61.7%	4.6%
Equity/Total Assets	68.1%	99.8%	90.5%	86.6%
ROCE	-183.5%	n.m.	n.m.	3.0%
ROE adj.	-183.5%	-483.8%	167.0%	2.4%
Net IB debt/EBITDA	0.5	0.1	-0.9	-38.3

Share price - 5-year 90 80 60 50 30 20 OMX Stockholm\_PI (Se) (Rebased) High/Low (12M) SEK37.4/11.9 Perf 3M 6M 12M YTD -53.14 -29.72 -62.27 -25.71 Abs. -45.28 -30.04 -59.93 -26.81

Source: DNB Carnegie (estimates), FactSet, Infront & company data

This report has been commissioned and sponsored by Guard Therapeutics. Commissioned research is considered to be marketing communication (i.e. not investment research under MiFID II). This material may be subject to restrictions on distribution in certain areas.



## **Equity story**

Near term: within 12M

We expect Guard Therapeutics to report top-line results from its Phase IIb POINTER study in late 2025/early 2026. The study focuses on RMC-035, the company's lead candidate, in patients undergoing open-heart surgery. We expect this milestone to serve as a significant catalyst for the share price

Long term outlook: 5Y+

The long-term equity story for Guard Therapeutics centres on RMC-035 demonstrating encouraging clinical data and eventually achieving market approval. There are currently no approved treatments for acute kidney injury, and we believe this represents a significant opportunity.

Key risks:

- Clinical development risk
- · Regulatory risk
- · Funding risk

## Company description

Guard Therapeutics is a Swedish clinical-stage biotechnology company engaged in the research and development of new pharmaceuticals targeting areas with significant medical needs. The company focuses on the field of kidney diseases.

### Key industry drivers

- Ageing population
- · Increasing prevalence of kidney diseases
- · Advancements in biomarkers and diagnostics

#### Industry outlook

 We expect the market for kidney diseases to grow significantly over the coming years, primarily driven by rising patient needs and advancements in science, with new novel therapies getting approved.

## Largest shareholders, capital

Jan Ståhlberg	18.8%
Stiftelsen Industrifonden	13.0%
Swedbank Robur Fonder	9.9%

### Cyclicality

Key peers

Cyclicality: N/A

Synact Pharma, Vicore Pharma, IRLAB Therapeutics

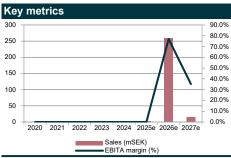
### Valuation and methodology

We use a DCF-based sum-of-the-parts approach in our valuation of Guard Therapeutics.

## Fair value range 12M



The lower end of our fair value range is based on our DCF-based SOTP model using a WACC of 20%. The upper end of our fair value range is based on our DCF-based SOTP model using a WACC of 14%.







Source: DNB Carnegie (estimates) & company data



## Valuation

We use a sum-of-the-parts approach in our valuation of Guard Therapeutics. In our model, we project peak sales of USD635m for RMC-035 in CS-AKI and USD205m in KTX-AKI. Due to the absence of completed clinical trials, we have excluded other potential AKI indications from our valuation.

Our assumptions include a partnership deal for RMC-035 in 2026 with a total value of USD600m, comprising an upfront payment of USD35m, contingent on positive top-line results from the Phase IIb POINTER trial. Additionally, we estimate Guard Therapeutics will receive 14% of net sales for RMC-035.

We reach a fair value range of SEK35–54. The lower end of our fair value range is based on our DCF model using a WACC of 20%, and the upper end is based on our DCF model using a WACC of 14%.

Project	Launch	Probability	Peak sales (USDm)	Valuation approach	NPV (SEKm)	NPV/share (SEK
RMC-035, CS-AKI	2028	30%	635	DCF, WACC 20%	588	29
RMC-035, KTX	2030	10%	205	DCF, WACC 20%	158	8
Unallocated costs inc. tax					-169	-8
Enterprise Value (EV), SEKm					578	29
Net cash Q1 (25) + estimated r	net proceeds				123	6
Total NPV					702	35

Source: Carnegie Research

Project	Launch	Probability	Peak sales (USDm)	Valuation approach	NPV (SEKm)	NPV/share (SEK
RMC-035, CS-AKI	2028	30%	635	DCF, WACC 14%	940	47
RMC-035, KTX	2030	10%	205	DCF, WACC 14%	284	14
Unallocated costs inc. tax					-265	-13
Enterprise Value (EV), SEKm					959	48
Net cash Q1 (25) + estimated n	et proceeds				123	6
Total NPV					1082	54

Source: Carnegie Research

## NPV/share sensitivity analysis, WACC and LoA

				,	WACC (%)	)		
		14%	15%	16%	17%	18%	19%	20%
	45%	71	66	61	56	52	49	45
	40%	65	60	56	52	48	45	42
<u>@</u>	35%	59	55	51	47	44	41	38
LoA (%)	30%	54	50	46	43	40	37	35
೭	25%	49	45	42	39	36	34	32
	20%	43	40	37	34	32	30	28
	15%	37	34	32	30	28	26	24

Source: Carnegie Research



## Risks

**Risks Clinical development risk:** Clinical trials for RMC-035 may fail to demonstrate safety and efficacy, leading to delays or termination of development.

**Regulatory risk:** Regulatory approval processes are complex and stringent, with no guarantee of approval even after successful trials.

**Financial risks:** Biotechnology companies often rely heavily on external funding. Guard Therapeutics may need to raise additional capital, diluting shareholder value. As a development-stage company, Guard Therapeutics may not generate consistent revenue streams until RMC-035 reaches commercial stage.



Profit & loss (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Sales	0	0	0	0	0	0	0	0	259	15
COGS	0	0	0	0	0	0	0	0	0	0
Gross profit	0	0	0	0	0	0	0	0	259	15
Other income & costs	0	-40	-40	-82	-115	-115	-100	-130	-60	-10
Share in ass. operations and JV	0	0	0	0	0	0	0	0	0	0
EBITDA	0	-40	-40	-82	-115	-115	-100	-130	199	5
Depreciation PPE	0	0	0	0	0	0	0	0	0	0
Depreciation lease assets	0	0	0	0	0	0	0	0	0	0
Amortisation development costs	0	0	0	0	0	0	0	0	0	0
Amortisation other intangibles	0	0	0	0	0	0	0	0	0	0
Impairments / writedowns	0	0	0	0	0	0	0	0	0	0
EBITA	0	-40	-40	-82	-115	-115	-100	-130	199	5
Amortization acquisition related	0	0	0	0	0	0	0	0	0	0
Impairment acquisition related	0	0	0	0	0	0	0	0	0	0
EBIT	0	-40	-40	-82	-115	-115	-100	-130	199	5
Share in ass. operations and JV	0	0	0	0	0	0	0	0	0	0
Net financial items	0	-26	0	0	2	2	4 0	0	0	0
of which interest income/expenses	0	0	0	0	0	0		0	0	0
of which interest on lease liabilities	0 0	0	0	0	0 2	0	0	0	0	0
of which other items		-26	0	0		2	4			0
Pre-tax profit	<b>0</b> 0	<b>-66</b> 0	<b>-40</b> 0	<b>-82</b> 0	<b>-113</b> 0	<b>-113</b> 0	<b>-96</b> 0	<b>-130</b> 0	<b>199</b> -41	5 -1
Taxes	0									
Post-tax minorities interest	0	0	0	0	0	0	0	0	0	0
Discontinued operations	<b>0</b>			- <b>82</b>			<b>-96</b>	-130	158	
Net profit		-66	-40		-113	-113				4
Adjusted EBITDA	0	-40	-40	-82	-115	-115	-100	-130	199	5
Adjusted EBITA	0	-40	-40	-82	-115	-115	-100	-130	199	5
Adjusted EBIT	0	-40	-40	-82	-115	-115	-100	-130	199	5
Adjusted net profit	0	-66	-40	-82	-113	-113	-96	-130	158	4
Sales growth Y/Y	na	na	na	na	na	na	na	+chg	2587100.0%	-94.3%
EBITDA growth Y/Y	na	-chg	+chg	-chg	-chg	-chg	+chg	-chg	+chg	-97.4%
EBITA growth Y/Y	na	-chg	+chg	-chg	-chg	-chg	+chg	-chg	+chg	-97.4%
EBIT growth Y/Y	na	-chg	+chg	-chg	-chg	-chg	+chg	-chg	+chg	-97.4%
EBITDA margin	nm	nm	nm	nm	nm	nm	nm	na	77.0%	35.2%
EBITA margin	nm	nm	nm	nm	nm	nm	nm	nm	77.0%	35.2%
EBIT margin	nm	nm	nm	nm	nm	nm	nm	na	77.0%	35.2%
Tax rate	na	na	na	na	na	na	na	na	20.6%	20.6%
Cash flow (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
EBITDA	0	-40	-40	-82	-115	-115	-100	-130	199	5
Paid taxes	0	0	0	0	0	0	0	0	-41	-1 9
Change in NWC	0 0	-20	2	4	12	-6 3	1 0	-16	13 0	
Non cash adjustments	0	25 0	0	1 0	-2 0	3 0	0	0	0	0
Discontinued operations  Total operating activities	<b>0</b>	-61	- <b>38</b>	- <b>77</b>	-103	- <b>116</b>	<b>-95</b>	-14 <b>6</b>	171	13
Capex tangible assets	0	0	0	0	0	0	0	0	0	0
Capitalised development costs	0	0	0	0	0	0	0	0	0	0
Capex - other intangible assets	0	0	0	0	0	0	0	0	0	0
Acquisitions/divestments	0	0	0	0	0	0	0	0	0	0
Other non-cash adjustments	0	0	0	0	0	0	0	0	0	0
Total investing activities	0	0	0	0	0	0	0	0	0	0
Net financial items	0	-26	0	0	2	2	4	0	0	0
Lease payments	0	0	0	0	0	0	0	0	0	0
Dividend paid and received	0	0	0	0	0	0	0	0	0	0
Share issues & buybacks	0	101	74	176	114	0	63	107	0	0
Change in bank debt	0	0	0	0	-1	-1	0	0	0	0
Other cash flow items	0	0	0	0	0	0	0	0	0	0
Total financing activities	0	101	74	176	113	-1	63	107	0	0
=	0	-61	-38	-77	-103	-116	-95	-146	171	13
Operating cash flow Free cash flow	0	-61	-38 -38	-77 -77	-103 -103	-116 -116	-95 -95	-146 -146	171	13
Net cash flow	0	-61 66	-38 36	-77 99	-103 8	-116	-95 -36	-146	171	13
Change in net IB debt	0	40	36	99	8 11	-119 -116	-36 -32	-39	171	13
Change III liet ib debt	U	40	30	99	- 11	-110	-32	-39	17.1	13
=										
Capex / Sales NWC / Sales	nm nm	nm nm	nm nm	nm nm	nm nm	nm nm	nm nm	0.0% -80890.0%	0.0% -2.5%	0.0% -116.8%

Source: DNB Carnegie (estimates) & company data



Balance sheet (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027€
Acquired intangible assets	0	0	0	0	0	0	0	0	0	C
Other fixed intangible assets	0	0	0	0	0	0	0	0	0	(
apitalised development	0	0	0	0	0	0	0	0	0	(
angible assets	0	0	0	0	0	0	0	0	0	(
ease assets	0	0	0	0	0	0	0	0	0	(
ther IB assets (1)	0	0	0	0	0	0	0	0	0	(
ther non-IB assets	0	0	0	0	0	0	0	0	0	(
ixed assets	0	0	0	0	0	0	0	0	0	(
ventories (2)	0	0	0	0	0	0	0	0	0	(
deceivables (2)	0	0	0	0	0	0	0	0	0	(
Prepaid exp. & other NWC items (2)	0	2	1	2	2	1	2	0	5	6
3 current assets (1)	0	0	0	0	0	0	0	0	0	(
other current assets	0	0	0	0	0	0	0	0	0	(
ash & cash equivalents (1)	0	54	90	189	201	84	54	16	187	199
urrent assets	0	56	91	190	203	85	56	16	192	20
otal assets	0	56	91	190	203	85	56	16	192	20
hareholders' equity	0	45	80	176	177	67	38	16	174	178
linorities	0	0	0	0	0	0	0	0	0	(
ther equity	0	0	0	0	0	0	0	0	0	(
otal equity	0	45	80	176	177	67	38	16	174	178
eferred tax	0	0	0	0	0	0	0	0	0	(
Γ IB debt (1)	0	0	0	0	0	0	0	0	0	(
Other IB provisions (1)	0	0	0	0	0	0	0	0	0	(
ease libilities	0	0	0	0	0	0	0	0	0	(
other non-IB liabilities	0	6	5	4	3	2	0	0	0	(
T liabilities	0	6	5	4	3	2	0	0	0	(
T IB debt (1)	0	0	0	0	0	0	0	0	0	(
ayables (2)	0	3	3	6	11	5	9	0	8	11
ccrued exp. & other NWC items (2)	0	2	3	4	11	11	8	0	10	16
other ST non-IB liabilities	0	0	0	0	0	0	0	0	0	(
abilities - assets held for sale	0	0	0	0	0	0	0	0	0	(
urrent liabilities	0	5	6	10	22	16	18	0	18	2
otal equity and liabilities	0	56	91	190	203	85	56	16	192	205
	0	EΛ	-90	-189	-201	0.4	-54	-16	-187	-199
let IB debt (=1)	0	-54				-84 15				
et working capital (NWC) (=2)	0	-3	-5 80	-8 176	-20 177	-15 67	-16 38	0 16	-13 174	-22 178
Capital employed (CE)	0	45 -3	-5							
apital invested (CI)	U			-8	-20	-15	-16	0	-13	-22
quity / Total assets	nm	81%	87%	92%	88%	78%	68%	100%	91%	87%
let IB debt / EBITDA	nm	1.3	2.2	2.3	1.7	0.7	0.5	0.1	-0.9	-38.3
er share data (SEK)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027
dj. no. of shares in issue YE (m)	0.00	154.1	213.0	343.1	503.1	10.06	12.29	20.17	20.17	20.17
iluted no. of Shares YE (m)	0.00	154.1	213.0	343.1	503.1	10.06	12.29	20.17	20.17	20.17
PS	na	-0.86	-0.22	-0.30	-0.27	-0.44	-8.59	-7.98	7.84	0.20
PS adj.	na	-0.86	-0.22	-0.30	-0.27	-0.44	-8.59	-7.98	7.84	0.20
EPS	na	-0.86	-0.22	-0.30	-0.27	-0.44	-8.59	-7.98	7.84	0.20
				0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.00	0.00	0.00	0.00	0.00	0.00	0.00		0.00	0.00
		0.00 0.29	0.00 0.37	0.51	0.35	6.63	3.09	0.77	8.61	
VPS	0.00							0.77 <b>2025e</b>		8.82
VPS erformance measures	0.00 na	0.29	0.37	0.51	0.35	6.63	3.09		8.61	8.82 <b>2027</b>
VPS erformance measures OE	0.00 na <b>2018</b>	0.29 <b>2019</b>	0.37 <b>2020</b>	0.51 <b>2021</b>	0.35 <b>2022</b>	6.63 <b>2023</b>	3.09 <b>2024</b>	2025e	8.61 <b>2026e</b>	8.82 <b>2027</b> 6 2.4%
VPS Performance measures OE dj. ROCE pre-tax	0.00 na <b>2018</b> nm	0.29 <b>2019</b> -295.5%	0.37 <b>2020</b> -64.6%	0.51 <b>2021</b> -64.2%	0.35 <b>2022</b> -63.9%	6.63 <b>2023</b> -92.9%	3.09 <b>2024</b> -183.5%	<b>2025e</b> -483.8%	8.61 <b>2026e</b> 167.0%	20276 2.4% 3.0%
VPS erformance measures OE dj. ROCE pre-tax dj. ROIC after-tax	0.00 na <b>2018</b> nm na	0.29 <b>2019</b> -295.5% na	0.37 <b>2020</b> -64.6% -64.6%	0.51 <b>2021</b> -64.2% -64.2%	0.35 <b>2022</b> -63.9% -63.9%	6.63 <b>2023</b> -92.9% -92.9%	3.09 <b>2024</b> -183.5% -183.5%	<b>2025e</b> -483.8% -483.8%	8.61 <b>2026e</b> 167.0% 210.4%	2027 ( 2.4% 3.0% -23.9%
VPS  erformance measures  OE dj. ROCE pre-tax dj. ROIC after-tax  aluation	0.00 na 2018 nm na na 2018	0.29 2019 -295.5% na na 2019	0.37 <b>2020</b> -64.6% -64.6% 1005.9% <b>2020</b>	0.51  2021  -64.2% -64.2% 1227.2%  2021	0.35 2022 -63.9% -63.9% 797.1% 2022	6.63 2023 -92.9% -92.9% 657.6% 2023	3.09 2024 -183.5% -183.5% 649.9% 2024	2025e -483.8% -483.8% na 2025e	8.61 2026e 167.0% 210.4% na 2026e	20276 2.4% 3.0% -23.9% 20276
vPS  erformance measures  OE dj. ROCE pre-tax dj. ROIC after-tax  aluation  CF yield	0.00 na 2018 nm na na 2018 0.0%	0.29 2019 -295.5% na na 2019 -22.0%	0.37 2020 -64.6% -64.6% 1005.9% 2020 -13.7%	0.51  2021  -64.2% -64.2% 1227.2%  2021  -27.9%	0.35 2022 -63.9% -63.9% 797.1% 2022 -37.1%	6.63 2023 -92.9% -92.9% 657.6% 2023 -41.9%	3.09 2024 -183.5% -183.5% 649.9% 2024 -34.2%	2025e -483.8% -483.8% na 2025e -52.6%	8.61 2026e 167.0% 210.4% na 2026e 61.7%	8.83 20276 2.49 3.09 -23.99 20276 4.69
vps erformance measures OE dj. ROCE pre-tax dj. ROIC after-tax aluation CF yield ividend yield YE	0.00 na  2018  nm na na  2018  0.0% 0.0%	0.29 2019 -295.5% na na 2019 -22.0% 0.0%	0.37 2020 -64.6% -64.6% 1005.9% 2020 -13.7% 0.0%	0.51  2021  -64.2% -64.2% 1227.2%  2021  -27.9% 0.0%	0.35 2022 -63.9% -63.9% 797.1% 2022 -37.1% 0.0%	6.63  2023  -92.9% -92.9% 657.6%  2023  -41.9% 0.0%	3.09 2024 -183.5% -183.5% 649.9% 2024 -34.2% 0.0%	2025e -483.8% -483.8% na 2025e -52.6% 0.0%	8.61  2026e  167.0% 210.4% na  2026e  61.7% 0.0%	8.82 20276 2.49 3.09 -23.99 20276 4.69 0.09
vPS  erformance measures  OE dj. ROCE pre-tax dj. ROIC after-tax  aluation  CF yield ividend yield YE ividend payout ratio	0.00 na  2018  nm na na  2018  0.0% 0.0% na	0.29 2019 -295.5% na na 2019 -22.0% 0.0% 0.0%	0.37  2020  -64.6% -64.6% 1005.9%  2020  -13.7% 0.0% 0.0%	0.51  2021  -64.2% -64.2% 1227.2%  2021  -27.9% 0.0% 0.0%	0.35  2022  -63.9% -63.9% 797.1%  2022  -37.1% 0.0% 0.0%	6.63  2023  -92.9% -92.9% 657.6%  2023  -41.9% 0.0% 0.0%	3.09 2024 -183.5% -183.5% 649.9% 2024 -34.2% 0.0% 0.0%	2025e -483.8% -483.8% na 2025e -52.6% 0.0% 0.0%	8.61  2026e  167.0% 210.4% na  2026e  61.7% 0.0% 0.0%	8.83 2027 2.49 3.09 -23.99 2027 4.69 0.09 0.09
vPS  erformance measures  OE dj. ROCE pre-tax dj. ROIC after-tax  aluation  CF yield ividend yield YE ividend payout ratio ividend + buy backs yield YE	0.00 na  2018  nm na na 2018  0.0% 0.0% na nm	0.29 2019 -295.5% na na 2019 -22.0% 0.0% 0.0%	0.37  2020  -64.6% -64.6% 1005.9%  2020  -13.7% 0.0% 0.0% 0.0%	0.51  2021  -64.2% -64.2% 1227.2%  2021  -27.9% 0.0% 0.0% 0.0%	0.35  2022  -63.9% -63.9% 797.1%  2022  -37.1% 0.0% 0.0% 0.0%	6.63  2023  -92.9% -92.9% 657.6%  2023  -41.9% 0.0% 0.0%	3.09 2024 -183.5% -183.5% 649.9% 2024 -34.2% 0.0% 0.0% 0.0%	2025e -483.8% -483.8% na 2025e -52.6% 0.0% 0.0%	8.61  2026e  167.0% 210.4% na  2026e  61.7% 0.0% 0.0% 0.0%	8.8 2027 2.49 3.09 -23.99 2027 4.69 0.09 0.09 0.09
vps  erformance measures  OE dj. ROCE pre-tax dj. ROIC after-tax  aluation  CF yield ividend yield YE ividend payout ratio ividend + buy backs yield YE	0.00 na  2018  nm na na  2018  0.0% 0.0% na	0.29 2019 -295.5% na na 2019 -22.0% 0.0% 0.0%	0.37  2020  -64.6% -64.6% 1005.9%  2020  -13.7% 0.0% 0.0%	0.51  2021  -64.2% -64.2% 1227.2%  2021  -27.9% 0.0% 0.0%	0.35  2022  -63.9% -63.9% 797.1%  2022  -37.1% 0.0% 0.0%	6.63  2023  -92.9% -92.9% 657.6%  2023  -41.9% 0.0% 0.0%	3.09 2024 -183.5% -183.5% 649.9% 2024 -34.2% 0.0% 0.0%	2025e -483.8% -483.8% na 2025e -52.6% 0.0% 0.0%	8.61  2026e  167.0% 210.4% na  2026e  61.7% 0.0% 0.0%	8.83 20276 2.49 3.09 -23.99 20276 4.69 0.09 0.09 0.09
vps  erformance measures  OE dj. ROCE pre-tax dj. ROIC after-tax  aluation  CF yield ividend yield YE ividend payout ratio ividend + buy backs yield YE  V/Sales YE	0.00 na  2018  nm na na 2018  0.0% 0.0% na nm	0.29 2019 -295.5% na na 2019 -22.0% 0.0% 0.0%	0.37  2020  -64.6% -64.6% 1005.9%  2020  -13.7% 0.0% 0.0% 0.0%	0.51  2021  -64.2% -64.2% 1227.2%  2021  -27.9% 0.0% 0.0% 0.0%	0.35  2022  -63.9% -63.9% 797.1%  2022  -37.1% 0.0% 0.0% 0.0%	6.63  2023  -92.9% -92.9% 657.6%  2023  -41.9% 0.0% 0.0%	3.09 2024 -183.5% -183.5% 649.9% 2024 -34.2% 0.0% 0.0% 0.0%	2025e -483.8% -483.8% na 2025e -52.6% 0.0% 0.0%	8.61  2026e  167.0% 210.4% na  2026e  61.7% 0.0% 0.0% 0.0%	8.83 20276 2.49 3.09 -23.99 20276 4.69 0.09 0.09 0.09 5.20
vps  erformance measures  OE dj. ROCE pre-tax dj. ROIC after-tax  aluation  CF yield ividend yield YE ividend payout ratio ividend + buy backs yield YE  V/Sales YE  V/EBITDA YE	0.00 na  2018  nm na na  2018  0.0% 0.0% na nm nm	0.29 2019 -295.5% na na 2019 -22.0% 0.0% 0.0% 0.0% nm neg.	0.37  2020  -64.6% -64.6% 1005.9%  2020  -13.7% 0.0% 0.0% 0.0% nm neg.	0.51  2021  -64.2% -64.2% 1227.2%  2021  -27.9% 0.0% 0.0% 0.0% nm neg.	0.35  2022  -63.9% -63.9% 797.1%  2022  -37.1% 0.0% 0.0% 0.0% nm neg.	6.63  2023  -92.9% -92.9% 657.6%  2023  -41.9% 0.0% 0.0% nm neg.	3.09  2024  -183.5% -183.5% 649.9%  2024  -34.2% 0.0% 0.0% 0.0% nm neg.	2025e -483.8% -483.8% na 2025e -52.6% 0.0% 0.0% 0.0% >50 neg.	8.61  2026e  167.0% 210.4% na  2026e  61.7% 0.0% 0.0% 0.0% 0.35	8.83 2027( 2.49 3.09 -23.99 2027( 4.69 0.09 0.09 0.09 5.20 15.0
vPS  erformance measures  OE dj. ROCE pre-tax dj. ROIC after-tax  aluation  CF yield ividend yield YE ividend payout ratio ividend + buy backs yield YE  V/Sales YE  V/EBITDA YE	0.00 na  2018  nm na na  2018  0.0% 0.0% na nm nm nm	0.29 2019 -295.5% na na 2019 -22.0% 0.0% 0.0% 0.0% nm neg. neg.	0.37  2020  -64.6% -64.6% 1005.9%  2020  -13.7% 0.0% 0.0% 0.0% nm neg. neg.	0.51  2021  -64.2% -64.2% 1227.2%  2021  -27.9% 0.0% 0.0% 0.0% nm neg. neg.	0.35  2022  -63.9% -63.9% 797.1%  2022  -37.1% 0.0% 0.0% 0.0% nm neg. neg.	6.63  2023  -92.9% -92.9% 657.6%  2023  -41.9% 0.0% 0.0% nm neg. neg.	3.09  2024  -183.5% -183.5% 649.9%  2024  -34.2% 0.0% 0.0% 0.0% nm neg. neg.	2025e -483.8% -483.8% na 2025e -52.6% 0.0% 0.0% 0.0% >50 neg. neg.	8.61  2026e  167.0% 210.4% na  2026e  61.7% 0.0% 0.0% 0.0% 0.35 0.5 0.5	8.8. 2027: 2.49; 3.09; -23.99; 2027: 4.69; 0.09; 0.09; 5.22; 15.
vps  erformance measures  OE dj. ROCE pre-tax dj. ROIC after-tax  aluation  CF yield ividend yield YE ividend payout ratio ividend + buy backs yield YE  V/Sales YE  V/EBITDA YE  V/EBITA AGJ. YE	0.00 na  2018  nm na na  2018  0.0% 0.0% na nm nm nm	0.29 2019 -295.5% na na 2019 -22.0% 0.0% 0.0% 0.0% nm neg. neg. neg.	0.37  2020  -64.6% -64.6% 1005.9%  2020  -13.7% 0.0% 0.0% 0.0% nm neg. neg. neg.	0.51  2021  -64.2% -64.2% 1227.2%  2021  -27.9% 0.0% 0.0% 0.0% nm neg. neg. neg.	0.35  2022  -63.9% -63.9% 797.1%  2022  -37.1% 0.0% 0.0% 0.0% nm neg. neg. neg.	6.63  2023  -92.9% -92.9% 657.6%  2023  -41.9% 0.0% 0.0% nm neg. neg. neg.	3.09  2024  -183.5% -183.5% 649.9%  2024  -34.2% 0.0% 0.0% 0.0% nm neg. neg. neg.	2025e -483.8% -483.88 na 2025e -52.6% 0.0% 0.0% 0.0% >50 neg. neg. neg.	8.61  2026e  167.0% 210.4% na  2026e  61.7% 0.0% 0.0% 0.0% 0.35 0.5 0.5	8.8i 2027( 2.49 3.09 -23.99 2027( 4.69 0.09 0.09 5.20 15.1 15.1
vps  erformance measures  OE dj. ROCE pre-tax dj. ROIC after-tax  aluation  CF yield ividend yield YE ividend payout ratio ividend + buy backs yield YE  V/Sales YE  V/EBITDA YE  V/EBITA YE  V/EBITA adj. YE  V/EBIT YE	0.00 na  2018  nm na na  2018  0.0% 0.0% na nm nm nm	0.29 2019 -295.5% na na 2019 -22.0% 0.0% 0.0% 0.0% nm neg. neg.	0.37  2020  -64.6% -64.6% 1005.9%  2020  -13.7% 0.0% 0.0% 0.0% nm neg. neg.	0.51  2021  -64.2% -64.2% 1227.2%  2021  -27.9% 0.0% 0.0% 0.0% nm neg. neg.	0.35  2022  -63.9% -63.9% 797.1%  2022  -37.1% 0.0% 0.0% 0.0% nm neg. neg.	6.63  2023  -92.9% -92.9% 657.6%  2023  -41.9% 0.0% 0.0% nm neg. neg.	3.09  2024  -183.5% -183.5% 649.9%  2024  -34.2% 0.0% 0.0% 0.0% nm neg. neg.	2025e -483.8% -483.8% na 2025e -52.6% 0.0% 0.0% 0.0% >50 neg. neg.	8.61  2026e  167.0% 210.4% na  2026e  61.7% 0.0% 0.0% 0.0% 0.35 0.5 0.5	8.8i 2027( 2.49 3.09 -23.99 2027( 4.69 0.09 0.09 5.20 15.1 15.1
vps  erformance measures  OE dj. ROCE pre-tax dj. ROIC after-tax  aluation  CF yield ividend yield YE ividend payout ratio ividend + buy backs yield YE  V/Sales YE  V/EBITDA YE  V/EBITA YE  V/EBITA adj. YE  V/EBIT YE	0.00 na  2018  nm na na  2018  0.0% 0.0% na nm nm nm	0.29 2019 -295.5% na na 2019 -22.0% 0.0% 0.0% 0.0% nm neg. neg. neg.	0.37  2020  -64.6% -64.6% 1005.9%  2020  -13.7% 0.0% 0.0% 0.0% nm neg. neg. neg.	0.51  2021  -64.2% -64.2% 1227.2%  2021  -27.9% 0.0% 0.0% 0.0% nm neg. neg. neg.	0.35  2022  -63.9% -63.9% 797.1%  2022  -37.1% 0.0% 0.0% 0.0% nm neg. neg. neg.	6.63  2023  -92.9% -92.9% 657.6%  2023  -41.9% 0.0% 0.0% nm neg. neg. neg.	3.09  2024  -183.5% -183.5% 649.9%  2024  -34.2% 0.0% 0.0% 0.0% nm neg. neg. neg.	2025e -483.8% -483.88 na 2025e -52.6% 0.0% 0.0% 0.0% >50 neg. neg. neg.	8.61  2026e  167.0% 210.4% na  2026e  61.7% 0.0% 0.0% 0.0% 0.35 0.5 0.5	8.82 2027 e 2.4% 3.0% -23.9% 2027 e 4.6% 0.0% 0.0% 5.26 15.0 15.0
reformance measures  COE  dj. ROCE pre-tax dj. ROIC after-tax  aluation  CF yield dividend yield YE dividend payout ratio dividend + buy backs yield YE  V/Sales YE  V/EBITDA YE  V/EBITA AGJ. YE  V/EBIT YE  V/EBIT YE	0.00 na  2018  nm na na  2018  0.0%  0.0%  na nm nm nm nm	0.29 2019 -295.5% na na 2019 -22.0% 0.0% 0.0% 0.0% nm neg. neg. neg.	0.37  2020  -64.6% -64.6% 1005.9%  2020  -13.7% 0.0% 0.0% 0.0% nm neg. neg. neg.	0.51  2021  -64.2% -64.2% 1227.2%  2021  -27.9% 0.0% 0.0% 0.0% nm neg. neg. neg. neg.	0.35  2022  -63.9% -63.9% 797.1%  2022  -37.1% 0.0% 0.0% 0.0% nm neg. neg. neg. neg.	6.63  2023  -92.9% -92.9% 657.6%  2023  -41.9% 0.0% 0.0% nm neg. neg. neg. neg.	3.09  2024  -183.5% -183.5% 649.9%  2024  -34.2% 0.0% 0.0% 0.0% nm neg. neg. neg.	2025e -483.8% -483.8% na 2025e -52.6% 0.0% 0.0% 0.0% >50 neg. neg. neg. neg.	8.61  2026e  167.0% 210.4% na  2026e  61.7% 0.0% 0.0% 0.0% 0.35 0.5 0.5 0.5	8.82 20276 2.4.4% 3.0% -23.9% 20276 4.6% 0.0% 0.0% 5.26 15.6 15.6 >50
Performance measures  ROE  Adj. ROCE pre-tax  Adj. ROIC after-tax  /aluation  CF yield  Aividend yield YE  Aividend payout ratio  Aividend payout ratio  Aividend + buy backs yield YE  Aividend YE  Aiv	0.00 na  2018  nm na na  2018  0.0% 0.0% na nm nm nm nm nm	0.29  2019  -295.5% na na  2019  -22.0% 0.0% 0.0% 0.0% nm neg. neg. neg. neg.	0.37  2020  -64.6% -64.6% 1005.9%  2020  -13.7% 0.0% 0.0% 0.0% nm neg. neg. neg. neg.	0.51  2021  -64.2% -64.2% 1227.2%  2021  -27.9% 0.0% 0.0% 0.0% nm neg. neg. neg. neg. neg.	0.35  2022  -63.9% -63.9% 797.1%  2022  -37.1% 0.0% 0.0% nm neg. neg. neg. neg.	6.63  2023  -92.9% -92.9% 657.6%  2023  -41.9% 0.0% 0.0% nm neg. neg. neg. neg.	3.09  2024  -183.5% -183.5% 649.9%  2024  -34.2% 0.0% 0.0%  nm neg. neg. neg. neg.	2025e -483.8% -483.8% na 2025e -52.6% 0.0% 0.0% >50 neg. neg. neg. neg.	8.61  2026e  167.0% 210.4% na  2026e  61.7% 0.0% 0.0% 0.05 0.5 0.5 1.8	2027e 2.4% 3.0% -23.9% 2027e 4.6% 0.0% 0.0% 5.26 15.0 15.0 >50 1.56

Source: DNB Carnegie (estimates) & company data



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