Carnegie

COMMISSIONED RESEARCH

Research analysts: Hjalmar Jernström

RESULTS PREVIEW

24 April 2025 Sweden Consumer Discretionary & Staples

Björn Borg

Share price: SEK55.5

Fair value range: SEK61.0-73.0

Anticipating maintained fast growth – Q1 preview

Anticipating fast sales growth in QI, key segments to report solid growth

We expect Björn Borg to report revenue of SEK280m in Q1(25), with Y/Y organic growth of 940bps and a minor currency impact (30bps). Like the last three quarters, we expect growth to be underpinned by the integration of the shoes category, driving growth in the wholesale segment of 11% Y/Y in Q1. We expect same store sales growth in own stores of 3% in Q1, and own online to grow 9% after strong growth in the comparable quarter.

EBIT set to grow but margin down Y/Y in Q1(25e), forex to boost H2(25e)

We expect operating profit of SEK34m (+195bps Y/Y) in Q1(25), equal to an operating margin of 12% (-80bps Y/Y). The Y/Y margin contraction is underpinned by the shoe segment integration putting short-term pressure on the gross margin. We expect forex – mainly USD/SEK and EUR/SEK – to positively impact EBIT in H2(25) through improved COGS purchase terms.

Adjusted EPS(25e) down by 4%, 2026–27e down by 1%

We adjust our EPS(25–27e), driven mainly by some forex and volume impact on revenue estimates. We maintain our fair value range of SEK61–73 per share.

Strong growth supported by segments outside the traditional underwear

Starting in Q2(24), Björn Borg has accelerated growth supported by segments outside of its traditional underwear such as the shoe category, while it has also maintained fast growth in sports apparel. We argue that if Björn Borg can utilise its sales channels to upsell products from smaller segments such as shoes, there are prospects for the group to successfully accelerate growth.

Upcoming events

• Q1 Report: 15 May 2025

Changes in this	report		
	From	To	Chg
EPS adj. 2025e	3.8	3.7	-4%
EPS adj. 2026e	4.3	4.3	-1%
EPS adj. 2027e	4.6	4.5	-1%

Key facts	
No. shares (m)	25.1
Market cap. (USDm)	147
Market cap. (SEKm)	1,396
Net IB Debt. (SEKm)	-18
Adjustments (SEKm)	0
EV (2025e) (SEKm)	1,378
Free float	87.2%
Avg. daily vol. ('000)	14
Risk	Medium Risk
Fiscal year end	December
Share price as of (CET)	23 Apr 2025 15:59

Key figures (SEK)	2024	2025e	2026e	2027e
Sales (m)	990	1,047	1,100	1,155
EBITDA (m)	134	152	171	179
EBIT (m)	102	121	140	148
EPS	2.86	3.70	4.28	4.51
EPS adj.	2.86	3.70	4.28	4.51
DPS	3.00	3.20	3.30	3.30
Sales growth Y/Y	13%	6%	5%	5%
EPS adj. growth Y/Y	-5%	29%	16%	5%
EBIT margin	10.3%	11.5%	12.7%	12.8%
P/E adj.	19.4	15.0	13.0	12.3
EV/EBIT	13.1	11.4	9.6	8.8
EV/EBITA	13.1	11.4	9.6	8.8
EV/EBITDA	9.9	9.0	7.8	7.3
P/BV	4.0	3.8	3.5	3.3
Dividend yield	5.4%	5.8%	5.9%	5.9%
FCF yield	2.3%	7.5%	7.4%	6.6%
Equity/Total Assets	49.7%	52.4%	55.1%	56.8%
ROCE	22.3%	28.6%	33.0%	34.0%
ROE adj.	20.5%	25.7%	28.1%	27.5%



Source: Carnegie Research, FactSet, Millistream & company data

This report has been commissioned and sponsored by Björn Borg. Commissioned research is considered to be marketing communication (i.e. not investment research under MiFID II). This material may be subject to restrictions on distribution in certain areas. For more information, see disclosures and disclaimers at the end of this report

Net IB debt/EBITDA



Equity story

Near term: 6–12m

Björn Borg's own online sales channel has been a strong driver of the group's growth and profitability with CAGR(18–24) of 29% and average EBIT margins since 2020 of 17%. We estimate that key drivers of the development include fast sports apparel segment growth, along with stronger pricing power for the Björn Borg group and consumer preferences that keep shifting towards online channels. A key factor for the near-term equity story is maintained online growth, which we believe will be underpinned by product segments such as sports apparel, footwear and/or bags.

Long term: 5Y+

We argue that long-term growth is determined by segments outside the traditional underwear categories, such as sports apparel, footwear and bags. We estimate that long-term revenue growth could potentially reach levels above the CAGR(14–24) of 6% if Björn Borg manages to utilise its brand strength to drive growth in these segments. In addition, Björn Borg can add growth through continued expansion in markets such as Germany and the US that currently only make up a small part of total sales. Succeeding in these product and geographical segments are key for Björn Borg to achieve its objective of 10% annual sales growth.

Key risks:

- Consumer spending is dependent on inflation, interest rates, income levels and unemployment rates
- Björn Borg is impacted by currency fluctuations, mainly USD/SEK and EUR/SEK
- The retail apparel market is competitive, with many competitors both online and in physical stores

Company description

Björn Borg designs and sells underwear, shoes, sports apparel, and accessories under the brand Björn Borg. Sweden and the Netherlands are Björn Borg's largest markets, together accounting for 58% of 2024 revenue. Underwear is the largest product segment, at 52% of 2024 revenue, while the sports apparel segment made up 25% of revenue in 2024.

Key industry drivers

• Consumer spending levels, impacted by inflation, interest rates, income levels and employment rates

Structural shift among customers towards online sales channels

Industry outlook

- The Swedish Ministry of Finance anticipates economic recovery starting early 2025
- Swedish households expected to benefit from tax relief and lower interest rates

Largest shareholders

Nordnet Pensionförsäkrin	15.5%
Martin Bjäringer	9.9%
Mats Nilsson	6.5%

Cyclicality

Key peers

Cyclicality: Yes

RVRC Holding, Foot Locker, Nike, Adidas, PVH, Under Armour

Early

Valuation and methodology

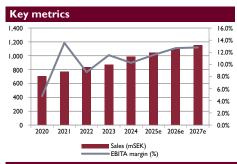
We value Björn Borg using a peer-based method. Considering the strong historical growth and margin profile of the group's own online channel (CAGR(18–24) of 29% and average EBIT margins since 2020 of 17%), we argue that this channel can be valued separately based on a set of fast-growing, strong-margin retail companies.

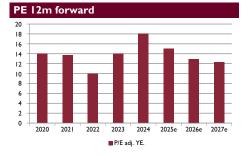
Fair value range 12m



To arrive at the lower end of fair value range, we apply an EV/EBIT(25e) multiple of 15x for the own online segment, and EV/EBIT(25e) of 12x for the rest of the group.

The upper end of the fair value range is reached using an EV/EBIT(25e) multiple of 17x for the own online segment, and EV/EBIT(25e) of 14x for the rest of the group.







Source: Carnegie Research & company data



Organic sales growth has accelerated since Björn Borg integrated the footwear segment in 2024. We see smaller segments such as footwear and sports apparel as key drivers of growth going

Key charts



Source: Björn Borg, Carnegie Research

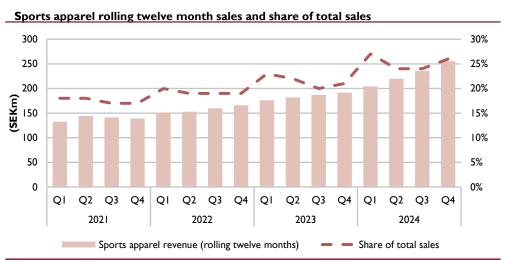
The product mix shift towards a greater share of footwear put some pressure on margins in 2024. We believe this effect will be reduced somewhat in 2025, as the integration required some major discounts in 2024 that we argue will not be repeated in 2025

EBIT rolling twelve months and EBIT margin



Source: Björn Borg, Carnegie Research

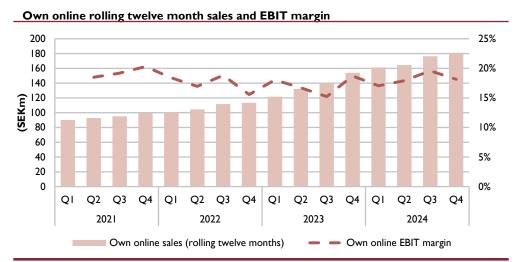
The sports apparel segment has been a key driver of group growth, underpinned by stronger brand perception among customers



Source: Björn Borg, Carnegie Research



The own online channel is a key driver of both growth and profitability for the group. We estimate an EBIT margin of 18% for the own online channel in 2025



Source: Björn Borg, Carnegie Research



Björn Borg																
Carnegie estimates	2023				2024				2025							
SEKm	QI	Q2	Q3	Q4	QI	Q2	Q3	Q4	Qle	Q2e	Q3e	Q4e	2024	2025e	2026e	2027 e
Sales	247	166	262	198	257	213	285	235	280	226	296	245	990	1,047	1,100	1,155
Growth	9%	3%	5%	0%	4%	29%	9%	19%	9%	6%	4%	4%	13%	6%	5%	5%
Organic	5%	-2%	1%	-3%	4%	28%	10%	19%	9%	11%	7%	8%	14%	9%	6%	5%
Acquisitions																
Adj EBIT	31	8	41	20	33	10	42	17	34	8	50	29	102	121	140	148
Adj EBIT margin	12.7%	4.9%	15.6%	10.2%	13.0%	4.5%	14.7%	7.2%	12.2%	3.4%	16.9%	11.9%	10.3%	11.5%	12.7%	12.8%
EO	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EBIT	31	8	41	20	33	10	42	17	34	8	50	29	102	121	140	148
EBIT margin	12.7%	4.9%	15.6%	10.2%	13.0%	4.5%	14.7%	7.2%	12.2%	3.4%	16.9%	11.9%	10.3%	11.5%	12.7%	12.8%
Net financials	-1	-3	-0	ı	-7	-0	2	-7	-1	-1	-1	-0	-11	-3	-3	-4
Pre-tax Profit	31	5	41	21	27	9	44	10	33	7	49	29	90	118	136	144
Tax	-6	-1	-9	-6	-6	-3	-9	-0	-7	-2	-10	-6	-18	-25	-29	-30
Tax rate	19%	22%	21%	29%	21%	28%	21%	3%	21%	21%	21%	21%	20%	21%	21%	21%
Net profit	25	4	32	15	21	7	35	10	26	6	38	23	73	93	108	113
EPS (SEK)	1.0	0.2	1.3	0.6	0.8	0.3	1.4	0.4	1.0	0.2	1.5	0.9	2.9	3.7	4.3	4.5
EPS Adj (SEK)	1.0	0.2	1.3	0.6	0.8	0.3	1.4	0.4	1.0	0.2	1.5	0.9	2.9	3.7	4.3	4.5

Source: Company data, Carnegie Research



Valuation

We value Björn Borg using a peer-based method. Considering the strong historical growth and margin profile of the group's own online channel (CAGR(18–24) of 29% and average EBIT margins since 2020 of 17%), we argue that the channel can be valued separately based on a set of fast-growing, strong-margin retail companies. To arrive at the lower end of fair value range, we apply an EV/EBIT(25e) multiple of 15x for the own online segment, and EV/EBIT(25e) of 12x for the rest of the group. The upper end of the fair value range is reached using an EV/EBIT(25e) multiple of 17x for the own online segment, and EV/EBIT(25e) of 14x for the rest of the group. This valuation method leads to a fair value range of SEK61–73/share.

Our valuation assumes EBIT(25e) for the own online segment of SEK36m and EBIT(25e) for the rest of the group of SEK85m. The own online valuation is, in our view, underpinned by the margin and growth estimates for Björn Borg's own online segment, which is well above the peer group's average.

Valuation Own online segment EBIT SEKm (25e) 36 Rest of the group EBIT SEKm (25e) 85 Net debt SEKm 50 25 Shares m Upper range EV/EBIT(25e) own online segment 17x Upper range EV/EBIT(25e) rest of the group I4x Lower range EV/EBIT(25e) own online segment 15x Lower range EV/EBIT(25e) rest of the group I2x Fair value lower range (SEK/share) 61 Fair value upper range (SEK/share) 73

Source: Factset, Carnegie Research



Retail - Peer group multiples

Company	Estimate	Mkt cap	EV / Sales			E	V / EBIT		Price / Earnings		
	source	EUR m	LTM	2025e	2026e	LTM	2025e	2026e	LTM	2025e	2026 e
Retail peers											
RVRC Holding	FS	448	2.5×	2.5x	2.2x	13x	I2x	10x	17x	16x	I4x
Under Armour	FS	2,735	0.6x	0.6x	0.6x	10x	I4x	I2x	-18x	15x	Hx
NIKE	FS	74,835	1.8x	1.9x	1.8×	17x	25x	20x	19x	29x	21x
PVH	FS	5,834	0.7x	0.7x	0.7x	7x	7x	7x	7x	6x	5×
Boozt	FS	546	0.7x	0.7x	0.6×	13x	Hx	10x	18x	16x	I4x
Zalando	FS	8,241	0.8x	0.7x	0.7x	21x	17x	I4x	36x	27x	22x
Foot Locker	FS	3,246	0.4x	0.4x	0.4x	6x	16x	I4x	n.a.	8x	7x
PUMA	FS	4,625	0.5x	0.5×	0.5x	8x	9x	7x	I2x	17x	Hx
Columbia Sportswea	FS	2,749	0.9x	0.9x	0.9×	I0x	llx	I0x	17x	16x	15x
Björn Borg	CAR	122	1.5x	1.4x	1.3x	I4x	I2x	10x	I4x	15x	13x
Average excl. Björ	n B org	11,473	lx	lx	0.9x	I2x	I4x	I2x	I3x	I7x	I3x
Average		10,338	l.lx	lx	lx	I2x	I4x	Hx	I4x	I7x	I3x
Median		2,997	0.8x	0.7x	0.7x	I2x	I2x	I0x	I7x	I6x	I3x

Price data uppdated on 23 April 2025 18:00

Source: Factset, Carnegie Research

Retail - Peer group financials

Company	Estimate	Mkt cap	Sa	les growth	1	EB	IT growth)	EBI	T margin	5
	source	EUR m	LTM	2025e	2026e	LTM	2025e	2026e	LTM	2025 e	2026 e
Median											
RVRC Holding	FS	448	11%	8%	13%	2%	3%	17%	20%	20%	21%
Under Armour	FS	2,735	-7%	0%	3%	1%	12%	17%	4%	4%	5%
NIKE	FS	74,835	-7%	-1%	6%	-16%	-4%	28%	10%	8%	9%
PVH	FS	5,834	-6%	0%	2%	-28%	1%	5%	9%	10%	10%
Boozt	FS	546	6%	5%	7%	56%	12%	16%	6%	6%	7%
Zalando	FS	8,241	4%	6%	6%	55%	24%	22%	4%	4%	5%
Foot Locker	FS	3,246	-2%	0%	2%	-10%	8%	16%	3%	3%	3%
PUMA	FS	4,625	3%	2%	4%	0%	-19%	24%	7%	6%	7%
Columbia Sportsv	vea FS	2,749	-3%	2%	5%	-13%	5%	8%	8%	8%	9%
Björn Borg	CAR	122	13%	6%	5%	1%	19%	16%	10%	12%	13%
Average excl. E	ijörn Borg	11,473	0%	2%	6%	5%	5%	17%	8%	8%	8%
Average		10,338	1%	3%	5%	5%	6%	17%	8%	8%	9%
Median		2,997	0%	2%	5%	1%	7%	17%	7%	7%	8%

Price data uppdated on 23 April 2025 18:00

Source: Factset, Carnegie Research



Risk

Exposure to cyclical markets

The consumer discretionary market is highly cyclical and dependent on employment rates, interest levels, disposable income and inflation, among other items. Changes in these factors may impact consumer spending and Björn Borg's growth prospects.

Competitive industry

The retail apparel industry is competitive, and Björn Borg faces competition from established brands and new entrants, due to low barriers of entry. Failure to keep up with quick shifts in market trends or consumer preferences may negatively impact group sales.

Brand value and reputation

Customer perception and company reputation are critical to the value of the Björn Borg brand, which in turn is an important driver of pricing power. Negative publicity and/or a shift in customer perception may negatively impact sales and/or group margins.

Supply chains

Björn Borg is exposed to risks relating to trade restrictions, raw material availability, shipping availability and costs. Disruptions in the supply chain may negatively impact Björn Borg's product input prices and put pressure on group margins.

Currency risk

Björn Borg is exposed to currency exchange risk. The group's main currency exposure is USD/SEK and EUR/SEK, as sales are mainly in EUR and SEK, while purchases mainly are in USD and SEK. For this reason, USD/SEK affects the cost of goods sold while EUR/SEK mainly impacts sales and overhead costs.



Financial statements

Profit & loss (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Sales	0	757	705	768	835	872	990	1,047	1,100	1,155
COGS	0	-351	-335	-352	-411	-401	-469	-489	-496	-520
Gross profit	0	406	370	417	425	471	52 I	558	604	635
Other income & costs	0	-298	-295	-277	-317	-338	-387	-406	-433	-457
Share in ass. operations and JV	0	0	0	0	0	0	0	0	0	0
EBITDA	0	109	75	140	108	134	134	152	171	179
Depreciation PPE	0	-6	-7	-7	-8	-8	-8	-8	-8	-8
Depreciation lease assets	0	-47	-31	-24	-23	-22	-22	-21	-21	-20
Amortisation development costs	0	-4	-4	-3	-3	-3	-3	-3	-3	-3
Amortisation other intangibles	0	0	0	-1	-1	0	0	0	0	0
Impairments / writedowns	0	0	0	0	0	0	0	0	0	0
EBITA	0 0	51	34	104	73	101	102	121	140	148
Amortization acquisition related	0	0	0	0	0	0 0	0	0	0	0
Impairment acquisition related EBIT	0	51	34	104	73	101	102	121	140	148
	0	0	0	0	0	0	0	0	0	0
Share in ass. operations and JV Net financial items	0	-3	-16	3	-2	-3	-12	-3	-3	-4
of which interest income/expenses	0	-4	-4	-3	-2 -2	- 4	-12 -1	-3 -2	-3 -2	 -3
of which interest on lease liabilities	0	-4	-3	-3 -2	- <u>-</u> -I	-i	-i	- <u>-</u> -1	- <u>-</u> -1	-J
of which other items	Ö	na na	na	na	na	na	na	na	na	na
Pre-tax profit	ŏ	49	18	107	71	98	90	118	136	144
Taxes	Ö	-10	ı.	-21	-20	-22	-18	-25	-29	-30
Post-tax minorities interest	0	0	0	0	0	0	0	0	0	0
Discontinued operations	Ö	Ö	Ö	Ö	Ö	Ö	Ö	Ö	Ö	Ŏ
Net profit	0	39	19	86	51	76	72	93	108	113
Adjusted EBITDA	0	109	75	140	108	134	134	152	171	179
Adjusted EBITA	0	51	75 34	140	73	101	102	132	171	179
Adjusted EBITA Adjusted EBIT	0	51	43	97	73 92	101	102	121	140	148
Adjusted LEFT Adjusted net profit	0	39	29	79	70	76	72	93	108	113
•										
Sales growth Y/Y	na	+chg	-6.8%	8.9%	8.7%	4.4%	13.5%	5.7%	5.1%	5.0%
EBITDA growth Y/Y	na	+chg	-31.4%	87.3%	-22.9%	24.1%	0.3%	13.8%	12.3%	4.4%
EBITA growth Y/Y	na	+chg	-34.4%	208.9%	-30.0%	37.9%	1.0%	19.0%	15.5%	5.9%
EBIT growth Y/Y	na	+chg	-34.4%	208.9%	-30.0%	37.9%	1.0%	19.0%	15.5%	5.9%
EBITDA margin	nm	14.3%	10.6%	18.2%	12.9%	15.3%	13.5%	14.6%	15.6%	15.5%
EBITA margin	nm	6.8%	4.8%	13.5%	8.7%	11.5%	10.3%	11.5%	12.7%	12.8%
EBIT margin	nm	6.8%	4.8%	13.5%	8.7%	11.5%	10.3%	11.5%	12.7%	12.8%
Tax rate	na	20.0%	21.0%	19.5%	27.8%	22.2%	19.6%	21.0%	21.0%	21.0%
Cash flow (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
EBITDA	0	109	75	140	108	134	134	152	171	179
Paid taxes	0	-11	-13	-3	-9	-35	-18	-25	-28	-34
Change in NWC	0	21	89	-23	-48	27	-25	15	-3	-10
Non cash adjustments	0	-6	-8	0	10	-4	-15	-2	-1	-6
Discontinued operations	0	0	0	0	0	0	0	0	0	0
Total operating activities	0	113	143	114	61	121	76	140	139	129
Capex tangible assets	0	-4	-3	-5	0	-2	-3	-2	-2	-2
Capitalised development costs	Ö	na na	na	na	na	na	na	na	na	na
Capex - other intangible assets	0	-9	-5	-6	-8	-9	-11	-11	-12	-12
Acquisitions/divestments	Ö	na	na	na	na	na	na	na	na	na
Other non-cash adjustments	0	na	na	na	na	na	na	na	na	na
Total investing activities	Ö	-13	-9	-11	-8	-11	-14	-13	-14	-15
	0	-3			-2	-3			-3	
Net financial items	0	-3 -47	-16	3			-12	-3 20		-4 20
Lease payments Dividend paid and received	0	-47 na	-28 na	-23 na	-23 na	-22 na	-20 na	-20 na	-20 na	-20
Share issues & buybacks	0	0	0	0	0		0	0	0	na 0
Change in bank debt	0	-18	-55	-19	-50	-30	-125	I	-6	5
Other cash flow items	0	na	na	na	na	na	na	na	na	na
Total financing activities	Ŏ	-107	-104	-75	-137	-103	-88	-96	-108	-101
Operating cash flow	0	113	143	114	61 20	121	76	140	139	129
Free cash flow	0	54	92	85	28	86	31	105	104	92
Net cash flow	0	-7	30 77	28	-85 22	7	-26	31 27	17	14
Change in net IB debt	0	8	77	47	-33	38	96	27	21	7
Capex / Sales	nm	0.5%	0.5%	0.6%	0.0%	0.2%	0.3%	0.2%	0.2%	0.2%
NNA/C / C-1										
NWC / Sales	nm	14.4%	26.0%	20.8%	23.2%	22.0%	18.7%	19.9%	19.1%	18.6%

Source: Carnegie Research & company data



Financial statements, cont.

Balance sheet (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Acquired intangible assets	0	35	34	35	36	36	37	37	37	37
Other fixed intangible assets	0	197	198	198	195	194	194	192	189	190
Capitalised development	0	na	na . -	na 	na	na	na	na	na	na
Tangible assets	0	18	17	15 55	16	18	21 42	25	29 I	34 -19
Lease assets Other IB assets (I)	0	131 na	57 na	na	53 na	44 na	na	21 na	na	-17 na
Other non-IB assets	0	na	na	na	na	na	na	na	na	na
Fixed assets	ŏ	397	322	317	313	304	307	288	268	253
Inventories (2)	0	128	123	152	201	184	259	249	261	284
Receivables (2)	0	125	84	92	104	99	111	123	126	133
Prepaid exp. & other NWC items (2)	0	na	na	na	na	na	na	na	na	na
IB current assets (I)	0	na	na	na	na	na	na	na	na	na
Other current assets	0	na	na	na 	na	na 	na	na	na	na
Cash & cash equivalents (I)	0	29	70	97	16	27	9	41	60	77
Current assets Total assets	0	302 699	297 619	363 681	340 653	327 632	402 709	418 706	453 721	500 753
Shareholders' equity	0	271	291	334	325	351	352	370	397	428
Minorities Other equity	0	-6	0	0	0	0	0	0	0	0
Total equity	0	na 265	na 29 I	na 334	na 325	na 35 I	na 352	na 370	na 397	na 428
Deferred tax	Ö	40	39	40	40	40	39	39	40	37
LT IB debt (I)	0	150	99	80	0	0	0	0	0	0
Other IB provisions (I)	0	na	na	na	na	na	na	na	na	na
Lease libilities	0	96	36	34	32	25	23	5	-13	-31
Other non-IB liabilities	0	na	na	na	na	na	na	na	na	na
LT liabilities	0	287	174	155	72	65	62	43	27	5
ST IB debt (I)	0	7	0	0	30	0	17	19	13	18
Payables (2)	0	56	77	97	106	136	189	165	185	199
Accrued exp. & other NWC items (2) Other ST non-IB liabilities	0	na 85	na 77	na 94	na 120	na 80	na 88	na 109	na 99	na 103
Liabilities - assets held for sale	Ö	na	na	na	na	na	na	na	na	na
Current liabilities	Ŏ	148	154	191	256	216	294	292	297	320
Total equity and liabilities	0	699	619	681	653	632	709	706	721	753
Net IB debt (=I)	0	224	64	17	46	-1	31	-18	-61	-90
Net working capital (NWC) (=2)	Ö	217	150	169	218	165	204	212	207	223
Capital employed (CE)	0	544	449	474	414	404	420	420	425	439
Capital invested (CI)	0	599	456	473	519	457	499	487	463	465
Equity / Total assets	nm	38%	47%	49%	50%	56%	50%	52%	55%	57%
Net IB debt / EBITDA	nm	2.1	0.9	0.1	0.4	0.0	0.2	-0.1	-0.4	-0.5
Per share data (SEK)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Adj. no. of shares in issue YE (m)	25.15	25.15	25.15	25.15	25.15	25.15	25.15	25.15	25.15	25.15
Diluted no. of Shares YE (m)	25.15	25.15	25.15	25.15	25.15	25.15	25.15	25.15	25.15	25.15
EPS	0.00	1.55	0.75	3.42	2.03	3.02	2.86	3.70	4.28	4.51
EPS adj.	0.00	1.55	1.14	3.13	2.78	3.02	2.86	3.70	4.28	4.51
CEPS	0.00	2.10	1.35	3.98	2.55	3.51	3.41	4.21	4.80	5.00
DPS	0.00	0.00	1.50	2.50	2.00	3.00	3.00	3.20	3.30	3.30
BVPS	0.00	10.8	11.6	13.3	12.9	13.9	14.0	14.7	15.8	17.0
Performance measures	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
ROE	nm	28.8%	6.7%	27.5%	15.5%	22.5%	20.5%	25.7%	28.1%	27.5%
Adj. ROCE pre-tax	na	na	4.3%	23.8%	16.5%	25.0%	22.3%	28.6%	33.0%	34.0%
Adj. ROIC after-tax	na	na	5.0%	18.0%	10.6%	16.0%	17.1%	19.4%	23.2%	25.2%
Valuation	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
FCF yield	0.0%	3.9%	6.6%	6.1%	2.0%	6.2%	2.3%	7.5%	7.4%	6.6%
Dividend yield YE	0.0%	0.0%	9.4%	5.8%	7.2%	7.1%	5.8%	5.8%	5.9%	5.9%
Dividend payout ratio	nm	0.0%	200.3%	73.1%	98.5%	99.3%	104.9%	86.6%	77.0%	73.1%
Dividend + buy backs yield YE	13.7%	0.0%	9.4%	5.8%	7.2%	7.1%	5.8%	5.8%	5.9%	5.9%
EV/Sales YE	nm	0.97	0.66	1.43	0.89	1.22	1.34	1.32	1.21	1.13
EV/EBITDA YE	nm	6.8	6.3	7.9	6.9	7.9	9.9	9.0	7.8	7.3
EV/EBITA YE	nm	14.3	13.8	10.5	10.2	10.6	13.1	11.4	9.6	8.8
EV/EBITA adj. YE	nm	14.3	13.8	10.5	10.2	10.6	13.1	11.4	9.6	8.8
EV/EBIT YE	nm	14.3	13.8	10.5	10.2	10.6	13.1	11.4	9.6	8.8
P/E YE P/E adj. YE	nm	13.2 13.2	21.3 14.0	12.5 13.7	13.7 10.0	14.0 14.0	18.0 18.0	15.0 15.0	13.0 13.0	12.3 12.3
P/E adj. TE P/BV YE	nm nm	13.2	1.38	3.23	2.15	3.03	3.68	3.77	3.51	3.26
									5.51	3.20
Share price YE (SEK)	14.6	20.4	16.0	42.9	27.8	42.3	51.6	55.5		

Source: Carnegie Research & company data



Disclosures and disclaimers

Carnegie Investment Bank AB

Carnegie Investment Bank AB (publ.) is a leading investment bank with a Nordic focus. The Carnegie group of companies, together "Carnegie", generates added value for institutions, companies and private clients in the areas of trade in securities, investment banking and private banking. Carnegie has approximately 600 employees, located in offices in six countries

Valuation, methodology, and assumptions

Commissioned research reports include the analyst's assessment of a fair value range over the coming six to 12 months based on various fundamental valuation methods. A commonly used method is DCF valuation, where future cash flows are discounted to today. Analysts may also use different valuation multiples, e.g. P/E ratio and EV/EBIT multiples, relative to industry peers. For companies where it is appropriate, a fair value range can also be based on the analyst's assessment of a fair ratio relative to the net asset value of the company. Fair value ranges represent the assessment of the analyst(s) at the time of writing

Frequency of update

Carnegie's research analysis consists of case-based analyses, which implies that the frequency of the analytical report may vary over time. Unless otherwise expressly stated in the report, the analysis is updated when considered necessary by the research department, for example in the event of significant changes in market conditions or events related to the issuer/the financial instrument.

Analyst certification

The research analyst or analysts responsible for the content of this commissioned research report certify that, notwithstanding the existence of any potential conflicts of interests referred to herein, the views expressed in this commissioned research report accurately reflect the research analyst's personal views about the companies and securities covered. It is further certified that the research analyst has not been, nor is or will be, receiving direct or indirect compensation related to the specific ratings or views contained in this commissioned research report.

Potential conflicts of interest

Carnegie, or its subsidiaries, may from time to time perform investment banking or other services for, or solicit investment banking or other business from, any company mentioned in this report. Any such publicly announced business activity, during the past 12 months, will be referred to in this commissioned research report. A set of rules handling conflicts of interest is implemented in the Carnegie Group. Investment Banking and other business departments in Carnegie are surrounded by information barriers to restrict the flows of sensitive information. Persons outside such barriers may gain access to sensitive information only after having observed applicable procedures. The remuneration of persons involved in preparing this commissioned research report is not tied to investment banking transactions performed by Carnegie or a legal person within the same group.

Confidential and non-public information regarding Carnegie and its clients, business activities and other circumstances that could affect the market value of a security ("sensitive information") is kept strictly confidential and may never be used in an undue manner.

Internal guidelines are implemented in order to ensure the integrity and independence of research analysts. In accordance with the guidelines the research department is separated from the Investment Banking department and there are no reporting lines between the research department and Investment Banking. The guidelines also include rules regarding, but not limited to, the following issues; contacts with covered companies, prohibition against offering favourable recommendations, personal involvement in covered companies, participation in investment banking activities, supervision and review of research reports, analyst reporting lines and analyst remuneration.

Other material conflicts of interest

This report was commissioned and sponsored by the issuer (issuer-paid research).

Distribution restrictions

This commissioned research report is intended only for distribution to professional investors. Such investors are expected to make their own investment decisions without undue reliance on this commissioned research report does not have regard to the specific investment objectives, financial situation or particular needs of any specific person who may receive it. Investors should seek financial advice regarding the appropriateness of investing in any securities discussed in this commissioned research report and should understand that statements regarding future prospects may not be realized. Past performance is not necessarily a guide to future performance. Carnegie and its subsidiaries accept no liability whatsoever for any direct or consequential loss, including, without limitation, any loss of profits arising from the use of this commissioned research report or its contents. This commissioned research report may not be reproduced, distributed or published by any recipient for any purpose. The document may not be distributed to persons that are citizens of or domiciled in any country in which such distribution is prohibited according to applicable laws or other regulations.

This commissioned research report is distributed in Sweden by Carnegie Investment Bank AB. Carnegie Investment Bank AB is a bank incorporated in Sweden with limited liability which is authorised and regulated by the Swedish Financial Supervisory Authority (Finansinspektionen). In Finland this commissioned research report is issued by Carnegie Investment Bank AB, Finland Branch. The Finland branch is authorised by the Swedish Financial Supervisory Authority and subject to limited regulation by the Finnish Financial Supervisory Authority (Finansisia) to Norway this commissioned research report is issued by Carnegie AS, a wholly-owned subsidiary of Carnegie Investment Bank AB. Carnegie AS is regulated by the Financial Supervisory Authority of Norway (Finansitsynet). In Denmark this commissioned research report is issued by Carnegie Investment Bank AB, Denmark Branch. The Denmark branch is authorised by the Swedish Financial Supervisory Authority and subject to limited regulation by the Danish Financial Supervisory Authority (Finanstilsynet).

This commissioned research report is distributed in the US by Carnegie, Inc., a US-registered broker-dealer and a member of FINRA and SIPC. Carnegie's research analysts located outside of the US are employed by non-US affiliates of Carnegie Inc. ("non-US affiliates") that are not subject to FINRA regulations. Generally, Carnegie research analysts are not registered with or qualified as research analysts with FINRA, and therefore are not subject to FINRA rule 2241 restrictions intended to prevent conflicts of interest by, among other things, prohibiting certain compensation practices, restricting trading by analysts and restricting communications with the companies that are the subject of the research report. Research reports distributed in the U.S. are intended solely for major US institutional investors and US institutional investors as defined under Rule 15a-6 of the Securities Exchange Act of 1934. This commissioned research report is provided for informational purposes only and under no circumstances is it to be used or considered as an offer to sell, or a solicitation of any offer to buy any securities. Reports regarding equity products are prepared by non-US affiliates of and distributed in the United States by Carnegie Inc. under Rule 15a-6(a)(3). When distributed by Carnegie Inc, Carnegie Inc. takes responsibility for the commissioned research report. Any US person who wishes to effect transactions based on this commissioned research report should contact Carnegie Inc. Investors in the US should be aware that investing in non-US securities entails certain risks. The securities of non-US issuers may not be registered with, or be subject to, the current information reporting and audit standards of the US Securities and Exchange Commission. This commissioned research report has been issued in the UK by Carnegie UK which is the UK Branch of Carnegie Investment Bank AB. Carnegie UK is authorised and regulated by the Financial Conduct Authority (FCA).

Research Disclaimer

This commissioned research report is provided solely for information. It does not constitute or form part of, and shall under no circumstances be considered as an offer to sell or a solicitation of an offer to purchase or sell any relevant financial instrument.

This commissioned research report has been requested and paid for by the issuer and should therefore be considered a marketing communication (i.e. not investment research). Payment for the report has been agreed in advance on a non-recourse basis. As commissioned research, this material can be considered an acceptable minor non-monetary benefit under MiFID II. It has not been prepared in accordance with the legal requirements designed to promote the independence of investment research. However, it is still subject to a prohibition on dealing ahead of the dissemination of the report.

Carnegie Investment Bank AB is responsible for the preparation of this commissioned research report in Sweden, Finland, Denmark, and the UK. Carnegie AS is responsible for the preparation of this commissioned research report in Norway. Carnegie Inc. is responsible for this research report in the US.

The information in this commissioned research report was obtained from various sources. While all reasonable care has been taken to ensure that the information is true and not misleading. Carnegie gives no representation or warranty, express or implied, about its accuracy or completeness. Carnegie, its subsidiaries and any of their officers or directors may have a position, or otherwise be interested in, transactions in securities that are directly or indirectly the subject of this commissioned research report. Any significant financial interests held by the analyst, Carnegie or a legal person in the same group in relation to the issuer will be referred to in the company-specific disclosures.

Company specific disclosures

The following disclosures relate to relationships between Carnegie Investment Bank AB (with its subsidiaries, "Carnegie") and the issuer or an affiliate.

Parts of this commissioned research report may have been submitted to the issuer prior to its publication.

Copyright © 2025 Carnegie



Commissioned Research sponsored by Björn Borg

24 April 2025

Carnegie Investment Bank AB

Regeringsgatan 56 SE-103 38 Stockholm

Tel +46 8 5886 88 00 Fax +46 8 5886 88 95 www.carnegie.se

A member of the Stockholm Stock Exchange

Carnegie AS

Fjordalleen 16, 5th Floor PO Box 684, Sentrum NO-0106 Oslo Tel +47 22 00 93 00 Fax +47 22 00 94 00 www.carnegie.no

A member of the Oslo Stock Exchange

Carnegie Investment Bank, Denmark Branch

Overgaden neden Vandet 9B PO Box 1935 DK-1414 Copenhagen K

Tel +45 32 88 02 00 Fax +45 32 96 10 22 www.carnegie.dk

A member of the Copenhagen Stock Exchange

Carnegie, Inc.

20 West 55th St. ,
New York N.Y. 10019
Tel +1 212 262 5800 Fax +1 212 265 3946
www.carnegiegroup.com
Member FINRA / SIPC

Carnegie Investment Bank AB, Finland Branch

Eteläesplanadi 2 PO Box 36 FI-00131 Helsinki

Tel +358 9 618 71 230 Fax +358 9 618 71 720 www.carnegie.fi

A member of the Helsinki Stock Exchange

Carnegie Investment Bank AB, UK Branch

Finwell House, 26 Finsbury Square London EC2A IDS

Tel +44 20 7216 4000 Fax +44 20 7417 9426 www.carnegie.co.uk

Regulated by the FCA in the conduct of Designated Investment Business in the UK