

# COMMISSIONED RESEARCH

Research analysts: Hugo Lisjö

**NEWS FLASH** 24 April 2025 Sweden Commercial Services & Supplies

# CAG Group

Share price: SEK110.0 Fair value range: SEK97.0–130.0

# Beat driven by improved utilisation -QI initial comment

# Stronger sales than expected

Despite one fewer workday and unfavourable timing of public holidays, CAG's net sales declined by only 0.9% Y/Y, better than our forecasted -3.9%. This represents a net sales beat of approximately 3%. In light of the reduced workforce and fewer workdays than QI last year, the improvement was primarily driven by higher utilisation rates.

# Defence gains importance in the revenue mix

As anticipated, CAG's defence-related business continued to grow, offsetting softer performance in the Industry and Other segments. Both the Defence Industry and Defence (government-oriented) segments increased their share of total revenue, which, according to our estimates, reflects slight year-on-year growth in these areas.

# Margins supported by higher utilisation and cost control

Improved utilisation and continued cost discipline contributed to an EBITA margin of 9.9% (9.2), outperforming our estimate of 8.2% by 1.7%-points. Given that CAG recently exited a less profitable business area, we expect this margin improvement to be more structural than temporary.

# Updated financial targets underscore strategic focus

Yesterday (23 April) evening, CAG announced new financial targets for the next 3–5 years, incorporating some changes. The company has replaced its previous fixed revenue goal, SEK I.0bn by the end of 2025, with a 10% annual revenue growth target, driven by both organic growth and acquisitions. In addition, CAG has introduced a new leverage target, stating that net debt/EBITDA should not exceed 1.5x. This provides clearer guidance on the company's financial capacity to take on additional debt in connection with potential acquisitions. CAG also reaffirmed its existing targets of maintaining an EBITA margin of 10% and distributing at least 50% of net profit as dividends.

		Key figures (SEK)	2024	2025e	2026e	2027e	Share	price - 5	Y		
		Sales (m)	868	867	923	957	120 -	1			
		EBITDA (m)	98	97	113	117	110 -			k	Altan .
		EBIT (m)	67	68	83	88				11 100	
		EPS	6.78	7.17	8.85	9.46	100 -	1	li i	W.	
		EPS adj.	7.92	8.46	9.75	10.3	90 -	/	M. /	<b>F</b>	
		DPS	4.10	4.30	4.50	4.70	80 -		( <b>"</b> \{" \	, nhi	ыA —
		Sales growth Y/Y	-2%	0%	6%	4%		L NY	η, <b>Υ</b> .,	, Nr	110
		EPS adj. growth Y/Y	-8%	7%	۱5%	6%	70 -	17	MAN	my'	1
Key facts		EBIT margin	7.7%	7.9%	9.0%	9.2%	60 -	10			
No. shares (m)	7.2	P/E adj.	13.9	13.0	11.3	10.7	50 -	JV			
Market cap. (USDm)	82	EV/EBIT	10.7	10.5	8.3	7.4	40 -				
Market cap. (SEKm)	788	EV/EBITA	9.5	9.5	7.7	6.9	A	pr Apr		vpr Apr	Apr
Net IB Debt. (SEKm)	-68	EV/EBITDA	7.3	7.4	6.I	5.6	20	20 2021	2022 20	23 2024	2025
Adjustments (SEKm)	0	P/BV	2.5	2.3	2.1	1.9	CAG Group				
EV (2025e) (SEKm)	720	Dividend yield	3.7%	3.9%	4.1%	4.3%					
Free float	62.4%	FCF yield	7.6%	3.9%	7.8%	8.6%		OM	X Stockholn	n_PI (Se) (Re	based)
Avg. daily vol. ('000)	8	Equity/Total Assets	58.4%	60.4%	61.3%	62.9%	High/Lo	w (12M)		SE	(114/103.5
Risk	High Risk	ROCE	17.5%	17.8%	20.6%	20.2%	Perf.	3M	6M	12M	YTD
Fiscal year end	December	ROE adj.	18.4%	18.4%	19.5%	18.9%	Abs.	0.0	1.4	0.9	0.9
Share price as of (CET) 23	Apr 2025 16:23	Net IB debt/EBITDA	-0.7	-0.7	-0.9	-1.2	Rel.	10.4	8.7	5.2	5.2

Source: Carnegie Research, FactSet, Millistream & company data This report has been commissioned and sponsored by CAG Group. Commissioned research is considered to be marketing communication

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### Upcoming events

- QI Report: 24 Apr 2025
- AGM 2025: 07 May 2025
- Dividend: 08 May 2025
- Q2 Report: 14 Aug 2025

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SEKm	Q1(24)	Q2(24)	Q3(24)	Q4(24)	QI(25a)	QI(25e)	dev	Q2(25e)	Q3(25e)	Q4(25e)
Net sales	231	225	182	231	229	222	3%	221	184	240
Y/Y growth	-2%	1%	0%	-8%	-0.9%	-3.9%	3.0 рр	-2%	2%	4%
Organic	-2%	1%	0%	-8%	-1%	-4%	3.0 рр	-2%	2%	4%
Acquired	0%	0%	0%	0%	0%	0%	0.0 рр	0%	0%	0%
OPEX	-204	-200	-163	-203	-204	-201	-1%	-197	-164	-208
Personnel	-130	-130	-104	-129	-129	-127	-1%	-127	-105	-132
Cost of services	-56	-56	-44	-56	-55	-53	-3%	-53	-44	-57
Other income/costs	-18	-14	-15	-19	-17	-18	6%	-17	-15	-19
EO	0	0	0	0	-3	-3	-10%	0	0	0
EBITDA	27	25	18	28	25	21	21%	24	21	32
Depreciation	-6	-6	-6	-6	-5	-5	0%	-5	-5	-5
EBITA	21	19	13	22	20	15	28%	19	15	26
Adj. EBITA	21	19	13	22	23	18	26%	19	15	26
Adj. EBITA margin	9.2%	8.5%	7.1%	9.4%	<b>9.9</b> %	8.2%	I.8 pp	8.5%	8.2%	11.0%
Amortisation	-2	-2	-2	-2	-2	-2	8%	-2	-2	-2
EBIT	19	17	11	20	18	14	33%	17	13	25
Net financials	0	-1	-2	-1	-1	0	-	0	0	-1
РТР	19	16	9	19	17	13	34%	16	13	24
Tax	-4	-4	-2	-4	-4	-3	-25%	-4	-3	-5
Net profit	15	12	7	15	13	10	34%	13	10	19
EPS	2.1	1.7	1.0	2.1	1.9	1.4	34%	1.8	1.4	2.6

2022	2023	2024	2025e	2026e	2027e
797	890	868	867	923	957
23%	12%	-2%	0%	6%	4%
10%	2%	-2%	0%	6%	4%
13%	10%	0%	0%	0%	0%
-703	-786	-770	-770	-810	-840
-434	-481	-492	-491	-516	-529
-213	-231	-212	-206	-221	-234
-56	-74	-67	-70	-73	-76
0	0	0	-3	0	0
94	104	98	97	113	117
-22	-22	-23	-22	-24	-23
71	82	75	75	90	94
71	82	75	78	90	94
<b>8.9</b> %	9.2%	8.6%	9.0%	<b>9.7</b> %	<b>9.9</b> %
-7	-8	-8	-7	-6	-6
65	74	67	68	83	88
-3	-4	-4	-2	-1	-1
62	69	63	66	82	88
-14	-16	-14	-15	-19	-20
48	53	49	51	63	68
6.8	7.5	6.8	7.2	8.9	9.5

Source: Carnegie Research, CAG



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