



# COMMISSIONED RESEARCH

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**RESULTS UPDATE** 30 April 2025 Sweden Technology Hardware & Equipment

# Gapwaves

Share price: SEK13.5 Fair value range: SEK25.0–31.0

# Another solid print in the books - QI update

# Impressive numbers, but improved earnings the highlight

Gapwaves reported strong numbers for Q1. Net sales were SEK22.8m, corresponding to Y/Y growth of 46%, and SEK1m above our forecast. Net sales were primarily attributable to NRE services to Hella, Valeo, and the yet unnamed American (we believe this could be Magna) and Asian Tier-1 customers. All eyes are now on the start of production of the significant Valeo contract in 2025, as well as the continuing volume scale-up of Hella's antenna. Regarding tariff effects, Gapwaves stated that it sees no indications of delayed volume scale-ups or postponed investments in ongoing projects. Gapwaves also entered into a development agreement in the quarter with leading Tier-1 Desay SV, based in China. The highlight of the report in our view is the continued improvement in earnings. With opex practically flat Y/Y, EBITDA improved to SEK-2.5m in Q1, compared to SEK-8.8m in the corresponding period last year

# Small absolute revisions become large in relative terms

Our estimate revisions are primarily the result of somewhat improved gross margins for Gapwaves, as well as more confidence in the company's ability to keep its current cost profile in place even as volumes continue to grow in 2025–27e.

# New fair value range of SEK25-31 per share

### Upcoming events

- Q2 Report: 25 Jul 2025
- Q3 Report: 24 Oct 2025
- Q4 Report: 06 Feb 2026

As we base our valuation approach on Gapwaves' 2030e earnings, our changes to the 2025–27e estimate profile translates to limited changes to our justified fair value range for the company. Still, we increase our fair value range slightly to SEK25–31 (24–30). Our valuation is based on applying a 13-17x EV/EBIT exit multiple to our EBIT(30e), discounted to the present at a cost of capital of 13%.

| Changes in this report |         |            |           | Key figures (SEK)   | 2024   | 2025e  | 2026e  | 2027e | Share price - 5 | Y          |                                                                                                                 |            |
|------------------------|---------|------------|-----------|---------------------|--------|--------|--------|-------|-----------------|------------|-----------------------------------------------------------------------------------------------------------------|------------|
|                        | From    | То         | Chg       | Sales (m)           | 66     | 93     | 140    | 197   | ر 0.08          |            |                                                                                                                 |            |
| EPS adj. 2025e         | -1.25   | -1.02      | +18%      | EBITDA (m)          | -32    | -20    | -13    | 8     |                 |            |                                                                                                                 |            |
| EPS adj. 2026e         | -0.75   | -0.60      | +20%      | EBIT (m)            | -54    | -35    | -26    | 2     | 70.0 -          |            |                                                                                                                 |            |
| EPS adj. 2027e         | -0.04   | 0.05       | +243%     | EPS                 | -1.65  | -1.02  | -0.60  | 0.05  | 60.0            |            |                                                                                                                 |            |
| ,                      |         |            |           | EPS adj.            | -1.65  | -1.02  | -0.60  | 0.05  |                 |            |                                                                                                                 |            |
|                        |         |            |           | DPS                 | 0.00   | 0.00   | 0.00   | 0.00  | 500 -           | A          | , như                                                                                                           | "A         |
|                        |         |            |           | Sales growth Y/Y    | 140%   | 41%    | 51%    | 41%   | 40.0 -          | h.L.       | how I                                                                                                           | ··· }      |
|                        |         |            |           | EPS adj. growth Y/Y | +chg   | +chg   | +chg   | +chg  | 300 -           | - HM       | a sultanti di sultanti di sulta di sult |            |
| Key facts              |         |            |           | EBIT margin         | -82.3% | -37.8% | -18.3% | 1.1%  | 300             | 'Y Y'      | <b>N</b>                                                                                                        |            |
| No. shares (m)         |         |            | 31.1      | P/E adj.            | n.m.   | n.m.   | n.m.   | >100  | 20.0 -          | - P        | MM                                                                                                              | h          |
| Market cap. (USD       | ,       |            | 44        | EV/EBIT             | neg.   | neg.   | neg.   | neg.  | 100             |            | 14 MJ 1                                                                                                         | bre        |
| Market cap. (SEK       | '       |            | 420       | EV/EBITA            | neg.   | neg.   | neg.   | neg.  | Apr Apr         | Apr        | Apr Apr                                                                                                         | Apr        |
| Net IB Debt. (SE       | -       |            | -189      | EV/EBITDA           | neg.   | neg.   | neg.   | >100  | 2020 2021       | 2022       | 2023 2024                                                                                                       | 2025       |
| Adjustments (SEK       | ,       |            | 0         | P/BV                | 4.1    | 2.6    | 3.0    | 3.0   | <b>C</b>        | owaves     |                                                                                                                 |            |
| EV (2025e) (SEKn       | n)      |            | 231       | Dividend yield      | 0.0%   | 0.0%   | 0.0%   | 0.0%  | Gap             | Waves      |                                                                                                                 |            |
| Free float             |         |            | 63.6%     | FCF yield           | -7.1%  | -4.8%  | -7.3%  | -3.9% | OM              | X Stockhol | im_PI (Se) (Reb                                                                                                 | ased)      |
| Avg. daily vol. ('00   | 00)     |            | 24        | Equity/Total Assets | 78.3%  | 82.9%  | 71.4%  | 69.5% | High/Low (12M)  |            | SEK                                                                                                             | (20.8/12.5 |
| Risk                   |         | Н          | ligh Risk | ROCE                | -40.0% | -22.7% | -12.5% | 1.1%  | Perf. 3M        | 6M         | 12M                                                                                                             | YTD        |
| Fiscal year end        |         |            | ecember   | ROE adj.            | -40.7% | -23.0% | -12.6% | 1.1%  | Abs4.1          | -34.1      | -10.0                                                                                                           | -4.9       |
| Share price as of      | (CET) 3 | 80 Apr 202 | 25 09:45  | Net IB debt/EBITDA  | 1.9    | 9.2    | 12.0   | -17.8 | Rel. 6.2        | -28.6      | -6.0                                                                                                            | -1.3       |

Source: Carnegie Research, FactSet, Millistream & company data

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# Carnegie Securities Research



| Equity story        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|---------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Near term:<br>6–12m | The three most important triggers in our view for Gapwaves are: 1) continued ramp-up of the high-volume agreement with Hella; 2) reaching start of production with Valeo during 2025; and 3) crystallisation in terms of orders from the strong regulatory tailwinds supporting the ADAS market. While we still expect some uncertainty among European automotive OEMs at the beginning of 2025, we believe that Valeo, for instance, is a more favourable exposure in this respect since the termination of the Bosch contract.                                                                                                                                                     |
| Long term:<br>5Y+   | In the medium to long term, we believe Gapwaves presents an opportunity for investors looking for exposure to solutions such as ADAS.<br>Fuelled by consumer concerns over vehicle safety and regulatory initiatives, market research firm Yole Automotive estimates the 77/79GHz<br>automotive radar market will grow from 128m manufactured units in 2023 to 241m in 2027 – corresponding to a CAGR of 17%. Moreover,<br>Gapwaves has a relatively asset-light business model, with customer-financed prototype development and subsequent high-volume production<br>taking place at facilities of selected parties, with the flexibility to adapt production to customers' needs. |
| Key risks:          | Highly competitive pricing pressure from customers in the automotive value chain.<br>A number of customers currently make up a significant share of Gapwaves' sales mix.<br>Production ramp-up delays, as well as contract terminations, represent a significant risk to the Gapwaves equity story.                                                                                                                                                                                                                                                                                                                                                                                  |

#### **Company description**

Founded at Chalmers University of Technology in 2011, Gapwaves supplies customers with waveguide and antenna products focused on the millimetre-wave niche of radar systems. With a primary focus on automotive markets, Gapwaves' antenna technology is an enabler of advanced driving assistance (ADAS) as well as autonomous driving. Moreover, the company also markets its technology to the 5G, wireless communication and IoT industries. Headquartered in Gothenburg, Sweden, the company has developed a technology through which it is able to combine performance, low cost and manufacturability.

| Key industry drivers                                                                    | Industry outlook                                                                                                                                                                                                                             | Largest shareholders |                       |
|-----------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-----------------------|
| <ul><li>Increased consumer awareness</li><li>More stringent safety regulation</li></ul> | <ul> <li>In general, we keep a positive outlook on solutions for the<br/>global automotive radar market, primarily due to the<br/>advances made in utilising technology in protecting human<br/>lives from road related injuries.</li> </ul> | HELLA                | 19.2%<br>9.6%<br>4.6% |

#### **Cyclicality** Cyclicality: Yes

Mid

While we consider Gapwaves as somewhat of a unique asset, we believe the closest peers on the Nordic stock exchanges to be Smart Eye, Tobii and, to some extent, Sivers Semiconductor and Acconeer.

#### Valuation and methodology

With Gapwaves being in a scale-up phase, we argue that the fairest approach to valuing the company is to apply an exit multiple to our 2030 estimates. This is done to value Gapwaves on the basis of what it might look like both financially and operationally when it has ramped up its current serial production contracts, thus allowing us to value it on more of a going-concern basis. Thus, our fair value range is based on a medium-to-long-term approach on our 2030 estimates and an EV/EBIT multiple of 13–17x, discounted to the present using a cost of capital of 13%.

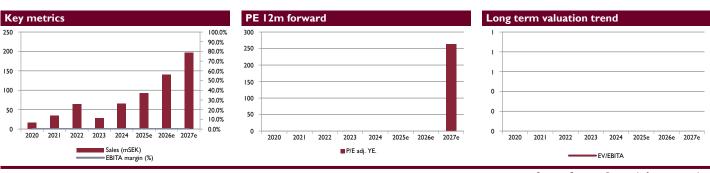
#### Fair value range 12m



**Key peers** 

High end of range: Strong order momentum in the new markets of Asia and North America would add another lever of growth for Gapwaves. We also believe the company has potentially significant markets in the mobility and telecom industries.

Low end of range: Further delays in the ramp-up of signing high volume contracts, as well as weaker than expected order momentum, would have an adverse effect on Gapwaves' earnings growth, and subsequently, our valuation.



Source: Carnegie Research & company data



|                                   | Deviatio | on tab | le         |       |       |       |               |       |       |       |      |
|-----------------------------------|----------|--------|------------|-------|-------|-------|---------------|-------|-------|-------|------|
| Gapwaves                          | 2023     |        |            |       | 2024  |       |               |       | 2025  | CA    | Re   |
| SEKm                              | QI       | Q2     | Q3         | Q4    | QI    | Q2    | Q3            | Q4    | Qla   | Qle   | Dev. |
| Net sales                         | 4.9      | 8.9    | 7.0        | 6.7   | 15.6  | 14.5  | 18.4          | 17.6  | 22.8  | 21.8  | 4%   |
| Capitalised income                | 0.0      | 0.0    | 0.0        | 0.0   | 0.0   | 0.0   | 0.0           | 0.0   | 0.0   | 0.0   | -    |
| Other operating income            | 1.5      | 2.3    | 0.7        | 1.8   | 1.1   | 1.1   | 0.9           | ١.3   | 2.5   | 1.1   | 137% |
| Total operating income            | 6.4      | 11.2   | 7.7        | 8.4   | 16.7  | 15.6  | 19.3          | 18.9  | 25.3  | 22.9  | 11%  |
| Goods for resale                  | -1.1     | -3.7   | -2.7       | -2.3  | -5.0  | -4.0  | -9.3          | -5.1  | -6.7  | -7.2  | -6%  |
| Other external costs              | -10.5    | -6.4   | -6.9       | -7.3  | -7.1  | -7.I  | -6.6          | -7.4  | -7.1  | -8.3  | -15% |
| Personnel costs                   | -10.8    | -10.5  | -7.6       | -11.2 | -13.5 | -12.8 | -9.9          | -14.1 | -12.6 | -14.0 | -10% |
| Other operating expenses          | -0. I    | -0. I  | -0. I      | -0.9  | 0.0   | -0.4  | -0. I         | -0.1  | -1.5  | -0.4  | 241% |
| EBITDA*                           | -16.1    | -9.5   | -9.6       | -13.2 | -8.8  | -8.8  | -6.7          | -7.8  | -2.5  | -7.0  | -64% |
| Depreciation & amortisation       | -2.3     | -2.2   | -2.1       | -2.0  | -1.9  | -1.9  | -1.8          | -1.8  | -1.7  | -1.8  | -5%  |
| EBIT*                             | -18.3    | -11.6  | -11.7      | -15.2 | -10.7 | -10.6 | -8.5          | -9.6  | -4.2  | -8.7  | -52% |
| Results from associated companies | 0.0      | -3.4   | -6.5       | -4.5  | -4.2  | -3.7  | -3.5          | -3.6  | -3.3  | -4.0  | -18% |
| Adj. EBIT                         | -18.3    | -15.0  | -18.2      | -19.7 | -14.9 | -14.3 | -12.0         | -13.2 | -7.5  | -12.7 | -41% |
| Growth                            |          |        |            |       |       |       |               |       |       |       |      |
| Sales growth                      | -16%     | -46%   | -77%       | -39%  | 220%  | 63%   | 161%          | 164%  | 46%   | 40%   | 6%   |
| - whereof organic (CARe)          | -22%     | -54%   | -86%       | -43%  | 220%  | 62%   | 164%          | 164%  | 46%   | 40%   | 6%   |
| - whereof M&A                     | 0%       | 0%     | 0%         | 0%    | 0%    | 0%    | 0%            | 0%    | 0%    | 0%    | 0%   |
| - whereof FX                      | 6%       | 8%     | <b>9</b> % | 4%    | ۱%    | 0%    | -3%           | -1%   | 0%    | 0%    | 0%   |
| Gross profit growth               | -2%      | -50%   | -80%       | -30%  | 182%  | 103%  | 10 <b>9</b> % | 184%  | 51%   | 38%   | 13%  |
| Earnings                          |          |        |            |       |       |       |               |       |       |       |      |
| Gross profit                      | 3.8      | 5.2    | 4.3        | 4.4   | 10.6  | 10.5  | 9.1           | 12.5  | 16.1  | 14.7  | 10%  |
| EBITDA*                           | -16.1    | -9.5   | -9.6       | -13.2 | -8.8  | -8.8  | -6.7          | -7.8  | -2.5  | -7.0  | -64% |
| EBIT*                             | -18.3    | -11.6  | -11.7      | -15.2 | -10.7 | -10.6 | -8.5          | -9.6  | -4.2  | -8.7  | -52% |
| Margins                           |          |        |            |       |       |       |               |       |       |       |      |
| Gross margin                      | 77%      | 58%    | 62%        | 66%   | 68%   | 72%   | 49%           | 71%   | 70%   | 67%   | 3%   |
| EBITDA* margin                    | -330%    | -106%  | -137%      | -197% | -56%  | -61%  | -36%          | -44%  | -11%  | -32%  | 21%  |
| EBIT* margin                      | -376%    | -130%  | -166%      | -227% | -69%  | -73%  | -46%          | -54%  | -19%  | -40%  | 21%  |

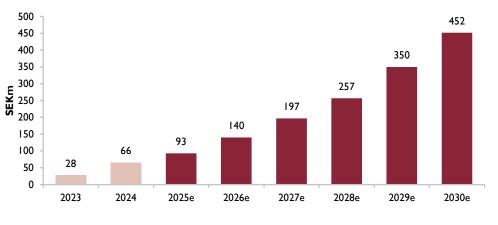
\* Pre associated earnings

Source: Carnegie Research, Company data

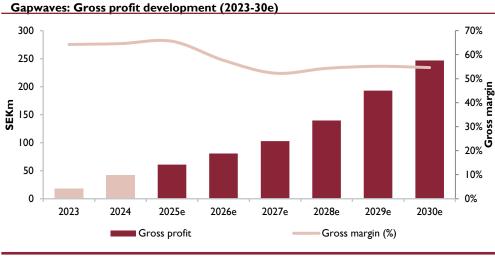


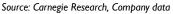
# Gapwaves in key charts

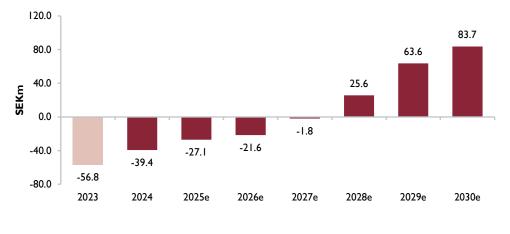
### Gapwaves: Net sales development (2023-30e)



Source: Carnegie Research, Company data





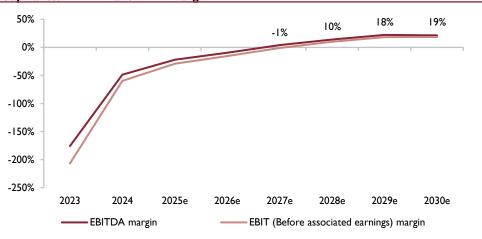


### Gapwaves: EBIT (before associated earnings) development 2023-30e

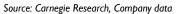
Source: Carnegie Research, Company data

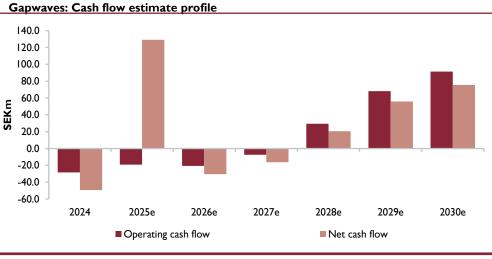


Gapwaves

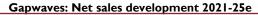


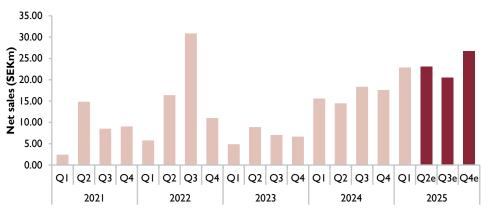
Gapwaves: EBITDA and EBIT margin





Source: Carnegie Research





Source: Carnegie Research, Company data



# Forecast changes

| Gapwaves                |     | 2025e |          |     | 2026e |             | 2027e |     |          |  |
|-------------------------|-----|-------|----------|-----|-------|-------------|-------|-----|----------|--|
| SEKm                    | Old | New   | % change | Old | New   | % change    | Old   | New | % change |  |
| Net sales               | 92  | 93    | 1%       | 140 | 140   | 0%          | 197   | 197 | 0%       |  |
| Gross profit            | 55  | 61    | 10%      | 74  | 81    | 9%          | 99    | 103 | 4%       |  |
| EBIT (Pre IAC)          | -37 | -27   | 35%      | -28 | -22   | <b>29</b> % | -6    | -2  | 201%     |  |
| Net financials          | 0   | -1    | 0%       | 0   | 0     | 0%          | 0     | 0   | 0%       |  |
| РТР                     | -45 | -37   | 22%      | -32 | -26   | 24%         | -2    | 2   | -170%    |  |
| Tax                     | 0   | 0     | 0%       | 0   | 0     | 0%          | 0     | 0   | 0%       |  |
| Net profit              | -45 | -37   | 22%      | -32 | -26   | 24%         | -2    | 2   | -170%    |  |
| Results                 |     |       |          |     |       |             |       |     |          |  |
| Gross profit            | 55  | 61    | 10%      | 74  | 81    | 9%          | 99    | 103 | 4%       |  |
| Gross margin            | 61% | 66%   | 500bps   | 53% | 58%   | 470bps      | 50%   | 52% | 220bps   |  |
| EBIT (Pre IAC)          | -37 | -27   | 35%      | -28 | -22   | 29%         | -6    | -2  | 201%     |  |
| РТР                     | -45 | -37   | 22%      | -32 | -26   | 24%         | -2    | 2   | -170%    |  |
| Net profit              | -45 | -37   | 22%      | -32 | -26   | 24%         | -2    | 2   | -170%    |  |
| Growth                  |     |       |          |     |       |             |       |     |          |  |
| Sales growth Y/Y        | 39% | 41%   | 200bps   | 53% | 51%   | -220bps     | 41%   | 41% | 0bps     |  |
| - o/w organic           | 43% | 45%   | 200bps   | 53% | 51%   | -220bps     | 41%   | 41% | 0bps     |  |
| - o/w structural        | 0%  | 0%    | 0bps     | 0%  | 0%    | 0bps        | 0%    | 0%  | 0bps     |  |
| - o/w currency          | -4% | -4%   | 0bps     | -1% | -1%   | 0bps        | 0%    | 0%  | 0bps     |  |
| Gross profit growth Y/Y | 30% | 43%   | I 280bps | 34% | 32%   | -120bps     | 33%   | 27% | -560bps  |  |

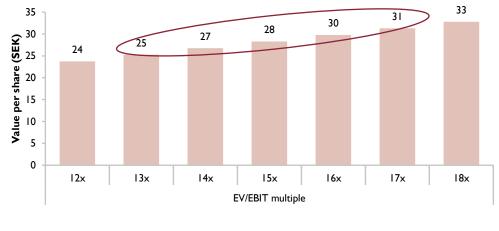


# Fair value range at SEK25-31 per share

With Gapwaves being in a scale-up phase, we argue that the fairest approach to valuing the company is to apply an exit multiple to our 2030 estimates. This is done to value Gapwaves on the basis of what it might look like both financially and operationally when it has ramped up its current serial production contracts, thus allowing us to value it on more of a going-concern basis.

Our valuation is based on a medium- to long-term scenario where the company reaches positive cash flow in 2028e and an EBIT margin of 19% in 2030e. To derive our fair value range, we start by applying an exit multiple of 15x EV/EBIT to our EBIT(30e) and discount it back to today at a 13% discount rate. For this exercise, we have chosen the EBIT for 'Core' Gapwaves, i.e., before considering any financial contribution from associated companies. A discount rate of 13% is chosen to reflect any potential delay risk related to the ongoing ramp-up of serial production, and the impact it would have on our estimate outline.

For 2030e, we model sales of SEK452m, sales growth of 29%, and an adj. EBIT margin of ~19%. We believe a 15x EV/EBIT multiple is realistic starting point given: 1) our expectations of earnings growth prospects based on already communicated partnerships; 2) optionality in fast-growing segments such as mobility and smart traffic management; balanced by 3) Gapwaves being a sub-supplier to the automotive industry. However, it is difficult to foresee what multiple the market will assign Gapwaves' earnings at the exit point of our valuation. Thus, we value Gapwaves using a set of different exit multiples of 13–17x, which yields a fair value range of SEK25–31 per share.



#### Gapwaves: Implied share price at different EV/EBIT exit multiples

Source: Carnegie Research

As previously highlighted, we believe one of the more difficult aspects of Gapwaves' investment case to understand is what a normalised level of EBIT margins could be, before any impact of earnings from associated companies such as Sensrad. Thus, in the sensitivity tables below, we show how the valuation per share is affected by variations in our assumptions for Gapwaves' EBIT margin for 2030 (CARe 19%), the exit year for our valuation methodology.



|        | EBIT marg | gin 2030e |     |     |      |     |               |              |     | EBIT marg | in 2030e |     |     |     |     |               |             |
|--------|-----------|-----------|-----|-----|------|-----|---------------|--------------|-----|-----------|----------|-----|-----|-----|-----|---------------|-------------|
|        | 28.3      | 13%       | 15% | 17% | I 9% | 21% | 23%           | 25%          |     | 28.3      | 13%      | 15% | 17% | 19% | 21% | 23%           | 25%         |
|        | 2x        | 18        | 20  | 22  | 24   | 26  | 28            | 30           |     | 10%       | 24       | 26  | 29  | 32  | 35  | 38            | 40          |
| ltiple | I 3x      | 19        | 21  | 23  | 25   | 27  | 30            | 32           | e   | 11%       | 23       | 25  | 28  | 31  | 33  | 36            | 39          |
| ulti   | l 4x      | 20        | 22  | 24  | 27   | 29  | 31            | 34           | rat | 12%       | 22       | 24  | 27  | 29  | 32  | 35            | 37          |
| ۲<br>۲ | 15x       | 21        | 23  | 26  | 28   | 31  | 33            | 36           | nut | 13%       | 21       | 23  | 26  | 28  | 31  | 33            | 36          |
| Ē      | l 6x      | 22        | 25  | 27  | 30   | 32  | 35            | 38           | sco | 14%       | 20       | 22  | 25  | 27  | 30  | 32            | 34          |
| EVIE   | 17x       | 23        | 26  | 29  | 31   | 34  | 37            | 40           | ā   | 15%       | 19       | 22  | 24  | 26  | 28  | 31            | 33          |
|        | 8x        | 24        | 27  | 30  | 33   | 36  | 39            | 42           |     | 16%       | 19       | 21  | 23  | 25  | 27  | 29            | 32          |
|        |           |           |     |     |      | Sc  | ource: Carnes | vie Research |     |           |          |     |     |     | So  | ource: Carnes | ie Research |

#### Sensitivity table (i) - Valuation per share on EBIT(30e) margin vs. Exit multiple

We have also included a sensitivity table showing the impact that the choice of discount rate has on the valuation.

Sensitivity table (ii) - Valuation per share on EBIT(30e) margin vs. discount rate

#### Sensitivity table (iii) - Valuation per share on discount rate vs. Exit multiple

|          | Discount ra | ate |     |     |     |      |     |              |
|----------|-------------|-----|-----|-----|-----|------|-----|--------------|
|          | 28.3        | 10% | 11% | 12% | 13% | I 4% | 15% | l <b>6</b> % |
|          | l2x         | 27  | 26  | 25  | 24  | 23   | 22  | 21           |
| multiple | I 3x        | 29  | 27  | 26  | 25  | 24   | 23  | 22           |
| ult      | l4x         | 30  | 29  | 28  | 27  | 26   | 25  | 24           |
|          | l 5×        | 32  | 31  | 29  | 28  | 27   | 26  | 25           |
| Ē        | l 6x        | 34  | 32  | 31  | 30  | 29   | 28  | 26           |
| EV/EBIT  | 17x         | 35  | 34  | 33  | 31  | 30   | 29  | 28           |
|          | 18x         | 37  | 36  | 34  | 33  | 32   | 30  | 29           |

Source: Carnegie Research

#### **Risks**

Part of Gapwaves' business model includes working with a smaller number of customers that yield large unit volumes. This increases customer concentration, meaning that losing just one (as in the case with Bosch) or a few contracts could have a significant and negative impact on sales and earnings. At the same time, we believe the company has done a good job in expanding its customer portfolio in recent quarters, as illustrated by new projects initiated with one yet undisclosed North America Tier 1 supplier, and one Asian.

Having announced several large agreements with automotive Tier 1 suppliers in recent years, Gapwaves is now beginning its commercialisation journey. If the ramp-up of these serial production agreements is delayed, we believe the company risks suffering both in terms of earnings and reputation. Such delays are far outside Gapwaves' control, as we saw with the Veoneer agreement, which originally was supposed to start production in 2024, but which has been postponed to 2026–27 due to M&A.

Although Gapwaves has established itself as one of the most important suppliers of antenna technology to automotive radar sensors, we believe there is a risk that the technological development of autonomous driving could surpass consumer acceptance.

Today, the automotive industry comprises the main share of Gapwaves' revenue base - an industry well known for its competitive pricing conditions. Still, we believe the several contracts the company has with some of the largest Tier 1 automotive suppliers showcase the strength of its offering.

In its Q1(25) report, Gapwaves reported a cash position of SEK34m; however, our quarterly cash flow estimates suggest that this cash pile will last only a few more quarters. We therefore model that Gapwaves will require additional financing in 2025 and have pencilled in an equity issue of SEK150m by then. Still, any additional delays in ramp-up would put the company at risk of having to raise even more capital than we have initially forecast.



# Carnegie's Sustainability Scorecard

# Carnegie total ESG peer rating: 18%

### Taxonomy eligible: No

#### Sustainability as a business driver

The automotive industry has become the primary user of Gapwaves' antenna technology. More specifically, the radar antennas developed by the company have come to serve as an enabler of advanced driver assistance systems (ADAS), as well as solutions for autonomous driving. The general purpose of these solutions is to support the driver in their driving, whether this refers to informing, warning, or taking control of the vehicle, in those cases that action is deemed necessary. By performing these actions, ADAS will be able to protect not only the driver from harm, but also individuals or objects in its direct vicinity.

According to the WHO 2023 Global Status Report on Road Safety, the number of road trafficrelated deaths fell to 1.19m in 2021. Among the recorded fatalities, pedestrians, motorcyclists and cyclists accounted for more than half. Ultimately, while the number of deaths fell by 5% between 2010 and 2021, road injuries are still the leading cause of death for people aged 5–29.

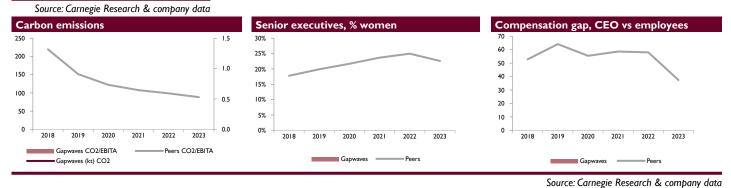
#### Sustainability targets and achievements

In our view, 2023 marked the beginning of Gapwaves' internal sustainability work. During that that year, the company carried out a review of opportunities and risks from a sustainabilityperspective, while also initiating work for defining goals and measures. The company has also committed to contributing to the global sustainable development goals set by the United Nations. Among the 17 goals, Gapwaves has chosen four based on the severity of potential adverse effects and the difficulty of addressing them: Gender Equality (Goal 5), Decent work and economic growth (8), Sustainable cities and communities (11), and Responsible consumption and production (12).

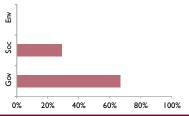
#### Sustainability related risks and past incidents

Overall, we believe there are limited sustainability-related risks for Gapwaves as an individual company. Moreover, we fail to find any breaches of relevant sustainability standards in Gapwaves' history and financial reports.

Among the risks that exist for the company, we believe the most material ones relate to its value chain, as well as production of the antennas.



ESG rating - share of best peer score



#### **Potential and incidents**

| Sust. driven growth | Good       |
|---------------------|------------|
| Past incidents      | Insignific |

ant

| Exposure to negative impact industries |     |  |  |  |  |  |  |  |  |
|----------------------------------------|-----|--|--|--|--|--|--|--|--|
| Fossil fuels                           | 95% |  |  |  |  |  |  |  |  |
| Weapons                                | 0%  |  |  |  |  |  |  |  |  |
| Tobacco                                | 0%  |  |  |  |  |  |  |  |  |
| Pornography                            | 0%  |  |  |  |  |  |  |  |  |
| Alcohol                                | 0%  |  |  |  |  |  |  |  |  |
| Gambling                               | 0%  |  |  |  |  |  |  |  |  |

Source tables and graph above: Carnegie Research

#### **ESG Key Facts**

| Science-based CO2 reduction targets    | na      |
|----------------------------------------|---------|
| Science-based CO2 neutrality target yr | na      |
| Non-renewable energy cons. (%)         | na      |
| % women (board/senior exec/total)      | 20/0/18 |
| Employee turnover rate (%)             | na      |
| Absenteeism rate (%)                   | na      |
| Accident frequency (per mill. hours)   | na      |
| Board meetings (number/attendance)     | na/na%  |
| Sustainability committee               | Yes     |
| Sust. performance in incentive prog.   | No      |
| Existence of a whistleblowing system   | No      |
| Taxonomy eligible revenue              | na      |



# **Financial statements**

| Sales         2         16         16         35         64         28         66         93         140         197           COCS         2         2         10         14         10         14         10         22         10         23         23         139         144           Deter protects of exist         33         14         13         16         44         14         15         44         17         34         49           Deter control many         35         31         36         30         15         44         44         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4    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| EBT         -         4-4         3-6         4-2         3-6         -19         7-1         5-4         3-35         7-26         1           State in ass. operations and JV         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0    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| Pretax profit         -44         -36         -18         -99         -52         -37         -26         2           Taxes         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0      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| Post-ax minorities interest:         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | - 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| Discontinued operations         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0      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| Net profit         -44         -36         -44         -36         -18         -69         -52         -37         -26         28           Adjusted EBITDA         -35         -31         -36         -30         -15         -46         -32         -20         -13         Ba           Adjusted EBIT         -44         -36         -42         -36         -19         -71         -54         -35         -20         -2         -2           Adjusted EBIT         -44         -36         -42         -36         -19         -71         -54         -35         -26         -2           Sales growth YY         -016, K         +03, K         -00, K         +01, K <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>                                                                                                                                                                                                                                  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| Adjusted EBITDA       -35       -31       -36       -30       -15       -46       -32       -20       -13       8         Adjusted EBITA       -39       -35       -42       -36       -23       -57       -39       -27       -22       -2         Adjusted EBIT       -44       -36       -42       -36       -19       -71       -54       -35       -26       2         Adjusted net profit       -44       -36       -44       -36       -16       -69       -52       -37       -26       2         BEITDA growth Y/Y       -0.6%       +chg       -chg       +chg       -chg       +chg <td></td>                                                                                                                                                                                                                                                                                                                                                                                                                               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| Adjusted EBITA         3-9         3-35         -4-2         -36         -13         5-7         3-9         2-7         -22         -2           Adjusted ett profit         -44         -36         -42         -36         -19         71         -54         -35         -26         2           Adjusted ett profit         -44         -36         -41         -36         -18         -69         -52         -37         -26         2           Sales growth YY         -chg         +chg         -chg         +chg         -chg         +chg                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 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| Adjusted EBIT       -44       -36       -42       -36       -19       -71       -54       -35       -26       2         Sales growth Y/Y       101.6%       B13.5%       1.0%       114.3%       B3.7%       -57.0%       140.2%       40.6%       50.7%       40.6%         EBITDA growth Y/Y       -chg       +chg       +                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           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| Adjusted net profit       -44       -36       -44       -36       -18       -69       -52       -37       -26       2         Sales growth YY       -chg       +chg       +c                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           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| Sale growth YY         101.6%         813.5%         1.0%         114.3%         83.7%         -57.0%         140.2%         40.6%         50.7%         40.6%           EBITA growth YY         -chg         +chg         -chg         +chg                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           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| EBITA growth Y/Y         -chg         +chg         -chg         +chg                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   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| EBITDA margin         na         -191.1%         -224.0%         -86.8%         -123.1%         -25.8%         -13.4%         -6.6%         20.%           EBIT margin         nm                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      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| EBIT margin         nm                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 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| EBIT margin         na         -221.5%         -258.2%         -104.0%         -30.1%         -259.2%         -82.3%         -37.8%         -18.3%         1.1%           Tax rate         na         na         na         na         na         0.0%         0.0%         na         na <td>EBITDA margin</td> <td>na</td> <td>-191.1%</td> <td>-224.0%</td> <td>-86.8%</td> <td>-28.6%</td> <td>-123.1%</td> <td>-25.8%</td> <td>-13.4%</td> <td>-6.6%</td> <td>2.0%</td>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           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| Tax rate         na           Cash flow (SEKm)         2018         2019         2020         2021         2022         2023         2024         2025e         2026e         2027e           EBITDA         -35         -31         -36         -30         -15         -48         -32         -20         -13         8           Paid taxes         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0              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| Cash flow (SEKm)         2018         2019         2020         2021         2022         2023         2024         2025e         2026e         2027e           EBITDA         -35         -31         -36         -30         -15         -48         -32         -20         -13         8           Paid taxes         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0    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| EBITDA         -35         -31         -36         -30         -15         -48         -32         -20         -13         8           Paid taxes         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0    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| Paid taxes         0         0         0         0         0         0         0         0         0         0           Change in NWC         1         2         6         -11         -10         -3         2         0         -7         -16           Non cash adjustments         0         0         -2         0         2         3         1         1         0         0           Discontinued operating activities         -35         -29         -33         -42         -23         -48         -28         -19         -21         -8           Capex tangible assets         -3         -2         -2         -1         -2         -2         -1         -8         -7           Capitalised development costs         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0 <th>EBIT margin</th> <th>na</th> <th>nm<br/>-221.5%</th> <th>-258.2%</th> <th>-104.0%</th> <th>-30.1%</th> <th>-259.2%</th> <th>-82.3%</th> <th>nm<br/>-37.8%</th> <th>nm<br/>-18.3%</th> <th>nm<br/>1.1%</th>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       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| Paid taxes         0         0         0         0         0         0         0         0         0         0           Change in NWC         1         2         6         -11         -10         -3         2         0         -7         -16           Non cash adjustments         0         0         -2         0         2         3         1         1         0         0           Discontinued operating activities         -35         -29         -33         -42         -23         -48         -28         -19         -21         -8           Capex tangible assets         -3         -2         -2         -1         -2         -2         -1         -8         -7           Capitalised development costs         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0 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| Change in NWC       I       2       6       -11       -10       -3       2       0       -7       -16         Non cash adjustments       0       0       -2       0       2       3       I       I       0       0         Discontinued operating activities       -35       -29       -33       -42       -23       -48       -28       -19       -21       -8         Capex tangible assets       -2       0       -2       -7       -1       -2       -2       -1       -8       -7         Capex toher intangible assets       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0  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                                                                                                          | -258.2%<br>na<br><b>2020</b>                                                                                                                                                                                                        | -104.0%<br>na<br><b>2021</b>                                                                                                                                                  | -30.1%<br>0.0%<br><b>2022</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                          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| Non cash adjustments         0         0         -2         0         2         3         1         1         0         0           Discontinued operations         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0    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                                                                                                          | -258.2%<br>na<br><b>2020</b><br>-36                                                                                                                                                                                                 | -104.0%<br>na<br><b>2021</b><br>-30                                                                                                                                           | -30.1%<br>0.0%<br><b>2022</b><br>-15                                                                                                                                                                                                                                                                                                                                                                                                                                                                   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-259.2%<br>0.0%<br><b>2023</b><br>-48                                                                                                                                                                        | -82.3%<br>na<br>2024<br>-32                                                                                                                                                           | nm<br>-37.8%<br>na<br><b>2025e</b><br>-20                                                                                                                                           | nm<br>-18.3%<br>na<br><b>2026e</b><br>-13                                                                                                                                                               | nm<br>1.1%<br>na<br><b>2027e</b><br>8                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Discontinued operations         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0      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                                                     | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | na<br>na<br><b>2018</b><br>-35                                                                                                                                                    | nm<br>-221.5%<br>na<br><b>2019</b><br>-31<br>0                                                                                                                                                                | -258.2%<br>na<br><b>2020</b><br>-36<br>0                                                                                                                                                                                            | -104.0%<br>na<br><b>2021</b><br>-30<br>0                                                                                                                                      | -30.1%<br>0.0%<br><b>2022</b><br>-15<br>0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | -259.2%<br>0.0%<br><b>2023</b><br>-48<br>0                                                                                                                                                                   | -82.3%<br>na<br>2024<br>-32<br>0                                                                                                                                                      | nm<br>-37.8%<br>na<br><b>2025e</b><br>-20<br>0                                                                                                                                      | nm<br>-18.3%<br>na<br><b>2026e</b><br>-13<br>0                                                                                                                                                          | nm<br>1.1%<br>na<br><b>2027e</b><br>8<br>0                                                                                                                                                                                        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| Total operating activities-35-29-33-42-23-48-28-19-21-8Capex tangible assets-20-2-7-1-2-2-1-8-7Capitalised development costs00000000000Capex - other intangible assets-8-3-3-2-2000-1-2Acquisitions/divestments000-10-4300000Other non-cash adjustments00000-400000Total investing activities-9-3-5-10-2-45-2-1-10-9Net financial items000000000000Dividend paid and received000000000000000000000000000000000000000000000000000000000000000000000000000<                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | na<br>na<br><b>2018</b><br>-35<br>0<br>I                                                                                                                                          | nm<br>-221.5%<br>na<br><b>2019</b><br>-31<br>0<br>2                                                                                                                                                           | -258.2%<br>na<br><b>2020</b><br>-36<br>0<br>6                                                                                                                                                                                       | -104.0%<br>na<br>2021<br>-30<br>0<br>-11                                                                                                                                      | -30.1%<br>0.0%<br><b>2022</b><br>-15<br>0<br>-10                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -259.2%<br>0.0%<br><b>2023</b><br>-48<br>0<br>-3                                                                                                                                                             | -82.3%<br>na<br>2024<br>-32<br>0                                                                                                                                                      | nm<br>-37.8%<br>na<br><b>2025e</b><br>-20<br>0                                                                                                                                      | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7                                                                                                                                                           | nm<br>1.1%<br>na<br><b>2027e</b><br>8<br>0<br>-16                                                                                                                                                                                 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| Capex tangible asets-20-2-7-1-2-2-1-8.7Capitalised development costs0000000000Capex - other intangible assets-8-3-3-2-2000-1-2Acquisitions/divestments000-10-40000Other non-cash adjustments000-10-40000Total investing activities-9-3-5-10-2-45-2-1-10-9Net financial items00000000000Dividend paid and received00000000000Dividend paid and received000000000000Change in bank debt-1-1-200000000000Operating cash flow-35-29-33-42-23-48-18-19-1000000000000000000000000000000000000<                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | na<br>na<br><b>2018</b><br>-35<br>0<br>I<br>0                                                                                                                                     | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0                                                                                                                                                             | -258.2%<br>na<br>2020<br>-36<br>0<br>6<br>-2                                                                                                                                                                                        | -104.0%<br>na<br>2021<br>-30<br>0<br>-11<br>0                                                                                                                                 | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2                                                                                                                                                                                                                                                                                                                                                                                                                                                         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-259.2%<br>0.0%<br>2023<br>-48<br>0<br>-3<br>3                                                                                                                                                               | -82.3%<br>na<br>2024<br>-32<br>0<br>2<br>1                                                                                                                                            | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>1                                                                                                                                   | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0                                                                                                                                                      | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0                                                                                                                                                                                   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| Capitalised development costs       0       0       0       0       0       0       0       0       0       0       0         Capex - other intangible assets       -8       -3       -3       -2       -2       0       0       0       -1       -2         Acquisitions/divestments       0       0       0       0       -1       0       -43       0       0       0       0         Other non-cash adjustments       0       0       0       0       0       -2       -45       -2       -1       -10       -9         Net financial items       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | na<br>na<br>-35<br>0<br>1<br>0<br>0                                                                                                                                               | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0                                                                                                                                                        | -258.2%<br>na<br>2020<br>-36<br>0<br>6<br>-2<br>0                                                                                                                                                                                   | -104.0%<br>na<br>2021<br>-30<br>0<br>-11<br>0<br>0                                                                                                                            | -30.1%<br>0.0%<br><b>2022</b><br>-15<br>0<br>-10<br>2<br>0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | -259.2%<br>0.0%<br>2023<br>-48<br>0<br>-3<br>3<br>0                                                                                                                                                          | -82.3%<br>na<br>2024<br>-32<br>0<br>2<br>1<br>0<br>0                                                                                                                                  | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>1<br>0                                                                                                                              | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0                                                                                                                                                 | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0                                                                                                                                                                              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| Capex - other intagible assets-8-3-3-2-2000-1-2Acquisitions/divestments0000-10-430000Other non-cash adjustments00000-40000Total investing activities-9-3-5-10-2-45-2-1-10-9Net financial items00-20122-1000Lease payments00000000000Dividend paid and received00000000000Share issues & buybacks9771918200000000Other cash flow items00030019-10000000000000000000000000000000000000000000000000000000000000000000000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations<br>Total operating activities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | na<br>na<br>-35<br>0<br>1<br>0<br>0<br>-35                                                                                                                                        | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0<br>0<br>-29                                                                                                                                            | -258.2%<br>na<br>-36<br>0<br>6<br>-2<br>0<br>-33                                                                                                                                                                                    | -104.0%<br>na<br>2021<br>-30<br>0<br>-11<br>0<br>0<br>0<br>-42                                                                                                                | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2<br>0<br>-23                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | -259.2%<br>0.0%<br>2023<br>-48<br>0<br>-3<br>3<br>0<br>-48                                                                                                                                                   | -82.3%<br>na<br>2024<br>-32<br>0<br>2<br>1<br>0<br>2<br>1<br>0<br>-28                                                                                                                 | nm<br>-37.8%<br>na<br><b>2025e</b><br>-20<br>0<br>0<br>0<br>1<br>0<br>-19                                                                                                           | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0<br>-7                                                                                                                                           | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0<br>-18                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Acquisitions/divestments       0       0       0       -1       0       -43       0       0       0       0         Other non-cash adjustments       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations<br>Total operating activities<br>Capex tangible assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | na<br>na<br>2018<br>-35<br>0<br>1<br>0<br>0<br>0<br>-35<br>-2                                                                                                                     | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0<br>0<br>-29<br>0                                                                                                                                       | -258.2%<br>na<br>2020<br>-36<br>0<br>6<br>-2<br>0<br>-33<br>-2                                                                                                                                                                      | -104.0%<br>na<br>2021<br>-30<br>0<br>-11<br>0<br>0<br>0<br>-42<br>-7                                                                                                          | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2<br>0<br>-23<br>-1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -259.2%<br>0.0%<br>2023<br>-48<br>0<br>-3<br>3<br>0<br>-3<br>3<br>0<br>-48<br>-2                                                                                                                             | -82.3%<br>na<br>2024<br>-32<br>0<br>2<br>1<br>0<br>.28<br>-28                                                                                                                         | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>0<br>1<br>0<br>-19<br>-1                                                                                                            | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0<br>0<br>-21<br>-8                                                                                                                               | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0<br>0<br>-8<br>-7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Other non-cash adjustments         0         0         0         0         -4         0         0         0         0           Total investing activities         -9         -3         -5         -10         -2         -45         -2         -1         -10         -9           Net financial items         0         0         -2         0         1         2         2         -1         0         0         0           Lease payments         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0     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                                                     | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations<br>Total operating activities<br>Capex tangible assets<br>Capitalised development costs                                                                                                                                                                                                                                                                                                                                                                                                                                                         | na<br>na<br>-35<br>0<br>I<br>0<br>-35<br>-35<br>-2<br>0                                                                                                                           | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0<br>0<br>0<br>-29<br>0<br>0<br>0                                                                                                                        | -258.2%<br>na<br>2020<br>-36<br>0<br>6<br>-2<br>0<br>-33<br>-33<br>-2<br>0                                                                                                                                                          | -104.0%<br>na<br>2021<br>-30<br>0<br>-11<br>0<br>0<br>-42<br>-7<br>0                                                                                                          | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2<br>0<br>-23<br>-1<br>0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | -259.2%<br>0.0%<br>2023<br>-48<br>0<br>-3<br>3<br>0<br>-3<br>0<br>-48<br>-2<br>0                                                                                                                             | -82.3%<br>na<br>-32<br>0<br>2<br>1<br>0<br>-28<br>-2<br>0                                                                                                                             | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>0<br>1<br>0<br>-19<br>-1<br>0                                                                                                       | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0<br>-7<br>0<br>0<br>-7<br>1<br>-8<br>0                                                                                                           | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0<br>0<br>-16<br>0<br>0<br>-16<br>0<br>0<br>-7<br>0                                                                                                                            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| Total investing activities-9-3-5-10-2-45-2-1-10-9Net financial items00-20122-1000Lease payments00000000000Dividend paid and received00000000000Share issues & buybacks9771918200000000Change in bank debt-1-1-20000000000000000000000000000000000000000000000000000000000000000000000000000000000000000000000000000000000000000000000000<                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations<br>Total operating activities<br>Capex tangible assets<br>Capitalised development costs<br>Capitalised development costs<br>Capitalised development costs<br>Capitalised development costs                                                                                                                                                                                                                                                                                                                                                      | na<br>na<br>-35<br>0<br>1<br>0<br>0<br>-35<br>-2<br>0<br>-8                                                                                                                       | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0<br>-29<br>0<br>0<br>0<br>-29<br>0<br>0<br>0<br>-3                                                                                                      | -258.2%<br>na<br>-36<br>0<br>6<br>-2<br>0<br>-33<br>-2<br>0<br>-3<br>3<br>-2<br>0<br>-3                                                                                                                                             | -104.0%<br>na<br>-30<br>0<br>-11<br>0<br>0<br>-42<br>-7<br>0<br>-2                                                                                                            | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2<br>0<br>-23<br>-1<br>0<br>-2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | -259.2%<br>0.0%<br>-48<br>0<br>-3<br>3<br>0<br>-48<br>-2<br>0<br>0<br>0                                                                                                                                      | -82.3%<br>na<br>-32<br>0<br>2<br>1<br>0<br>-28<br>-2<br>0<br>0<br>0                                                                                                                   | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>0<br>1<br>0<br>-19<br>-1<br>0<br>0<br>0                                                                                             | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0<br>-7<br>0<br>0<br>-21<br>-8<br>0<br>-1                                                                                                         | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0<br>-16<br>0<br>-16<br>0<br>-7<br>0<br>-2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Net financial items         0         0         -2         0         1         2         2         -1         0         0           Lease payments         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations<br>Total operating activities<br>Capex tangible assets<br>Capitalised development costs<br>Capex - other intangible assets<br>Acquisitions/divestments                                                                                                                                                                                                                                                                                                                                                                                          | na<br>na<br>-35<br>0<br>1<br>0<br>0<br>-35<br>-2<br>0<br>-8<br>0                                                                                                                  | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0<br>-29<br>0<br>0<br>-29<br>0<br>0<br>-3<br>0                                                                                                           | -258.2%<br>na<br>2020<br>-36<br>0<br>6<br>-2<br>0<br>-33<br>-2<br>0<br>-3<br>0<br>-3<br>0                                                                                                                                           | -104.0%<br>na<br>-104.0%<br>-30<br>0<br>-11<br>0<br>0<br>-11<br>0<br>0<br>-42<br>-7<br>0<br>-2<br>-1                                                                          | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2<br>0<br>-23<br>-1<br>0<br>-2<br>0<br>-2<br>0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | -259.2%<br>0.0%<br>-48<br>0<br>-3<br>3<br>0<br>-48<br>-2<br>0<br>0<br>0<br>-43                                                                                                                               | -82.3%<br>na<br>-32<br>0<br>2<br>1<br>0<br>-28<br>-2<br>0<br>0<br>0<br>0                                                                                                              | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>0<br>0<br>1<br>9<br>-1<br>9<br>-1<br>0<br>0<br>0<br>0                                                                               | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0<br>-7<br>0<br>0<br>-21<br>-8<br>0<br>-1<br>0                                                                                                    | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0<br>-16<br>0<br>0<br>-8<br>-7<br>0<br>-2<br>0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Lease payments         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations<br>Total operating activities<br>Capex tangible assets<br>Capitalised development costs<br>Capex - other intangible assets<br>Acquisitions/divestments<br>Other non-cash adjustments                                                                                                                                                                                                                                                                                                                                                            | na<br>na<br>2018<br>-35<br>0<br>I<br>0<br>0<br>-35<br>-2<br>0<br>-8<br>0<br>0<br>0                                                                                                | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0<br>0<br>-29<br>0<br>0<br>-3<br>0<br>0<br>0<br>-3<br>0<br>0                                                                                             | -258.2%<br>na<br>2020<br>-36<br>0<br>6<br>-2<br>0<br>-33<br>-2<br>0<br>-3<br>0<br>0<br>0<br>0                                                                                                                                       | -104.0%<br>na<br>-104.0%<br>-30<br>0<br>-11<br>0<br>0<br>-11<br>0<br>0<br>-42<br>-7<br>0<br>-2<br>-1<br>0<br>0                                                                | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2<br>0<br>-23<br>-1<br>0<br>-23<br>0<br>-2<br>0<br>0<br>0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -259.2%<br>0.0%<br>2023<br>-48<br>0<br>-3<br>3<br>0<br>-48<br>-2<br>0<br>0<br>-43<br>-4                                                                                                                      | -82.3%<br>na<br>-32<br>0<br>2<br>1<br>0<br>-32<br>1<br>0<br>-32<br>1<br>0<br>0<br>-28<br>-2<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                                        | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>1<br>0<br>0<br>1<br>0<br>-19<br>-1<br>9<br>-1<br>0<br>0<br>0<br>0<br>0<br>0                                                         | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0<br>-7<br>0<br>0<br>-21<br>-8<br>0<br>-1<br>0<br>0<br>0                                                                                          | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0<br>-16<br>0<br>0<br>-8<br>-7<br>0<br>-2<br>0<br>0<br>0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Dividend paid and received         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0 </td <td>EBIT margin<br/>Tax rate<br/>Cash flow (SEKm)<br/>EBITDA<br/>Paid taxes<br/>Change in NWC<br/>Non cash adjustments<br/>Discontinued operations<br/>Total operating activities<br/>Capex tangible assets<br/>Capitalised development costs<br/>Capex - other intangible assets<br/>Acquisitions/divestments<br/>Other non-cash adjustments<br/>Total investing activities</td> <td>na<br/>na<br/>2018<br/>-35<br/>0<br/>1<br/>0<br/>0<br/>-35<br/>-2<br/>0<br/>-8<br/>0<br/>-8<br/>0<br/>0<br/>-8<br/>9</td> <td>nm<br/>-221.5%<br/>na<br/>2019<br/>-31<br/>0<br/>2<br/>0<br/>0<br/>2<br/>0<br/>0<br/>-29<br/>0<br/>0<br/>-3<br/>0<br/>0<br/>-3<br/>0<br/>0<br/>-3<br/>0<br/>0<br/>-3</td> <td>-258.2%<br/>na<br/>2020<br/>-36<br/>0<br/>6<br/>-2<br/>0<br/>-33<br/>-2<br/>0<br/>-3<br/>0<br/>-3<br/>0<br/>0<br/>5</td> <td>-104.0%<br/>na<br/>2021<br/>-30<br/>0<br/>-11<br/>0<br/>0<br/>-42<br/>-7<br/>0<br/>-2<br/>-1<br/>0<br/>-2<br/>-1<br/>0<br/>-10</td> <td>-30.1%<br/>0.0%<br/>2022<br/>-15<br/>0<br/>-10<br/>2<br/>0<br/>-23<br/>-1<br/>0<br/>0<br/>-2<br/>0<br/>0<br/>0<br/>-2</td> <td>-259.2%<br/>0.0%<br/>2023<br/>-48<br/>0<br/>-3<br/>3<br/>0<br/>-48<br/>-2<br/>0<br/>0<br/>-43<br/>-4<br/>-4<br/>5</td> <td>-82.3%<br/>na<br/>2024<br/>-32<br/>0<br/>2<br/>1<br/>0<br/>2<br/>1<br/>0<br/>0<br/>-28<br/>-2<br/>0<br/>0<br/>0<br/>0<br/>0<br/>0<br/>0<br/>0<br/>0<br/>0<br/>-2</td> <td>nm<br/>-37.8%<br/>na<br/>2025e<br/>-20<br/>0<br/>0<br/>0<br/>1<br/>0<br/>-19<br/>-1<br/>0<br/>0<br/>0<br/>0<br/>0<br/>0<br/>0<br/>-1</td> <td>nm<br/>-18.3%<br/>na<br/>2026e<br/>-13<br/>0<br/>-7<br/>0<br/>0<br/>-7<br/>0<br/>0<br/>-21<br/>-8<br/>0<br/>-1<br/>0<br/>0<br/>-10</td> <td>nm<br/>1.1%<br/>na<br/>2027e<br/>8<br/>0<br/>-16<br/>0<br/>0<br/>-16<br/>0<br/>0<br/>-8<br/>-7<br/>0<br/>-2<br/>0<br/>0<br/>0<br/>-2<br/>9</td>                                                                                                                                                                                                | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations<br>Total operating activities<br>Capex tangible assets<br>Capitalised development costs<br>Capex - other intangible assets<br>Acquisitions/divestments<br>Other non-cash adjustments<br>Total investing activities                                                                                                                                                                                                                                                                                                                              | na<br>na<br>2018<br>-35<br>0<br>1<br>0<br>0<br>-35<br>-2<br>0<br>-8<br>0<br>-8<br>0<br>0<br>-8<br>9                                                                               | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0<br>2<br>0<br>0<br>-29<br>0<br>0<br>-3<br>0<br>0<br>-3<br>0<br>0<br>-3<br>0<br>0<br>-3                                                                  | -258.2%<br>na<br>2020<br>-36<br>0<br>6<br>-2<br>0<br>-33<br>-2<br>0<br>-3<br>0<br>-3<br>0<br>0<br>5                                                                                                                                 | -104.0%<br>na<br>2021<br>-30<br>0<br>-11<br>0<br>0<br>-42<br>-7<br>0<br>-2<br>-1<br>0<br>-2<br>-1<br>0<br>-10                                                                 | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2<br>0<br>-23<br>-1<br>0<br>0<br>-2<br>0<br>0<br>0<br>-2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | -259.2%<br>0.0%<br>2023<br>-48<br>0<br>-3<br>3<br>0<br>-48<br>-2<br>0<br>0<br>-43<br>-4<br>-4<br>5                                                                                                           | -82.3%<br>na<br>2024<br>-32<br>0<br>2<br>1<br>0<br>2<br>1<br>0<br>0<br>-28<br>-2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>-2                                              | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>0<br>1<br>0<br>-19<br>-1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>-1                                                                   | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0<br>-7<br>0<br>0<br>-21<br>-8<br>0<br>-1<br>0<br>0<br>-10                                                                                        | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0<br>-16<br>0<br>0<br>-8<br>-7<br>0<br>-2<br>0<br>0<br>0<br>-2<br>9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Share issues & buybacks         97         71         9         182         0         0         150         0         0           Change in bank debt         -1         -1         -2         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0 <t< td=""><td>EBIT margin<br/>Tax rate<br/>Cash flow (SEKm)<br/>EBITDA<br/>Paid taxes<br/>Change in NWC<br/>Non cash adjustments<br/>Discontinued operations<br/>Total operating activities<br/>Capex tangible assets<br/>Capitalised development costs<br/>Capex tangible assets<br/>Capitalised development costs<br/>Capex - other intangible assets<br/>Acquisitions/divestments<br/>Other non-cash adjustments<br/>Total investing activities<br/>Net financial items</td><td>na<br/>na<br/>2018<br/>-35<br/>0<br/>1<br/>0<br/>0<br/>-35<br/>-2<br/>0<br/>-35<br/>-2<br/>0<br/>-8<br/>0<br/>0<br/>-8<br/>0<br/>0<br/>0<br/>-9<br/>0</td><td>nm<br/>-221.5%<br/>na<br/>2019<br/>-31<br/>0<br/>2<br/>0<br/>0<br/>0<br/>0<br/>-29<br/>0<br/>0<br/>0<br/>-29<br/>0<br/>0<br/>0<br/>-3<br/>0<br/>0<br/>-3<br/>0<br/>0<br/>0<br/>-3</td><td>-258.2%<br/>na<br/>2020<br/>-36<br/>0<br/>6<br/>-2<br/>0<br/>-33<br/>-2<br/>0<br/>-33<br/>0<br/>0<br/>-3<br/>0<br/>0<br/>-5<br/>-2</td><td>-104.0%<br/>na<br/>2021<br/>-30<br/>0<br/>-11<br/>0<br/>0<br/>-42<br/>-7<br/>0<br/>-2<br/>-1<br/>0<br/>-10<br/>0<br/>0</td><td>-30.1%<br/>0.0%<br/>2022<br/>-15<br/>0<br/>-10<br/>2<br/>0<br/>-23<br/>-1<br/>0<br/>-23<br/>-1<br/>0<br/>-2<br/>0<br/>0<br/>0<br/>-2<br/>1</td><td>-259.2%<br/>0.0%<br/>2023<br/>-48<br/>0<br/>-3<br/>3<br/>0<br/>-48<br/>-2<br/>0<br/>0<br/>-43<br/>-4<br/>-4<br/>-45<br/>2</td><td>-82.3%<br/>na<br/>2024<br/>-32<br/>0<br/>2<br/>1<br/>0<br/>2<br/>1<br/>0<br/>0<br/>-28<br/>-2<br/>0<br/>0<br/>0<br/>0<br/>0<br/>0<br/>0<br/>0<br/>0<br/>-2<br/>2<br/>2</td><td>nm<br/>-37.8%<br/>na<br/>2025e<br/>-20<br/>0<br/>0<br/>0<br/>1<br/>0<br/>0<br/>-19<br/>-1<br/>0<br/>0<br/>0<br/>0<br/>0<br/>0<br/>0<br/>0<br/>1<br/>-1</td><td>nm<br/>-18.3%<br/>na<br/>2026e<br/>-13<br/>0<br/>-7<br/>0<br/>0<br/>-7<br/>0<br/>0<br/>-21<br/>-8<br/>0<br/>-1<br/>0<br/>0<br/>-10<br/>0<br/>0</td><td>nm<br/>1.1%<br/>na<br/>2027e<br/>8<br/>0<br/>-16<br/>0<br/>0<br/>-8<br/>-7<br/>0<br/>-2<br/>0<br/>0<br/>-2<br/>0<br/>0<br/>-9<br/>0</td></t<> | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations<br>Total operating activities<br>Capex tangible assets<br>Capitalised development costs<br>Capex tangible assets<br>Capitalised development costs<br>Capex - other intangible assets<br>Acquisitions/divestments<br>Other non-cash adjustments<br>Total investing activities<br>Net financial items                                                                                                                                                                                                                                             | na<br>na<br>2018<br>-35<br>0<br>1<br>0<br>0<br>-35<br>-2<br>0<br>-35<br>-2<br>0<br>-8<br>0<br>0<br>-8<br>0<br>0<br>0<br>-9<br>0                                                   | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0<br>0<br>0<br>-29<br>0<br>0<br>0<br>-29<br>0<br>0<br>0<br>-3<br>0<br>0<br>-3<br>0<br>0<br>0<br>-3                                                       | -258.2%<br>na<br>2020<br>-36<br>0<br>6<br>-2<br>0<br>-33<br>-2<br>0<br>-33<br>0<br>0<br>-3<br>0<br>0<br>-5<br>-2                                                                                                                    | -104.0%<br>na<br>2021<br>-30<br>0<br>-11<br>0<br>0<br>-42<br>-7<br>0<br>-2<br>-1<br>0<br>-10<br>0<br>0                                                                        | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2<br>0<br>-23<br>-1<br>0<br>-23<br>-1<br>0<br>-2<br>0<br>0<br>0<br>-2<br>1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | -259.2%<br>0.0%<br>2023<br>-48<br>0<br>-3<br>3<br>0<br>-48<br>-2<br>0<br>0<br>-43<br>-4<br>-4<br>-45<br>2                                                                                                    | -82.3%<br>na<br>2024<br>-32<br>0<br>2<br>1<br>0<br>2<br>1<br>0<br>0<br>-28<br>-2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>-2<br>2<br>2                                         | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>0<br>1<br>0<br>0<br>-19<br>-1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>1<br>-1                                                    | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0<br>-7<br>0<br>0<br>-21<br>-8<br>0<br>-1<br>0<br>0<br>-10<br>0<br>0                                                                              | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0<br>-8<br>-7<br>0<br>-2<br>0<br>0<br>-2<br>0<br>0<br>-9<br>0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Change in bank debt       -1       -1       -2       0       0       0       0       0       0       0       0       0         Other cash flow items       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations<br>Total operating activities<br>Capex tangible assets<br>Capitalised development costs<br>Capex - other intangible assets<br>Acquisitions/divestments<br>Other non-cash adjustments<br>Total investing activities<br>Net financial items<br>Lease payments                                                                                                                                                                                                                                                                                     | na<br>na<br>-35<br>0<br>1<br>0<br>0<br>-35<br>-2<br>0<br>-35<br>-2<br>0<br>-8<br>0<br>0<br>-9<br>0<br>0<br>0                                                                      | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0<br>0<br>0<br>-29<br>0<br>0<br>0<br>-29<br>0<br>0<br>0<br>-3<br>0<br>0<br>-3<br>0<br>0<br>0<br>-3                                                       | -258.2%<br>na<br>2020<br>-36<br>0<br>6<br>-2<br>0<br>-33<br>-2<br>0<br>-3<br>0<br>0<br>-3<br>0<br>0<br>-5<br>-2<br>0                                                                                                                | -104.0%<br>na<br>2021<br>-30<br>0<br>-11<br>0<br>0<br>-42<br>-7<br>0<br>-2<br>-1<br>0<br>0<br>-10<br>0<br>0<br>0                                                              | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2<br>0<br>-23<br>-1<br>0<br>-23<br>-1<br>0<br>-2<br>0<br>0<br>-2<br>1<br>0<br>0<br>-2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | -259.2%<br>0.0%<br>2023<br>-48<br>0<br>-3<br>3<br>0<br>0<br>-48<br>-2<br>0<br>0<br>0<br>-43<br>-4<br>-4<br>5<br>2<br>0<br>0                                                                                  | -82.3%<br>na<br>-32<br>0<br>2<br>1<br>0<br>-28<br>-2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>2<br>2<br>0<br>0<br>0<br>0<br>0<br>0                                        | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>0<br>1<br>0<br>-19<br>-1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>-1<br>-1<br>0<br>0                                         | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0<br>-7<br>0<br>0<br>-21<br>-8<br>0<br>-1<br>0<br>0<br>-10<br>0<br>0<br>0                                                                         | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0<br>-16<br>0<br>0<br>-8<br>-7<br>0<br>-2<br>0<br>0<br>-9<br>0<br>0<br>0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Other cash flow items         0         0         0         3         0         0         -19         -1         0         0           Total financing activities         96         69         4         185         1         2         -17         148         0         0           Operating cash flow         -35         -29         -33         -42         -23         -48         -28         -19         -21         -8           Free cash flow         -44         -32         -38         -51         -25         -53         -30         -20         -31         -16           Net cash flow         52         37         -32         133         -26         -96         -49         129         -31         -16           Change in net IB debt         55         40         -25         132         -24         -100         -49         127         -30         -16           Capex / Sales         104.0%         0.6%         12.2%         19.5%         0.8%         5.5%         2.3%         1.0%         6.0%         3.5%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations<br>Total operating activities<br>Capex tangible assets<br>Capitalised development costs<br>Capex - other intangible assets<br>Acquisitions/divestments<br>Other non-cash adjustments<br>Total investing activities<br>Net financial items<br>Lease payments<br>Dividend paid and received                                                                                                                                                                                                                                                       | na<br>na<br>-35<br>0<br>1<br>0<br>-35<br>-2<br>0<br>-35<br>-2<br>0<br>-8<br>0<br>0<br>-8<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>0                                                 | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0<br>0<br>-3<br>0<br>0<br>0<br>-3<br>0<br>0<br>0<br>-3<br>0<br>0<br>0<br>0<br>-3<br>0<br>0<br>0<br>0                                                     | -258.2%<br>na<br>2020<br>-36<br>0<br>6<br>-2<br>0<br>-33<br>-2<br>0<br>-33<br>0<br>0<br>-3<br>0<br>0<br>5<br>-2<br>0<br>0<br>0<br>0<br>0                                                                                            | -104.0%<br>na<br>-30<br>0<br>-11<br>0<br>0<br>-42<br>-7<br>0<br>-2<br>-1<br>0<br>0<br>-10<br>0<br>0<br>0<br>0                                                                 | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2<br>0<br>-23<br>-1<br>0<br>-2<br>0<br>0<br>0<br>-2<br>1<br>0<br>0<br>0<br>-2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | -259.2%<br>0.0%<br>2023<br>-48<br>0<br>-3<br>3<br>0<br>-48<br>-2<br>0<br>0<br>-43<br>-4<br>-43<br>-4<br>5<br>2<br>0<br>0<br>0                                                                                | -82.3%<br>na<br>-32<br>0<br>2<br>1<br>0<br>-28<br>-2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                        | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>0<br>1<br>0<br>-19<br>-1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>-1<br>-1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                     | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0<br>-7<br>1<br>0<br>0<br>-21<br>-8<br>0<br>-1<br>0<br>0<br>-10<br>0<br>0<br>0<br>0<br>0                                                          | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0<br>-8<br>-7<br>0<br>-2<br>0<br>0<br>-2<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Total financing activities         96         69         4         185         1         2         -17         148         0         0           Operating cash flow         -35         -29         -33         -42         -23         -48         -28         -19         -21         -8           Free cash flow         -44         -32         -38         -51         -25         -53         -30         -20         -31         -16           Net cash flow         52         37         -32         133         -26         -96         -49         129         -31         -16           Change in net IB debt         55         40         -25         132         -24         -100         -49         127         -30         -16           Capex / Sales         104.0%         0.6%         12.2%         19.5%         0.8%         5.5%         2.3%         1.0%         6.0%         3.5%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations<br>Total operating activities<br>Capex tangible assets<br>Capitalised development costs<br>Capex tangible assets<br>Acquisitions/divestments<br>Other non-cash adjustments<br>Total investing activities<br>Net financial items<br>Lease payments<br>Dividend paid and received<br>Share issues & buybacks                                                                                                                                                                                                                                      | na<br>na<br>-35<br>0<br>1<br>0<br>-35<br>-2<br>0<br>-35<br>-2<br>0<br>-8<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>97                                                                | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0<br>-3<br>0<br>0<br>-3<br>0<br>0<br>-3<br>0<br>0<br>-3<br>0<br>0<br>0<br>71                                                                             | -258.2%<br>na<br>2020<br>-36<br>0<br>6<br>-2<br>0<br>-3<br>3<br>-2<br>0<br>-3<br>0<br>0<br>-3<br>0<br>0<br>-5<br>-2<br>0<br>0<br>9                                                                                                  | -104.0%<br>na<br>-30<br>0<br>-11<br>0<br>0<br>-42<br>-7<br>0<br>-2<br>-1<br>0<br>-2<br>-1<br>0<br>-10<br>0<br>0<br>0<br>0<br>0<br>182                                         | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2<br>0<br>-23<br>-1<br>0<br>-23<br>-1<br>0<br>0<br>-2<br>0<br>0<br>0<br>-2<br>1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | -259.2%<br>0.0%<br>-48<br>0<br>-3<br>3<br>0<br>-48<br>-2<br>0<br>0<br>-43<br>-4<br>4<br>-45<br>2<br>0<br>0<br>0<br>0<br>-43<br>-4<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                     | -82.3%<br>na<br>-32<br>0<br>2<br>1<br>0<br>-32<br>0<br>0<br>0<br>-28<br>-2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                  | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>0<br>1<br>0<br>0<br>-19<br>-1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>150                                                        | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0<br>-7<br>0<br>0<br>-21<br>-8<br>0<br>-1<br>0<br>0<br>0<br>-10<br>0<br>0<br>0<br>0<br>0<br>0                                                     | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0<br>-16<br>0<br>0<br>-16<br>0<br>0<br>-2<br>0<br>0<br>0<br>-2<br>0<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Operating cash flow         -35         -29         -33         -42         -23         -48         -28         -19         -21         -8           Free cash flow         -44         -32         -38         -51         -25         -53         -30         -20         -31         -16           Net cash flow         52         37         -32         133         -26         -96         -49         129         -31         -16           Change in net IB debt         55         40         -25         132         -24         -100         -49         127         -30         -16           Capex / Sales         104.0%         0.6%         12.2%         19.5%         0.8%         5.5%         2.3%         1.0%         6.0%         3.5%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations<br>Total operating activities<br>Capex tangible assets<br>Capitalised development costs<br>Capex tangible assets<br>Capitalised development costs<br>Capex - other intangible assets<br>Acquisitions/divestments<br>Other non-cash adjustments<br>Total investing activities<br>Net financial items<br>Lease payments<br>Dividend paid and received<br>Share issues & buybacks<br>Change in bank debt                                                                                                                                           | na<br>na<br>2018<br>-35<br>0<br>1<br>0<br>0<br>-35<br>-2<br>0<br>-35<br>-2<br>0<br>0<br>-35<br>-2<br>0<br>0<br>-35<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>97<br>-1                | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0<br>0<br>-3<br>0<br>0<br>0<br>-29<br>0<br>0<br>0<br>-29<br>0<br>0<br>0<br>-3<br>0<br>0<br>0<br>-3<br>0<br>0<br>0<br>71<br>-1                            | -258.2%<br>na<br>2020<br>-36<br>0<br>6<br>-2<br>0<br>-3<br>0<br>-3<br>0<br>0<br>-3<br>0<br>0<br>-5<br>-2<br>0<br>0<br>9<br>-2                                                                                                       | -104.0%<br>na<br>2021<br>-30<br>0<br>-11<br>0<br>0<br>-42<br>-7<br>0<br>-2<br>-1<br>0<br>-10<br>0<br>-10<br>0<br>0<br>82<br>0                                                 | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2<br>0<br>-23<br>-1<br>0<br>0<br>-23<br>-1<br>0<br>0<br>0<br>-2<br>1<br>0<br>0<br>0<br>-2<br>1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | -259.2%<br>0.0%<br>2023<br>-48<br>0<br>-3<br>3<br>0<br>-48<br>-2<br>0<br>0<br>0<br>-43<br>-4<br>-4<br>-45<br>2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                        | -82.3%<br>na<br>-32<br>0<br>2<br>1<br>0<br>-32<br>1<br>0<br>0<br>-28<br>-2<br>0<br>0<br>0<br>0<br>0<br>0<br>2<br>2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                  | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>0<br>1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                                   | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0<br>0<br>-21<br>-8<br>0<br>-1<br>0<br>0<br>0<br>-10<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                  | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0<br>-8<br>-7<br>0<br>-2<br>0<br>0<br>-2<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Free cash flow         -44         -32         -38         -51         -25         -53         -30         -20         -31         -16           Net cash flow         52         37         -32         133         -26         -96         -49         129         -31         -16           Change in net IB debt         55         40         -25         132         -24         -100         -49         127         -30         -16           Capex / Sales         104.0%         0.6%         12.2%         19.5%         0.8%         5.5%         2.3%         1.0%         6.0%         3.5%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations<br>Total operating activities<br>Capex tangible assets<br>Capitalised development costs<br>Capex - other intangible assets<br>Acquisitions/divestments<br>Other non-cash adjustments<br>Total investing activities<br>Net financial items<br>Lease payments<br>Dividend paid and received<br>Share issues & buybacks<br>Change in bank debt<br>Other cash flow items                                                                                                                                                                            | na<br>na<br>2018<br>-35<br>0<br>1<br>0<br>0<br>-35<br>-2<br>0<br>-35<br>-2<br>0<br>-8<br>0<br>0<br>0<br>-9<br>0<br>0<br>0<br>97<br>-1<br>0                                        | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0<br>0<br>0<br>-29<br>0<br>0<br>0<br>-29<br>0<br>0<br>0<br>-29<br>0<br>0<br>0<br>-3<br>3<br>0<br>0<br>0<br>-3<br>3<br>0<br>0<br>0<br>7<br>1<br>-1<br>0   | -258.2%<br>na<br>2020<br>-36<br>0<br>6<br>-2<br>0<br>-33<br>-2<br>0<br>-3<br>0<br>0<br>-3<br>0<br>0<br>-3<br>0<br>0<br>-5<br>-2<br>0<br>0<br>9<br>9<br>-2<br>0                                                                      | -104.0%<br>na<br>2021<br>-30<br>0<br>-11<br>0<br>0<br>-42<br>-7<br>0<br>-2<br>-1<br>0<br>-2<br>-1<br>0<br>-10<br>0<br>0<br>0<br>182<br>0<br>3                                 | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2<br>0<br>-23<br>-1<br>0<br>0<br>-23<br>-1<br>0<br>0<br>0<br>-2<br>1<br>0<br>0<br>0<br>-2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | -259.2%<br>0.0%<br>2023<br>-48<br>0<br>-3<br>3<br>0<br>-48<br>-2<br>0<br>0<br>-43<br>-4<br>-45<br>2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                | -82.3%<br>na<br>2024<br>-32<br>0<br>2<br>1<br>0<br>-28<br>-2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>0<br>1<br>0<br>0<br>-19<br>-1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>-1<br>1<br>50<br>0<br>0<br>-1                              | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0<br>-7<br>1<br>0<br>0<br>-21<br>-8<br>0<br>-1<br>0<br>0<br>-10<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                  | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0<br>-8<br>-7<br>0<br>-2<br>0<br>0<br>-2<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Net cash flow         52         37         -32         133         -26         -96         -49         129         -31         -16           Change in net IB debt         55         40         -25         132         -24         -100         -49         127         -30         -16           Capex / Sales         104.0%         0.6%         12.2%         19.5%         0.8%         5.5%         2.3%         1.0%         6.0%         3.5%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations<br>Total operating activities<br>Capex tangible assets<br>Capitalised development costs<br>Capex tangible assets<br>Capitalised development costs<br>Capex - other intangible assets<br>Acquisitions/divestments<br>Other non-cash adjustments<br>Total investing activities<br>Net financial items<br>Lease payments<br>Dividend paid and received<br>Share issues & buybacks<br>Change in bank debt<br>Other cash flow items<br>Total financing activities                                                                                    | na<br>na<br>2018<br>-35<br>0<br>1<br>0<br>0<br>-35<br>-2<br>0<br>-35<br>-2<br>0<br>-35<br>-2<br>0<br>-35<br>-2<br>0<br>0<br>-9<br>0<br>0<br>0<br>97<br>-1<br>0<br>96              | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0<br>0<br>0<br>-29<br>0<br>0<br>0<br>-29<br>0<br>0<br>0<br>-29<br>0<br>0<br>0<br>-3<br>3<br>0<br>0<br>0<br>-3<br>3<br>0<br>0<br>0<br>71<br>-1<br>0<br>69 | -258.2%<br>na<br>2020<br>-36<br>0<br>6<br>-2<br>0<br>-3<br>0<br>-3<br>0<br>0<br>-3<br>0<br>0<br>-3<br>0<br>0<br>-5<br>-2<br>0<br>0<br>9<br>-2<br>0<br>4                                                                             | -104.0%<br>na<br>2021<br>-30<br>0<br>-11<br>0<br>0<br>-42<br>-7<br>0<br>-2<br>-1<br>0<br>-10<br>0<br>0<br>0<br>0<br>182<br>0<br>3<br>185                                      | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2<br>0<br>-23<br>-1<br>0<br>0<br>-23<br>-1<br>0<br>0<br>0<br>-2<br>1<br>0<br>0<br>0<br>-2<br>1<br>0<br>0<br>0<br>-2<br>1<br>0<br>0<br>0<br>-10<br>2<br>0<br>-10<br>2<br>0<br>-10<br>2<br>0<br>-10<br>2<br>0<br>-15<br>0<br>-10<br>2<br>0<br>-15<br>0<br>-10<br>2<br>0<br>-10<br>2<br>0<br>-10<br>2<br>0<br>-10<br>2<br>0<br>-10<br>2<br>0<br>-10<br>2<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-10<br>0<br>-20<br>-10<br>0<br>-10<br>0<br>-20<br>0<br>-10<br>0<br>-20<br>0<br>-10<br>0<br>-20<br>0<br>-10<br>0<br>-20<br>0<br>-10<br>0<br>-20<br>0<br>-20<br>0<br>-10<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>0<br>-20<br>-2 | -259.2%<br>0.0%<br>2023<br>-48<br>0<br>-3<br>3<br>0<br>-48<br>-2<br>0<br>0<br>-43<br>-4<br>-4<br>-4<br>5<br>2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0      | -82.3%<br>na<br>2024<br>-32<br>0<br>2<br>1<br>0<br>0<br>-28<br>-2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>2<br>2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>-2<br>2<br>0<br>0<br>0<br>0 | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>0<br>-19<br>-1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>-1<br>1<br>0<br>0<br>0<br>0<br>0<br>-1<br>150<br>0<br>0<br>-1<br>148 | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0<br>-7<br>0<br>0<br>-21<br>-8<br>0<br>-10<br>0<br>0<br>-10<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                      | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0<br>-8<br>-7<br>0<br>-2<br>0<br>0<br>-2<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Change in net IB debt         55         40         -25         132         -24         -100         -49         127         -30         -16           Capex / Sales         104.0%         0.6%         12.2%         19.5%         0.8%         5.5%         2.3%         1.0%         6.0%         3.5%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations<br>Total operating activities<br>Capex tangible assets<br>Capitalised development costs<br>Capex - other intangible assets<br>Acquisitions/divestments<br>Other non-cash adjustments<br>Total investing activities<br>Net financial items<br>Lease payments<br>Dividend paid and received<br>Share issues & buybacks<br>Change in bank debt<br>Other cash flow items<br>Total financing activities                                                                                                                                              | na<br>na<br>-35<br>0<br>1<br>0<br>0<br>-35<br>-2<br>0<br>-35<br>0<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>97<br>-1<br>0<br>0<br>96<br>-35                                          | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0<br>0<br>0<br>-29<br>0<br>0<br>0<br>-29<br>0<br>0<br>0<br>-3<br>0<br>0<br>0<br>-3<br>0<br>0<br>0<br>-3<br>0<br>0<br>7<br>1<br>-1<br>0<br>0<br>69<br>-29 | -258.2%<br>na<br>-36<br>0<br>6<br>-2<br>0<br>-33<br>-2<br>0<br>-3<br>0<br>-3<br>0<br>0<br>-3<br>0<br>0<br>-5<br>-2<br>0<br>0<br>9<br>9<br>-2<br>0<br>0<br>4<br>-33                                                                  | -104.0%<br>na<br>2021<br>-30<br>0<br>-11<br>0<br>0<br>-42<br>-7<br>0<br>-2<br>-1<br>0<br>0<br>-10<br>0<br>0<br>0<br>0<br>0<br>82<br>0<br>3<br>185<br>-42                      | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2<br>0<br>-23<br>-1<br>0<br>-23<br>-1<br>0<br>0<br>-2<br>0<br>0<br>-2<br>1<br>0<br>0<br>0<br>-2<br>1<br>0<br>0<br>0<br>-2<br>1<br>1<br>0<br>0<br>-2<br>3<br>-2<br>1<br>-2<br>3<br>-2<br>3<br>-2<br>3<br>-2<br>3<br>-2<br>2<br>-2<br>2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | -259.2%<br>0.0%<br>-48<br>0<br>-3<br>3<br>0<br>0<br>-48<br>-2<br>0<br>0<br>0<br>-48<br>-2<br>0<br>0<br>0<br>-43<br>-4<br>5<br>2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>2<br>2<br>-48 | -82.3%<br>na<br>-32<br>0<br>2<br>1<br>0<br>-28<br>-2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>2<br>2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                        | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>0<br>1<br>0<br>0<br>-19<br>-1<br>0<br>0<br>0<br>0<br>0<br>-1<br>1<br>50<br>0<br>0<br>-1<br>148<br>-19                               | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0<br>-7<br>1<br>-8<br>0<br>-21<br>-8<br>0<br>-1<br>0<br>0<br>-10<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                 | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0<br>-16<br>0<br>0<br>-16<br>0<br>0<br>-2<br>0<br>0<br>-2<br>0<br>0<br>-2<br>0<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>-9<br>0<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>-9<br>0<br>0<br>0<br>-9<br>0<br>0<br>0<br>-9<br>0<br>0<br>0<br>-9<br>0<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                                                                                                                                                                                                            |
| Capex / Sales         104.0%         0.6%         12.2%         19.5%         0.8%         5.5%         2.3%         1.0%         6.0%         3.5%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations<br>Total operating activities<br>Capex tangible assets<br>Capitalised development costs<br>Capex tangible assets<br>Capitalised development costs<br>Capex - other intangible assets<br>Acquisitions/divestments<br>Total investing activities<br>Net financial items<br>Lease payments<br>Dividend paid and received<br>Share issues & buybacks<br>Change in bank debt<br>Other cash flow items<br>Total financing activities<br>Operating cash flow<br>Free cash flow                                                                         | na<br>na<br>-35<br>0<br>1<br>0<br>-35<br>-2<br>0<br>-35<br>-2<br>0<br>-35<br>0<br>0<br>0<br>97<br>-1<br>0<br>96<br>-35<br>-44                                                     | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0<br>0<br>-3<br>0<br>0<br>-3<br>0<br>0<br>0<br>-3<br>0<br>0<br>0<br>-3<br>0<br>0<br>0<br>71<br>-1<br>0<br>0<br>69<br>-29<br>-32                          | -258.2%<br>na<br>-36<br>0<br>6<br>-2<br>0<br>-33<br>-2<br>0<br>-33<br>0<br>0<br>-33<br>0<br>0<br>-3<br>-2<br>0<br>0<br>-5<br>-2<br>0<br>0<br>9<br>9<br>-2<br>0<br>4<br>-33<br>-38                                                   | -104.0%<br>na<br>-30<br>0<br>-11<br>0<br>-42<br>-7<br>0<br>-2<br>-1<br>0<br>-2<br>-1<br>0<br>0<br>-10<br>0<br>0<br>182<br>0<br>3<br>185<br>-42<br>-51                         | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2<br>0<br>-23<br>-1<br>0<br>-23<br>-2<br>0<br>0<br>0<br>-2<br>1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>1<br>-23<br>-23<br>-25                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | -259.2%<br>0.0%<br>2023<br>-48<br>0<br>-3<br>3<br>0<br>-48<br>-2<br>0<br>0<br>-43<br>-4<br>-4<br>5<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                 | -82.3%<br>na<br>-32<br>0<br>2<br>1<br>0<br>0<br>-28<br>-2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                   | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>0<br>1<br>0<br>-19<br>-1<br>0<br>0<br>0<br>0<br>-19<br>-1<br>0<br>0<br>0<br>0<br>-1<br>150<br>0<br>0<br>-1<br>148<br>-19<br>-20     | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0<br>-7<br>1<br>8<br>0<br>-21<br>0<br>0<br>-10<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                         | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0<br>-8<br>-7<br>0<br>-2<br>0<br>0<br>-2<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>0<br>-9<br>0<br>0<br>0<br>-9<br>-9<br>0<br>0<br>0<br>-9<br>-9<br>-9<br>-9<br>-9<br>-9<br>-9<br>-9<br>-9<br>-9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations<br>Total operating activities<br>Capex tangible assets<br>Capitalised development costs<br>Capex tangible assets<br>Capitalised development costs<br>Capex - other intangible assets<br>Acquisitions/divestments<br>Other non-cash adjustments<br>Total investing activities<br>Net financial items<br>Lease payments<br>Dividend paid and received<br>Share issues & buybacks<br>Change in bank debt<br>Other cash flow items<br>Total financing activities<br>Operating cash flow<br>Free cash flow<br>Net cash flow                          | na<br>na<br>2018<br>-35<br>0<br>1<br>0<br>-35<br>-2<br>0<br>-35<br>-2<br>0<br>-35<br>0<br>0<br>0<br>0<br>97<br>-1<br>0<br>0<br>96<br>-35<br>-44<br>52                             | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0<br>-3<br>0<br>0<br>-29<br>0<br>0<br>-3<br>0<br>0<br>0<br>-3<br>0<br>0<br>0<br>-3<br>0<br>0<br>0<br>71<br>-1<br>0<br>0<br>69<br>-29<br>-32<br>37        | -258.2%<br>na<br>2020<br>-36<br>0<br>6<br>-2<br>0<br>-33<br>-2<br>0<br>-33<br>0<br>0<br>-3<br>0<br>0<br>5<br>-2<br>0<br>0<br>9<br>9<br>-2<br>0<br>0<br>9<br>9<br>-2<br>0<br>4<br>-33<br>-38<br>-38<br>-32                           | -104.0%<br>na<br>-30<br>0<br>-11<br>0<br>0<br>-42<br>-7<br>0<br>-2<br>-1<br>0<br>-2<br>-1<br>0<br>0<br>-10<br>0<br>0<br>0<br>182<br>0<br>0<br>185<br>-42<br>-51<br>133        | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2<br>0<br>-23<br>-1<br>0<br>0<br>-23<br>-2<br>0<br>0<br>0<br>-2<br>1<br>0<br>0<br>0<br>-2<br>1<br>0<br>0<br>0<br>-2<br>1<br>-1<br>2<br>-2<br>5<br>-26                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | -259.2%<br>0.0%<br>2023<br>-48<br>0<br>-3<br>3<br>0<br>-48<br>-2<br>0<br>0<br>0<br>-43<br>-4<br>5<br>2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>2<br>2<br>-48<br>-53<br>-96                 | -82.3%<br>na<br>-32<br>0<br>2<br>1<br>0<br>-32<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                         | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>0<br>1<br>0<br>0<br>-19<br>-1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>-1<br>1<br>148<br>-19<br>-20<br>129                             | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0<br>-7<br>1<br>0<br>0<br>-21<br>-8<br>0<br>-1<br>0<br>0<br>-10<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                  | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0<br>-8<br>-7<br>0<br>-2<br>0<br>0<br>-2<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>0<br>0<br>-9<br>0<br>0<br>0<br>-9<br>0<br>0<br>0<br>-9<br>-9<br>0<br>0<br>0<br>-9<br>-9<br>-9<br>0<br>0<br>-9<br>-9<br>-9<br>-9<br>-9<br>-9<br>-9<br>-16<br>-9<br>-9<br>-9<br>-9<br>-9<br>-9<br>-9<br>-9<br>-9<br>-9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| NWC / Sales -249.6% -34.1% -63.1% -24.4% 2.3% 26.0% 12.0% 7.6% 7.3% 11.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | EBIT margin<br>Tax rate<br>Cash flow (SEKm)<br>EBITDA<br>Paid taxes<br>Change in NWC<br>Non cash adjustments<br>Discontinued operations<br>Total operating activities<br>Capex tangible assets<br>Capitalised development costs<br>Capex tangible assets<br>Capitalised development costs<br>Capex - other intangible assets<br>Acquisitions/divestments<br>Other non-cash adjustments<br>Total investing activities<br>Net financial items<br>Lease payments<br>Dividend paid and received<br>Share issues & buybacks<br>Change in bank debt<br>Other cash flow items<br>Total financing activities<br>Operating cash flow<br>Free cash flow<br>Net cash flow<br>Change in net IB debt | na<br>na<br>2018<br>-35<br>0<br>1<br>0<br>0<br>-35<br>-2<br>0<br>-35<br>-2<br>0<br>-35<br>-2<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>97<br>-1<br>0<br>96<br>-35<br>-44<br>52<br>55 | nm<br>-221.5%<br>na<br>2019<br>-31<br>0<br>2<br>0<br>0<br>-3<br>0<br>0<br>0<br>-3<br>0<br>0<br>0<br>-3<br>0<br>0<br>0<br>-3<br>0<br>0<br>0<br>71<br>-1<br>0<br>0<br>69<br>-32<br>37<br>40                     | -258.2%<br>na<br>2020<br>-36<br>0<br>6<br>-2<br>0<br>-3<br>3<br>-2<br>0<br>-3<br>0<br>0<br>-3<br>0<br>0<br>-3<br>0<br>0<br>5<br>-2<br>0<br>0<br>9<br>9<br>-2<br>0<br>0<br>9<br>9<br>-2<br>0<br>4<br>-33<br>-38<br>-38<br>-32<br>-25 | -104.0%<br>na<br>-30<br>0<br>-11<br>0<br>0<br>-42<br>-7<br>0<br>-2<br>-1<br>0<br>-2<br>-1<br>0<br>0<br>-10<br>0<br>0<br>0<br>182<br>0<br>0<br>185<br>-42<br>-51<br>133<br>132 | -30.1%<br>0.0%<br>2022<br>-15<br>0<br>-10<br>2<br>0<br>0<br>-23<br>-1<br>0<br>0<br>-2<br>0<br>0<br>0<br>-2<br>0<br>0<br>0<br>-2<br>1<br>0<br>0<br>0<br>0<br>0<br>-2<br>1<br>0<br>0<br>0<br>1<br>-2<br>2<br>0<br>0<br>1<br>-2<br>2<br>-2<br>2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | -259.2%<br>0.0%<br>2023<br>-48<br>0<br>-3<br>3<br>0<br>-48<br>-2<br>0<br>0<br>-43<br>-4<br>4<br>-45<br>2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>2<br>2<br>-48<br>-53<br>-96<br>-100       | -82.3%<br>na<br>-32<br>0<br>2<br>1<br>0<br>-28<br>-2<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                        | nm<br>-37.8%<br>na<br>2025e<br>-20<br>0<br>0<br>0<br>1<br>0<br>-19<br>-1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>-1<br>1<br>148<br>-19<br>-20<br>129<br>127                           | nm<br>-18.3%<br>na<br>2026e<br>-13<br>0<br>-7<br>0<br>0<br>-7<br>1<br>8<br>0<br>-7<br>1<br>0<br>0<br>-21<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | nm<br>1.1%<br>na<br>2027e<br>8<br>0<br>-16<br>0<br>0<br>-8<br>-7<br>0<br>-2<br>0<br>0<br>-2<br>0<br>0<br>-9<br>0<br>0<br>0<br>0<br>0<br>0<br>-9<br>0<br>0<br>0<br>-9<br>0<br>0<br>0<br>-8<br>-16<br>-16<br>-16<br>-16<br>-16<br>-16<br>-16<br>-8<br>-7<br>0<br>-2<br>0<br>0<br>-8<br>-7<br>0<br>-2<br>0<br>0<br>-8<br>-7<br>0<br>-2<br>0<br>0<br>-8<br>-7<br>0<br>-2<br>0<br>0<br>-8<br>-7<br>0<br>-9<br>-9<br>0<br>0<br>-8<br>-7<br>0<br>-9<br>-9<br>0<br>0<br>-8<br>-7<br>0<br>-9<br>-9<br>0<br>0<br>-9<br>-9<br>0<br>0<br>-9<br>-9<br>0<br>0<br>-9<br>-9<br>0<br>0<br>-9<br>-9<br>0<br>0<br>-9<br>-9<br>-9<br>-8<br>-8<br>-9<br>-9<br>-9<br>-8<br>-8<br>-9<br>-9<br>-8<br>-8<br>-9<br>-9<br>-8<br>-8<br>-9<br>-8<br>-8<br>-9<br>-8<br>-8<br>-8<br>-9<br>-8<br>-8<br>-8<br>-9<br>-8<br>-8<br>-8<br>-9<br>-8<br>-8<br>-8<br>-9<br>-8<br>-8<br>-8<br>-8<br>-8<br>-9<br>-8<br>-8<br>-8<br>-8<br>-8<br>-9<br>-8<br>-8<br>-8<br>-8<br>-8<br>-9<br>-8<br>-8<br>-8<br>-8<br>-8<br>-8<br>-8<br>-8<br>-8<br>-8 |

Source: Carnegie Research & company data



# Financial statements, cont.

| Balance sheet (SEKm)                    | 2018    | 2019     | 2020     | 2021    | 2022   | 2023          | 2024   | 2025e  | 2026e  | 2027e  |
|-----------------------------------------|---------|----------|----------|---------|--------|---------------|--------|--------|--------|--------|
| Acquired intangible assets              | 0       | 0        | 0        | 0       | 0      | 0             | 0      | 0      | 0      | 0      |
| Other fixed intangible assets           | 0       | 0        | 0        | 0       | 17     | 13            | 9      | 6      | 2      | 0      |
| Capitalised development                 | 14      | 13       | 12       | 9<br>9  | 5      | 3<br>7        | 1      | 0      | 0      | 0      |
| Tangible assets<br>Lease assets         | 4<br>0  | 3<br>0   | 4<br>0   | 9       | 8      | 0             | 7<br>2 | 5<br>2 | 11     | 12     |
| Other IB assets (1)                     | 0       | 0        | 0        | 0       | 0      | 0             | 0      | 0      | 0      | 0      |
| Other non-IB assets                     | ő       | 0        | ŏ        | 3       | 4      | 36            | 39     | 32     | 28     | 32     |
| Fixed assets                            | 18      | 16       | 16       | 21      | 34     | 59            | 57     | 44     | 41     | 44     |
| Inventories (2)                         | 0       | 0        | 0        |         | 2      | 2             | 2      | 3      | 5      | 7      |
| Receivables (2)                         | 0       | i        | Í        | 8       | 9      | 8             | 14     | 23     | 38     | 51     |
| Prepaid exp. & other NWC items (2)      | 4       | 6        | 4        | 12      | 21     | 14            | 17     | 23     | 45     | 54     |
| IB current assets (I)                   | 0       | 0        | 0        | 0       | 0      | 0             | 0      | 0      | 0      | 0      |
| Other current assets                    | 0       | 0        | 0        | 0       | 0      | 0             | 0      | 0      | 0      | 0      |
| Cash & cash equivalents (1)             | 72      | 109      | 78       | 211     | 185    | 89            | 41     | 168    | 138    | 121    |
| Current assets                          | 77      | 117      | 83       | 232     | 218    | 113           | 74     | 217    | 226    | 233    |
| Total assets                            | 95      | 133      | 99       | 254     | 252    | 172           | 131    | 261    | 267    | 277    |
| Shareholders' equity                    | 80      | 115      | 79       | 228     | 222    | 153           | 103    | 216    | 191    | 193    |
| Minorities                              | 0       | 0        | 0        | 0       | 0      | 0             | 0      | 0      | 0      | 0      |
| Other equity                            | 0       | 0        | 0        | 0       | 0      | 0             | 0      | 0      | 0      | 0      |
| Total equity                            | 80      | 115      | 79       | 228     | 222    | 153           | 103    | 216    | 191    | 193    |
| Deferred tax                            | 0       | 0        | 0        | 0       | 3      | 3             | 2      | 2      | 2      | 2      |
| LT IB debt (I)                          | 4       | 2        | 0        |         | 0      | 0             | 0      | 0      | 0      | 0      |
| Other IB provisions (I)                 | 0       | 0        | 0        | 0       | 0      | 0             | 0      | 0      | 0      | 0      |
| Lease libilities                        | 0       | 0        | 0        | 0       | 0      | 0             | 0      | 0      | 0      | 0      |
| Other non-IB liabilities                | 0<br>4  | 0<br>2   | 0<br>0   | 0       | 0<br>3 | 0<br>3        | 0<br>2 | 0<br>2 | 0      | 0      |
| <b>LT liabilities</b><br>ST IB debt (1) |         | <u>×</u> | 0        | 0       | 0      | <b>3</b><br>0 | 0      | 0      | 0      | I<br>0 |
| Payables (2)                            | 3       | 3        | 7        | 12      | 6      | 4             | 6      | 7      | 21     | 26     |
| Accrued exp. & other NWC items (2)      | 6       | 1        | 12       | 12      | 20     |               | 20     | 35     | 53     | 57     |
| Other ST non-IB liabilities             | ĭ       | ï        | 0        | 0       | 0      | 0             | Ĩ      | 55     | 1      | ,<br>1 |
| Liabilities - assets held for sale      | 0       | Ó        | 0        | 0       | 0      | 0             | 0      | 0      | 0      | 0      |
| Current liabilities                     | 11      | 16       | 19       | 24      | 26     | 16            | 27     | 43     | 75     | 83     |
| Total equity and liabilities            | 95      | 133      | 99       | 254     | 252    | 172           | 131    | 261    | 267    | 277    |
| Net IB debt (=1)                        | -67     | -106     | -78      | -210    | -186   | -90           | -61    | -189   | -159   | -143   |
| Net working capital (NWC) (=2)          | -4      | -7       | -14      | -3      | 6      | 8             | 8      | 6      | 14     | 29     |
| Capital employed (CE)                   | 84      | 117      | 79       | 230     | 225    | 156           | 104    | 218    | 192    | 194    |
| Capital invested (CI)                   | 85      | 118      | 79       | 230     | 222    | 153           | 103    | 216    | 190    | 193    |
| Equity / Total assets                   | 84%     | 86%      | 80%      | 90%     | 88%    | 89%           | 78%    | 83%    | 71%    | 69%    |
| Net IB debt / EBITDA                    | 1.9     | 3.4      | 2.1      | 6.9     | 12.6   | 1.9           | 1.9    | 9.2    | 12.0   | -17.8  |
| Per share data (SEK)                    | 2018    | 2019     | 2020     | 2021    | 2022   | 2023          | 2024   | 2025e  | 2026e  | 2027e  |
| Adj. no. of shares in issue YE (m)      | 21.79   | 24.41    | 27.05    | 30.71   | 31.15  | 31.15         | 31.15  | 42.22  | 42.22  | 42.22  |
| Diluted no. of Shares YE (m)            | 22.14   | 25.72    | 27.14    | 30.70   | 31.15  | 31.15         | 31.65  | 42.73  | 42.73  | 42.73  |
| EPS                                     | -1.99   | -1.40    | -1.63    | -1.18   | -0.58  | -2.22         | -1.65  | -1.02  | -0.60  | 0.05   |
| EPS adj.                                | -1.99   | -1.40    | -1.63    | -1.18   | -0.58  | -2.22         | -1.65  | -1.02  | -0.60  | 0.05   |
| CEPS                                    | -1.77   | -1.29    | -1.47    | -1.05   | -0.44  | -1.49         | -0.95  | -0.59  | -0.31  | 0.19   |
| DPS                                     | 0.00    | 0.00     | 0.00     | 0.00    | 0.00   | 0.00          | 0.00   | 0.00   | 0.00   | 0.00   |
| BVPS                                    | 3.67    | 4.70     | 2.93     | 7.43    | 7.12   | 4.92          | 3.29   | 5.12   | 4.51   | 4.57   |
| Performance measures                    | 2018    | 2019     | 2020     | 2021    | 2022   | 2023          | 2024   | 2025e  | 2026e  | 2027e  |
| ROE                                     | -82.4%  | -36.9%   | -45.7%   | -23.6%  | -8.0%  | -36.9%        | -40.7% | -23.0% | -12.6% | 1.1%   |
| Adj. ROCE pre-tax                       | -51.4%  | -30.1%   | -53.0%   | -15.8%  | -8.5%  | -45.7%        | -52.1% | -16.1% | -13.3% | 1.1%   |
| Adj. ROIC after-tax                     | -344.5% | -395.5%  | -2908.7% | -197.1% | -52.9% | -111.5%       | -88.0% | -73.0% | -48.6% | 3.1%   |
| Valuation                               | 2018    | 2019     | 2020     | 2021    | 2022   | 2023          | 2024   | 2025e  | 2026e  | 2027e  |
| FCF yield                               | -10.5%  | -7.7%    | -9.0%    | -12.1%  | -6.1%  | -12.6%        | -7.1%  | -4.8%  | -7.3%  | -3.9%  |
| Dividend yield YE                       | na      | 0.0%     | 0.0%     | 0.0%    | 0.0%   | 0.0%          | 0.0%   | 0.0%   | 0.0%   | 0.0%   |
| Dividend payout ratio                   | 0.0%    | 0.0%     | 0.0%     | 0.0%    | 0.0%   | 0.0%          | 0.0%   | 0.0%   | 0.0%   | 0.0%   |
| Dividend + buy backs yield YE           | na      | 0.0%     | 0.0%     | 0.0%    | 0.0%   | 0.0%          | 0.0%   | 0.0%   | 0.0%   | 0.0%   |
|                                         |         |          |          |         | 10.44  |               |        | 4.17   |        | 2.21   |
| EV/Sales YE                             | na      | 34.19    | >50      | 37.66   | 10.64  | 22.03         | 5.88   | 4.17   | 2.98   | 2.21   |
| EV/EBITDA YE                            | na      | neg.     | neg.     | neg.    | neg.   | neg.          | neg.   | neg.   | neg.   | >50    |
| EV/EBITA YE                             | na      | neg.     | neg.     | neg.    | neg.   | neg.          | neg.   | neg.   | neg.   | neg.   |
| EV/EBITA adj. YE                        | na      | neg.     | neg.     | neg.    | neg.   | neg.          | neg.   | neg.   | neg.   | neg.   |
| EV/EBIT YE                              | na      | neg.     | neg.     | neg.    | neg.   | neg.          | neg.   | neg.   | neg.   | neg.   |
| P/E YE                                  | na      | nm       | nm       | nm      | nm     | nm            | nm     | nm     | nm     | >50    |
| P/E adj. YE                             | na      | nm       | nm       | nm      | nm     | nm            | nm     | nm     | nm     | >50    |
| P/BV YE                                 | na      | 5.43     | 19.48    | 6.68    | 3.91   | 4.54          | 4.31   | 2.64   | 2.99   | 2.96   |
| Share price YE (SEK)                    |         | 25.5     | 57.1     | 49.6    | 27.9   | 22.4          | 14.2   | 13.5   |        |        |
|                                         |         | د.2      | 57.1     | 17.0    | 21.7   | £2,7          | 1 7.2  | 13.5   |        |        |

Source: Carnegie Research & company data



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